

**AGENDA**  
**BOARD OF SELECTMEN**  
**BUDGET WORKSHOP**  
**September 23, 2019 AT 6:30 PM**  
**TOWN HALL, SECOND FLOOR MEETING ROOM**

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- I. CALL TO ORDER
- II. SCHEDULED MEETINGS:
  - a. Ambulance – Proposed 2020 Budget
  - b. Fire – proposed 2020 Budget
  - c. Police – Proposed 2020 Budget
- III. ADJOURN

# Town of Pembroke

## 2020 Town Budget proposal

Statement Code: 3TownBudgt

| Account Number / Description                                     | 3 Years Prior<br>Actual<br>1/1/2017 -<br>12/31/2017 | 2 Years Prior<br>Budget<br>1/1/2018 -<br>12/31/2018 | 2 Years Prior<br>Actual<br>1/1/2018 -<br>12/31/2018 | 1 Year Prior<br>Revised<br>1/1/2019 -<br>12/31/2019 | 1 Year Prior<br>Actual<br>1/1/2019 -<br>12/31/2019 | 2020 Budget/Budget Difference<br>1/1/2020 -<br>12/31/2020 | Change %      |
|------------------------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|----------------------------------------------------|-----------------------------------------------------------|---------------|
| <b>41301 Elected Officials</b>                                   |                                                     |                                                     |                                                     |                                                     |                                                    |                                                           |               |
| 1000-41301-13000 Stipends - Selectmen                            | 10,200.00                                           | 10,200.00                                           | 10,200.00                                           | 10,200.00                                           | 5,100.00                                           | 10,200.00                                                 | 0.00 %        |
| 1000-41301-13001 Stipend - Treasurer                             | 3,000.00                                            | 3,000.00                                            | 3,000.00                                            | 3,000.00                                            | 2,000.00                                           | 3,000.00                                                  | 0.00 %        |
| 1000-41301-22000 Social Security - Elected                       | 818.40                                              | 819.00                                              | 818.40                                              | 819.00                                              | 440.20                                             | 819.00                                                    | 0.00 %        |
| 1000-41301-22500 Medicare - Elected                              | 191.48                                              | 192.00                                              | 191.48                                              | 192.00                                              | 103.00                                             | 192.00                                                    | 0.00 %        |
| <b>TOTAL 41301 Elected Officials</b>                             | <b>\$14,209.88</b>                                  | <b>\$14,211.00</b>                                  | <b>\$14,209.88</b>                                  | <b>\$14,211.00</b>                                  | <b>\$7,643.20</b>                                  | <b>\$14,211.00</b>                                        | <b>0.00 %</b> |
| <b>41302 Town Administration</b>                                 |                                                     |                                                     |                                                     |                                                     |                                                    |                                                           |               |
| 1000-41302-11000 Wages - TA                                      | 165,817.09                                          | 187,735.00                                          | 169,676.55                                          | 185,085.00                                          | 126,013.84                                         | 196,900.00                                                | 6.38 %        |
| <b>Notes: 27 pay weeks</b>                                       |                                                     |                                                     |                                                     |                                                     |                                                    |                                                           |               |
| 1000-41302-14000 Overtime - TA                                   | 1.81                                                | 1.00                                                | 42.10                                               | 1.00                                                | 0.00                                               | 1.00                                                      | 0.00 %        |
| 1000-41302-21000 Health Insurance - TA                           | 22,606.00                                           | 25,459.00                                           | 25,459.54                                           | 26,270.00                                           | 19,659.95                                          | 28,347.00                                                 | 7.91 %        |
| <b>Notes: Numbers not available yet estimated a 10% increase</b> |                                                     |                                                     |                                                     |                                                     |                                                    |                                                           |               |
| 1000-41302-21100 Dental Insurance - TA                           | 2,764.71                                            | 3,202.00                                            | 3,199.92                                            | 3,274.00                                            | 2,455.11                                           | 3,437.00                                                  | 4.98 %        |
| 1000-41302-21500 Life Insurance - TA                             | 67.68                                               | 108.00                                              | 108.00                                              | 108.00                                              | 81.00                                              | 108.00                                                    | 0.00 %        |
| 1000-41302-21900 Disability Insurance - TA                       | 1,687.64                                            | 2,323.00                                            | 2,467.92                                            | 2,464.00                                            | 1,850.94                                           | 2,464.00                                                  | 0.00 %        |
| 1000-41302-22000 Social Security - TA                            | 10,210.41                                           | 11,770.00                                           | 10,374.12                                           | 11,610.00                                           | 7,724.28                                           | 12,322.00                                                 | 6.13 %        |
| 1000-41302-22500 Medicare - TA                                   | 2,388.06                                            | 2,753.00                                            | 2,426.30                                            | 2,716.00                                            | 1,806.41                                           | 2,882.00                                                  | 6.11 %        |
| 1000-41302-23000 NH Retirement - TA                              | 16,559.04                                           | 19,539.00                                           | 19,143.13                                           | 20,438.00                                           | 14,141.91                                          | 21,341.00                                                 | 4.42 %        |
| 1000-41302-29001 Training & Ed. - TA                             | 35.00                                               | 250.00                                              | 0.00                                                | 250.00                                              | 105.00                                             | 250.00                                                    | 0.00 %        |
| 1000-41302-31200 Contracted Services - TA                        | 8,561.48                                            | 10,000.00                                           | 18,217.08                                           | 10,000.00                                           | 29,005.00                                          | 10,000.00                                                 | 0.00 %        |
| 1000-41302-34100 Telephone - TA                                  | 4,722.03                                            | 4,500.00                                            | 4,813.74                                            | 4,500.00                                            | 3,811.10                                           | 4,500.00                                                  | 0.00 %        |
| 1000-41302-44000 Office Equipment - TA                           | 3,535.22                                            | 4,020.00                                            | 5,473.41                                            | 4,020.00                                            | 2,447.87                                           | 4,020.00                                                  | 0.00 %        |
| 1000-41302-55000 Printing, TA                                    | 6,959.52                                            | 6,500.00                                            | 6,522.00                                            | 6,600.00                                            | 4,825.00                                           | 6,600.00                                                  | 0.00 %        |
| 1000-41302-56000 Dues & Subscriptions - TA                       | 6,014.00                                            | 6,165.00                                            | 6,090.00                                            | 6,083.00                                            | 6,263.00                                           | 6,083.00                                                  | 0.00 %        |
| <b>Notes: Numbers not in yet</b>                                 |                                                     |                                                     |                                                     |                                                     |                                                    |                                                           |               |
| 1000-41302-62500 Postage - TA                                    | 3,363.46                                            | 4,000.00                                            | 3,153.29                                            | 4,000.00                                            | 2,872.99                                           | 4,000.00                                                  | 0.00 %        |
| 1000-41302-68000 Office Supplies - TA                            | 7,586.91                                            | 5,800.00                                            | 6,557.85                                            | 5,800.00                                            | 5,060.29                                           | 5,800.00                                                  | 0.00 %        |
| 1000-41302-83000 Public Notices - TA                             | 816.55                                              | 750.00                                              | 1,397.72                                            | 1,000.00                                            | 276.23                                             | 1,000.00                                                  | 0.00 %        |

# Town of Pembroke

## 2020 Town Budget proposal

| Account Number / Description                      | 3 Years Prior<br>Actual<br>1/1/2017 -<br>12/31/2017 | 2 Years Prior<br>Budget<br>1/1/2018 -<br>12/31/2018 | 2 Years Prior<br>Actual<br>1/1/2018 -<br>12/31/2018 | 1 Year Prior<br>Revised<br>1/1/2019 -<br>12/31/2019 | 1 Year Prior<br>Actual<br>1/1/2019 -<br>12/31/2019 | 2020 Budget<br>1/1/2020 -<br>12/31/2020 | Budget Difference<br>1/1/2020 -<br>12/31/2020 | Change %      |
|---------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|----------------------------------------------------|-----------------------------------------|-----------------------------------------------|---------------|
| 1000-41302-84000 Mileage Reimbursement - TA       | 0.00                                                | 200.00                                              | 0.00                                                | 200.00                                              | 0.00                                               | 200.00                                  | 0.00                                          | 0.00 %        |
| 1000-41302-86000 Computer/Software Maint -TA      | 8,623.50                                            | 9,100.00                                            | 9,054.68                                            | 9,555.00                                            | 9,507.41                                           | 9,555.00                                | 0.00                                          | 0.00 %        |
| <b>TOTAL 41302 Town Administration</b>            | <b>\$272,320.11</b>                                 | <b>\$304,175.00</b>                                 | <b>\$294,177.35</b>                                 | <b>\$303,974.00</b>                                 | <b>\$237,907.33</b>                                | <b>\$319,810.00</b>                     | <b>\$15,836.00</b>                            | <b>5.21 %</b> |
| <b>41401 Town Clerk</b>                           |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |               |
| 1000-41401-11000 Wages - TC                       | 83,137.82                                           | 85,257.00                                           | 83,804.91                                           | 84,727.00                                           | 61,928.29                                          | 92,895.00                               | 8,168.00                                      | 9.64 %        |
| 1000-41401-14000 Overtime - TC                    | 0.00                                                | 0.00                                                | 0.00                                                | 0.00                                                | 182.16                                             | 0.00                                    | 0.00                                          | ---           |
| 1000-41401-21000 Health Insurance - TC            | 17,951.04                                           | 15,571.00                                           | 15,570.12                                           | 16,067.00                                           | 12,050.01                                          | 17,674.00                               | 1,607.00                                      | 10.00 %       |
| 1000-41401-21100 Dental Insurance - TC            | 937.68                                              | 960.00                                              | 959.16                                              | 982.00                                              | 735.93                                             | 1,030.00                                | 48.00                                         | 4.89 %        |
| 1000-41401-21500 Life Insurance - TC              | 32.76                                               | 36.00                                               | 36.00                                               | 36.00                                               | 27.00                                              | 36.00                                   | 0.00                                          | 0.00 %        |
| 1000-41401-21900 Disability Insurance - TC        | 787.44                                              | 788.00                                              | 894.24                                              | 895.00                                              | 670.68                                             | 895.00                                  | 0.00                                          | 0.00 %        |
| 1000-41401-22000 Social Security - TC             | 4,958.51                                            | 5,286.00                                            | 4,990.37                                            | 5,254.00                                            | 3,726.31                                           | 5,760.00                                | 506.00                                        | 9.63 %        |
| 1000-41401-22500 Medicare - TC                    | 1,159.73                                            | 1,237.00                                            | 1,167.09                                            | 1,229.00                                            | 871.51                                             | 1,345.00                                | 116.00                                        | 9.44 %        |
| 1000-41401-23000 NH Retirement - TC               | 6,801.15                                            | 7,091.00                                            | 6,981.01                                            | 6,996.00                                            | 5,046.37                                           | 7,608.00                                | 612.00                                        | 8.75 %        |
| 1000-41401-39000 Binding - Vital Records - TC     | 0.00                                                | 400.00                                              | 0.00                                                | 400.00                                              | 0.00                                               | 400.00                                  | 0.00                                          | 0.00 %        |
| 1000-41401-56000 Dues & Subscriptions - TC        | 65.00                                               | 60.00                                               | 35.00                                               | 60.00                                               | 20.00                                              | 60.00                                   | 0.00                                          | 0.00 %        |
| 1000-41401-56001 Meetings & Conferences - TC      | 0.00                                                | 550.00                                              | 180.00                                              | 550.00                                              | 538.00                                             | 600.00                                  | 50.00                                         | 9.09 %        |
| 1000-41401-62000 Department Supplies - TC         | 1,299.50                                            | 1,500.00                                            | 1,349.34                                            | 6,000.00                                            | 504.46                                             | 6,000.00                                | 0.00                                          | 0.00 %        |
| 1000-41401-62500 Postage - TC                     | 3,585.17                                            | 1,800.00                                            | 900.61                                              | 1,800.00                                            | 523.24                                             | 1,800.00                                | 0.00                                          | 0.00 %        |
| 1000-41401-63000 Equipment Maintenance - TC       | 0.00                                                | 350.00                                              | 0.00                                                | 350.00                                              | 0.00                                               | 350.00                                  | 0.00                                          | 0.00 %        |
| 1000-41401-68000 Office Supplies - TC             | 115.02                                              | 450.00                                              | 215.89                                              | 450.00                                              | 316.64                                             | 450.00                                  | 0.00                                          | 0.00 %        |
| 1000-41401-84000 Mileage Reimbursement - TC       | 400.24                                              | 150.00                                              | 277.95                                              | 200.00                                              | 0.00                                               | 450.00                                  | 250.00                                        | 125.00 %      |
| 1000-41401-86000 Computer/Software Maint - TC     | 3,285.90                                            | 4,000.00                                            | 3,059.85                                            | 4,000.00                                            | 3,401.95                                           | 4,000.00                                | 0.00                                          | 0.00 %        |
| <b>TOTAL 41401 Town Clerk</b>                     | <b>\$124,516.96</b>                                 | <b>\$125,486.00</b>                                 | <b>\$120,421.54</b>                                 | <b>\$129,996.00</b>                                 | <b>\$90,542.55</b>                                 | <b>\$141,353.00</b>                     | <b>\$11,357.00</b>                            | <b>8.74 %</b> |
| <b>41402 Elections</b>                            |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |               |
| 1000-41402-13000 Wages - EL                       | 780.00                                              | 4,000.00                                            | 2,420.00                                            | 2,000.00                                            | 820.00                                             | 2,000.00                                | 0.00                                          | 0.00 %        |
| 1000-41402-22000 Social Security - EL             | 48.36                                               | 248.00                                              | 150.04                                              | 124.00                                              | 50.84                                              | 124.00                                  | 0.00                                          | 0.00 %        |
| 1000-41402-22500 Medicare - EL                    | 11.31                                               | 66.00                                               | 35.09                                               | 29.00                                               | 11.89                                              | 29.00                                   | 0.00                                          | 0.00 %        |
| 1000-41402-55000 Ballot & Elections Printing - EL | 2,651.60                                            | 1,000.00                                            | 1,362.00                                            | 1,500.00                                            | 471.65                                             | 1,500.00                                | 0.00                                          | 0.00 %        |

# Town of Pembroke

## 2020 Town Budget proposal

| Account Number / Description                   | 3 Years Prior<br>Actual<br>1/1/2017 -<br>12/31/2017 | 2 Years Prior<br>Budget<br>1/1/2018 -<br>12/31/2018 | 2 Years Prior<br>Actual<br>1/1/2018 -<br>12/31/2018 | 1 Year Prior<br>Revised<br>1/1/2019 -<br>12/31/2019 | 1 Year Prior<br>Actual<br>1/1/2019 -<br>12/31/2019 | 2020 Budget<br>1/1/2020 -<br>12/31/2020 | Budget Difference<br>1/1/2020 -<br>12/31/2020 | Change %       |
|------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|----------------------------------------------------|-----------------------------------------|-----------------------------------------------|----------------|
| 1000-41402-62000 Other Elections Supplies - EL | 0.00                                                | 1,000.00                                            | 471.97                                              | 1,000.00                                            | 66.69                                              | 1,000.00                                | 0.00                                          | 0.00 %         |
| 1000-41402-62500 Postage - EL                  | 0.00                                                | 50.00                                               | 0.00                                                | 100.00                                              | 0.00                                               | 100.00                                  | 0.00                                          | 0.00 %         |
| 1000-41402-63000 Equipment Maintenance- EL     | 225.00                                              | 300.00                                              | 225.00                                              | 300.00                                              | 287.00                                             | 300.00                                  | 0.00                                          | 0.00 %         |
| 1000-41402-74000 Equipment Programming - EL    | 658.00                                              | 3,000.00                                            | 2,410.00                                            | 1,000.00                                            | 567.00                                             | 3,000.00                                | 2,000.00                                      | 200.00 %       |
| 1000-41402-83000 Public Notices - EL           | 0.00                                                | 100.00                                              | 0.00                                                | 100.00                                              | 0.00                                               | 100.00                                  | 0.00                                          | 0.00 %         |
| <b>TOTAL 41402 Elections</b>                   | <b>\$4,374.27</b>                                   | <b>\$9,764.00</b>                                   | <b>\$7,074.10</b>                                   | <b>\$6,153.00</b>                                   | <b>\$2,275.07</b>                                  | <b>\$8,153.00</b>                       | <b>\$2,000.00</b>                             | <b>32.50 %</b> |
| <b>41502 Auditing</b>                          |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-41502-30100 Auditing Services             | 15,980.00                                           | 15,944.00                                           | 14,444.00                                           | 16,745.00                                           | 15,705.02                                          | 17,046.00                               | 301.00                                        | 1.80 %         |
| <b>TOTAL 41502 Auditing</b>                    | <b>\$15,980.00</b>                                  | <b>\$15,944.00</b>                                  | <b>\$14,444.00</b>                                  | <b>\$16,745.00</b>                                  | <b>\$15,705.02</b>                                 | <b>\$17,046.00</b>                      | <b>\$301.00</b>                               | <b>1.80 %</b>  |
| <b>41504 Tax Collecting</b>                    |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-41504-11000 Wages - TX                    | 0.00                                                | 1.00                                                | 0.00                                                | 1.00                                                | 0.00                                               | 1.00                                    | 0.00                                          | 0.00 %         |
| 1000-41504-22000 Social Security - TX          | 0.00                                                | 1.00                                                | 0.00                                                | 1.00                                                | 0.00                                               | 1.00                                    | 0.00                                          | 0.00 %         |
| 1000-41504-22500 Medicare - TX                 | 0.00                                                | 1.00                                                | 0.00                                                | 1.00                                                | 0.00                                               | 1.00                                    | 0.00                                          | 0.00 %         |
| 1000-41504-39006 Deed Research - TX            | 2,055.00                                            | 2,500.00                                            | 1,802.00                                            | 2,000.00                                            | 1,675.95                                           | 2,000.00                                | 0.00                                          | 0.00 %         |
| 1000-41504-55000 Printing - TX                 | 1,483.02                                            | 1,800.00                                            | 1,393.00                                            | 1,800.00                                            | 697.25                                             | 1,800.00                                | 0.00                                          | 0.00 %         |
| 1000-41504-56000 Dues & Subscriptions - TX     | 20.00                                               | 20.00                                               | 20.00                                               | 20.00                                               | 0.00                                               | 20.00                                   | 0.00                                          | 0.00 %         |
| 1000-41504-56001 Meetings & Conferences - TX   | 0.00                                                | 250.00                                              | 0.00                                                | 250.00                                              | 0.00                                               | 250.00                                  | 0.00                                          | 0.00 %         |
| 1000-41504-62500 Postage - TX                  | 3,521.20                                            | 4,200.00                                            | 3,921.82                                            | 4,200.00                                            | 3,822.28                                           | 4,200.00                                | 0.00                                          | 0.00 %         |
| 1000-41504-68000 Office Supplies - TX          | 0.00                                                | 250.00                                              | 0.00                                                | 250.00                                              | 0.00                                               | 250.00                                  | 0.00                                          | 0.00 %         |
| 1000-41504-81100 Filing Fees - TX              | 680.72                                              | 1,000.00                                            | 567.22                                              | 1,000.00                                            | 743.95                                             | 1,000.00                                | 0.00                                          | 0.00 %         |
| 1000-41504-86000 Computer/Software Maint - TX  | 4,367.36                                            | 4,500.00                                            | 4,542.05                                            | 4,700.00                                            | 4,723.73                                           | 4,935.00                                | 235.00                                        | 5.00 %         |
| <b>TOTAL 41504 Tax Collecting</b>              | <b>\$12,127.30</b>                                  | <b>\$14,523.00</b>                                  | <b>\$12,246.09</b>                                  | <b>\$14,223.00</b>                                  | <b>\$11,663.16</b>                                 | <b>\$14,458.00</b>                      | <b>\$235.00</b>                               | <b>1.65 %</b>  |
| <b>41506 Information System</b>                |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-41506-39005 Website Maint.                | 2,000.00                                            | 2,500.00                                            | 2,000.00                                            | 2,500.00                                            | 2,100.00                                           | 2,500.00                                | 0.00                                          | 0.00 %         |
| 1000-41506-86000 Network System Maint.         | 4,086.32                                            | 5,500.00                                            | 7,596.85                                            | 5,500.00                                            | 4,483.59                                           | 5,500.00                                | 0.00                                          | 0.00 %         |
| <b>TOTAL 41506 Information System</b>          | <b>\$6,086.32</b>                                   | <b>\$8,000.00</b>                                   | <b>\$9,596.85</b>                                   | <b>\$8,000.00</b>                                   | <b>\$6,583.59</b>                                  | <b>\$8,000.00</b>                       | <b>\$0.00</b>                                 | <b>0.00 %</b>  |

Notes: Money budgeted to cover a single audit or GASB updates

# Town of Pembroke

## 2020 Town Budget proposal

| Account Number / Description                                                                                                  | 3 Years Prior<br>Actual<br>1/1/2017 -<br>12/31/2017 | 2 Years Prior<br>Budget<br>1/1/2018 -<br>12/31/2018 | 2 Years Prior<br>Actual<br>1/1/2018 -<br>12/31/2018 | 1 Year Prior<br>Revised<br>1/1/2019 -<br>12/31/2019 | 1 Year Prior<br>Actual<br>1/1/2019 -<br>12/31/2019 | 2020 Budget<br>1/1/2020 -<br>12/31/2020 | Budget Difference<br>1/1/2020 -<br>12/31/2020 | Change %       |
|-------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|----------------------------------------------------|-----------------------------------------|-----------------------------------------------|----------------|
| <b>41509 Budget Committee</b>                                                                                                 |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-41509-11000 Wages - Budget Committee                                                                                     | 814.64                                              | 1,100.00                                            | 830.88                                              | 1,100.00                                            | 581.70                                             | 1,100.00                                | 0.00                                          | 0.00 %         |
| 1000-41509-22000 Social Security - BC                                                                                         | 50.50                                               | 69.00                                               | 51.49                                               | 69.00                                               | 36.07                                              | 69.00                                   | 0.00                                          | 0.00 %         |
| 1000-41509-22500 Medicare - BC                                                                                                | 11.80                                               | 16.00                                               | 12.05                                               | 16.00                                               | 8.45                                               | 16.00                                   | 0.00                                          | 0.00 %         |
| 1000-41509-55000 Printing - BC                                                                                                | 67.50                                               | 150.00                                              | 315.89                                              | 150.00                                              | 197.75                                             | 200.00                                  | 50.00                                         | 33.33 %        |
| 1000-41509-83000 Public Notices - BC                                                                                          | 238.75                                              | 300.00                                              | 124.15                                              | 300.00                                              | 459.87                                             | 300.00                                  | 0.00                                          | 0.00 %         |
| <b>TOTAL 41509 Budget Committee</b>                                                                                           | <b>\$1,183.19</b>                                   | <b>\$1,635.00</b>                                   | <b>\$1,334.46</b>                                   | <b>\$1,635.00</b>                                   | <b>\$1,283.84</b>                                  | <b>\$1,685.00</b>                       | <b>\$50.00</b>                                | <b>3.06 %</b>  |
| <b>41522 Assessing Services</b>                                                                                               |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-41522-31200 Assessing Services (General)                                                                                 | 59,377.72                                           | 86,000.00                                           | 40,625.91                                           | 43,000.00                                           | 19,877.45                                          | 45,000.00                               | 2,000.00                                      | 4.65 %         |
| Notes: Contract not in yet                                                                                                    |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-41522-31201 Assessing Services (Utility)                                                                                 | 39,342.57                                           | 25,000.00                                           | 19,837.20                                           | 25,000.00                                           | 10,149.69                                          | 20,000.00                               | (5,000.00)                                    | (20.00)%       |
| <b>TOTAL 41522 Assessing Services</b>                                                                                         | <b>\$98,720.29</b>                                  | <b>\$111,000.00</b>                                 | <b>\$60,463.11</b>                                  | <b>\$68,000.00</b>                                  | <b>\$30,027.14</b>                                 | <b>\$65,000.00</b>                      | <b>\$(3,000.00)</b>                           | <b>(4.41)%</b> |
| <b>41532 Legal Services</b>                                                                                                   |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-41532-32000 Legal Services                                                                                               | 102,028.76                                          | 150,000.00                                          | 32,996.54                                           | 100,000.00                                          | 17,255.82                                          | 100,000.00                              | 0.00                                          | 0.00 %         |
| <b>TOTAL 41532 Legal Services</b>                                                                                             | <b>\$102,028.76</b>                                 | <b>\$150,000.00</b>                                 | <b>\$32,996.54</b>                                  | <b>\$100,000.00</b>                                 | <b>\$17,255.82</b>                                 | <b>\$100,000.00</b>                     | <b>\$0.00</b>                                 | <b>0.00 %</b>  |
| <b>41911 Planning &amp; Land Use Dept.</b>                                                                                    |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-41911-11000 Wages - PLU                                                                                                  | 154,986.55                                          | 153,240.00                                          | 158,467.62                                          | 162,568.00                                          | 117,996.54                                         | 176,754.00                              | 14,186.00                                     | 8.73 %         |
| Notes: 53 pay weeks in 2020 and all three employees will have earned enough time for a sickleave buyout. COLA in 2019 is 2.8% |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 53rd week totals \$6592                                                                                                       |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-41911-21000 Health Insurance - PLU                                                                                       | 28,712.33                                           | 41,640.00                                           | 24,325.04                                           | 25,708.00                                           | 19,248.98                                          | 28,278.00                               | 2,570.00                                      | 10.00 %        |
| Notes: Numbers not in yet, calculated a 10% increase.                                                                         |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-41911-21100 Dental Insurance - PLU                                                                                       | 2,359.80                                            | 3,202.00                                            | 2,372.62                                            | 2,470.00                                            | 1,852.11                                           | 2,594.00                                | 124.00                                        | 5.02 %         |
| Notes: Calculated a 5% increase                                                                                               |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-41911-21500 Life Insurance - PLU                                                                                         | 81.90                                               | 108.00                                              | 94.50                                               | 108.00                                              | 81.00                                              | 108.00                                  | 0.00                                          | 0.00 %         |
| 1000-41911-21900 Disability Insurance - PLU                                                                                   | 2,048.52                                            | 2,049.00                                            | 2,197.97                                            | 2,431.00                                            | 1,822.86                                           | 2,431.00                                | 0.00                                          | 0.00 %         |
| 1000-41911-22000 Social Security - PLU                                                                                        | 9,379.33                                            | 9,501.00                                            | 9,533.59                                            | 10,179.00                                           | 7,201.76                                           | 11,068.25                               | 889.25                                        | 8.74 %         |

# Town of Pembroke

## 2020 Town Budget proposal

| Account Number / Description                                                                                                                                                                                                                                                                         | 3 Years Prior<br>Actual  | 2 Years Prior<br>Budget  | 2 Years Prior<br>Actual  | 1 Year Prior<br>Revised  | 1 Year Prior<br>Actual   | 2020 Budget              | Budget Difference        | Change %       |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|----------------|
|                                                                                                                                                                                                                                                                                                      | 1/1/2017 -<br>12/31/2017 | 1/1/2018 -<br>12/31/2018 | 1/1/2018 -<br>12/31/2018 | 1/1/2019 -<br>12/31/2019 | 1/1/2019 -<br>12/31/2019 | 1/1/2020 -<br>12/31/2020 | 1/1/2020 -<br>12/31/2020 |                |
| 1000-41911-22500 Medicare - PLU                                                                                                                                                                                                                                                                      | 2,193.43                 | 2,222.00                 | 2,229.75                 | 2,381.00                 | 1,684.21                 | 2,589.00                 | 208.00                   | 8.74 %         |
| 1000-41911-23000 NH Retirement - PLU                                                                                                                                                                                                                                                                 | 17,403.16                | 17,439.00                | 18,018.78                | 18,684.00                | 13,347.46                | 19,941.00                | 1,257.00                 | 6.73 %         |
| 1000-41911-29001 Training & Education - PLU                                                                                                                                                                                                                                                          | 1,670.80                 | 960.00                   | 675.00                   | 1,500.00                 | 32.50                    | 1,500.00                 | 0.00                     | 0.00 %         |
| 1000-41911-31200 Contracted Serv - Planner                                                                                                                                                                                                                                                           | 0.00                     | 1.00                     | 8,987.50                 | 1.00                     | 0.00                     | 1.00                     | 0.00                     | 0.00 %         |
| 1000-41911-39007 Mapping Services - PLU                                                                                                                                                                                                                                                              | 11,492.25                | 10,300.00                | 11,350.00                | 15,000.00                | 10,500.00                | 15,000.00                | 0.00                     | 0.00 %         |
| 1000-41911-49001 Equipment - PLU                                                                                                                                                                                                                                                                     | 2,633.28                 | 2,500.00                 | 2,578.99                 | 2,500.00                 | 1,862.24                 | 2,500.00                 | 0.00                     | 0.00 %         |
| 1000-41911-55000 Printing - PLU                                                                                                                                                                                                                                                                      | 499.74                   | 250.00                   | 1,248.02                 | 1,500.00                 | 424.47                   | 1,500.00                 | 0.00                     | 0.00 %         |
| 1000-41911-56000 Dues & Subscriptions - PLU                                                                                                                                                                                                                                                          | 790.00                   | 610.00                   | 150.00                   | 400.00                   | 175.00                   | 400.00                   | 0.00                     | 0.00 %         |
| 1000-41911-56003 CNHRPC Dues - PLU                                                                                                                                                                                                                                                                   | 7,797.00                 | 8,187.00                 | 8,133.00                 | 8,154.00                 | 8,154.00                 | 8,154.00                 | 0.00                     | 0.00 %         |
| <b>Notes:</b> Actual Numbers not in yet                                                                                                                                                                                                                                                              |                          |                          |                          |                          |                          |                          |                          |                |
| 1000-41911-62500 Postage - PLU                                                                                                                                                                                                                                                                       | 2,028.14                 | 2,000.00                 | 2,057.38                 | 2,500.00                 | 383.53                   | 2,500.00                 | 0.00                     | 0.00 %         |
| 1000-41911-63500 Gas & Fuel - PLU                                                                                                                                                                                                                                                                    | 356.80                   | 700.00                   | 382.32                   | 500.00                   | 205.73                   | 500.00                   | 0.00                     | 0.00 %         |
| 1000-41911-68000 Office Supplies - PLU                                                                                                                                                                                                                                                               | 1,094.56                 | 800.00                   | 1,616.06                 | 1,000.00                 | 667.40                   | 1,000.00                 | 0.00                     | 0.00 %         |
| 1000-41911-76001 Vehicle Maint & Repair - PLU                                                                                                                                                                                                                                                        | 489.70                   | 750.00                   | 480.16                   | 750.00                   | 695.59                   | 750.00                   | 0.00                     | 0.00 %         |
| 1000-41911-81100 Filing Fees - PLU                                                                                                                                                                                                                                                                   | 377.33                   | 50.00                    | 417.50                   | 250.00                   | 570.19                   | 250.00                   | 0.00                     | 0.00 %         |
| 1000-41911-84000 Mileage Reimbursement - PLU                                                                                                                                                                                                                                                         | 226.04                   | 250.00                   | 11.45                    | 200.00                   | 0.00                     | 200.00                   | 0.00                     | 0.00 %         |
| 1000-41911-86000 Computer/Software Maint - PLU                                                                                                                                                                                                                                                       | 5,510.00                 | 5,840.00                 | 23,670.00                | 6,015.00                 | 5,840.00                 | 20,316.00                | 14,301.00                | 237.76 %       |
| <b>Notes:</b> Actual numbers not in yet from Assessing package, remaining \$14,000 is for new building software. Current package is outdated and no longer supported. If we have funds left in 19 we will purchase and remove from budget similar to what we did 1st year with the Assessing package |                          |                          |                          |                          |                          |                          |                          |                |
| <b>TOTAL 41911 Planning &amp; Land Use Dept.</b>                                                                                                                                                                                                                                                     | <b>\$252,130.66</b>      | <b>\$262,599.00</b>      | <b>\$278,997.25</b>      | <b>\$264,799.00</b>      | <b>\$192,745.57</b>      | <b>\$298,334.25</b>      | <b>\$33,535.25</b>       | <b>12.66 %</b> |
| <b>41912 Planning Board</b>                                                                                                                                                                                                                                                                          |                          |                          |                          |                          |                          |                          |                          |                |
| 1000-41912-11000 Wages - PB Secretary                                                                                                                                                                                                                                                                | 4,433.82                 | 3,100.00                 | 3,354.68                 | 3,100.00                 | 2,185.93                 | 3,100.00                 | 0.00                     | 0.00 %         |
| 1000-41912-22000 Social Security - PB                                                                                                                                                                                                                                                                | 274.91                   | 193.00                   | 207.99                   | 193.00                   | 135.50                   | 193.00                   | 0.00                     | 0.00 %         |
| 1000-41912-22500 Medicare - PB                                                                                                                                                                                                                                                                       | 64.29                    | 45.00                    | 48.65                    | 45.00                    | 31.70                    | 45.00                    | 0.00                     | 0.00 %         |
| 1000-41912-39000 Contracted Services-PB                                                                                                                                                                                                                                                              | 12,353.33                | 0.00                     | 0.00                     | 0.00                     | 0.00                     | 0.00                     | 0.00                     | ---            |
| 1000-41912-56001 Meetings & Conferences - PB                                                                                                                                                                                                                                                         | 175.00                   | 500.00                   | 55.00                    | 350.00                   | 525.00                   | 400.00                   | 50.00                    | 14.29 %        |
| 1000-41912-62000 Department Supplies - PB                                                                                                                                                                                                                                                            | 0.00                     | 200.00                   | 173.00                   | 200.00                   | 306.26                   | 200.00                   | 0.00                     | 0.00 %         |
| 1000-41912-62500 Certified Postage - PB                                                                                                                                                                                                                                                              | 122.84                   | 1,000.00                 | 995.51                   | 1,000.00                 | 1,063.88                 | 1,000.00                 | 0.00                     | 0.00 %         |
| 1000-41912-81000 Legal Hearing Notices - PB                                                                                                                                                                                                                                                          | 6,919.20                 | 3,500.00                 | 3,442.16                 | 3,500.00                 | 2,232.83                 | 3,500.00                 | 0.00                     | 0.00 %         |

# Town of Pembroke

## 2020 Town Budget proposal

| Account Number / Description                     | 3 Years Prior<br>Actual<br>1/1/2017 -<br>12/31/2017 | 2 Years Prior<br>Budget<br>1/1/2018 -<br>12/31/2018 | 2 Years Prior<br>Actual<br>1/1/2018 -<br>12/31/2018 | 1 Year Prior<br>Revised<br>1/1/2019 -<br>12/31/2019 | 1 Year Prior<br>Actual<br>1/1/2019 -<br>12/31/2019 | 2020 Budget<br>1/1/2020 -<br>12/31/2020 | Budget Difference<br>1/1/2020 -<br>12/31/2020 | Change %      |
|--------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|----------------------------------------------------|-----------------------------------------|-----------------------------------------------|---------------|
| <b>TOTAL 41912 Planning Board</b>                | <b>\$24,343.39</b>                                  | <b>\$8,538.00</b>                                   | <b>\$8,276.99</b>                                   | <b>\$8,388.00</b>                                   | <b>\$6,481.10</b>                                  | <b>\$8,438.00</b>                       | <b>\$50.00</b>                                | <b>0.60 %</b> |
| <b>41913 Zoning Board</b>                        |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |               |
| 1000-41913-11000 Wages - ZB Secretary            | 762.38                                              | 800.00                                              | 1,179.03                                            | 800.00                                              | 448.67                                             | 800.00                                  | 0.00                                          | 0.00 %        |
| 1000-41913-22000 Social Security - ZB            | 47.29                                               | 50.00                                               | 73.10                                               | 50.00                                               | 27.81                                              | 50.00                                   | 0.00                                          | 0.00 %        |
| 1000-41913-22500 Medicare - ZB                   | 11.06                                               | 12.00                                               | 17.09                                               | 12.00                                               | 6.49                                               | 12.00                                   | 0.00                                          | 0.00 %        |
| 1000-41913-56001 Meetings & Dues - ZBA           | 220.00                                              | 250.00                                              | 126.75                                              | 250.00                                              | 248.75                                             | 300.00                                  | 50.00                                         | 20.00 %       |
| 1000-41913-62500 Certified Postage - ZB          | 496.69                                              | 700.00                                              | 1,395.47                                            | 700.00                                              | 707.63                                             | 700.00                                  | 0.00                                          | 0.00 %        |
| 1000-41913-81000 Legal Hearing Notices - ZB      | 1,328.15                                            | 2,000.00                                            | 2,526.12                                            | 2,000.00                                            | 1,121.27                                           | 2,200.00                                | 200.00                                        | 10.00 %       |
| <b>TOTAL 41913 Zoning Board</b>                  | <b>\$2,865.57</b>                                   | <b>\$3,812.00</b>                                   | <b>\$5,317.56</b>                                   | <b>\$3,812.00</b>                                   | <b>\$2,560.62</b>                                  | <b>\$4,062.00</b>                       | <b>\$250.00</b>                               | <b>6.56 %</b> |
| <b>41940 General Government Buildings</b>        |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |               |
| 1000-41940-11000 Wages - GB                      | 12,411.09                                           | 20,303.00                                           | 19,767.98                                           | 19,959.00                                           | 9,516.70                                           | 20,000.00                               | 41.00                                         | 0.21 %        |
| 1000-41940-22000 Social Security - GB            | 777.43                                              | 1,259.00                                            | 1,225.63                                            | 1,238.00                                            | 590.04                                             | 1,240.00                                | 2.00                                          | 0.16 %        |
| 1000-41940-22500 Medicare - GB                   | 181.81                                              | 295.00                                              | 286.63                                              | 290.00                                              | 138.00                                             | 290.00                                  | 0.00                                          | 0.00 %        |
| 1000-41940-41000 Electricity - Town Clock        | 430.93                                              | 600.00                                              | 437.36                                              | 600.00                                              | 309.47                                             | 650.00                                  | 50.00                                         | 8.33 %        |
| 1000-41940-41001 Electricity - Safety Center     | 20,045.26                                           | 20,000.00                                           | 21,027.84                                           | 21,000.00                                           | 12,915.26                                          | 21,000.00                               | 0.00                                          | 0.00 %        |
| 1000-41940-41003 Electricity - Town Hall         | 4,928.36                                            | 6,000.00                                            | 4,867.02                                            | 6,000.00                                            | 2,675.28                                           | 6,000.00                                | 0.00                                          | 0.00 %        |
| 1000-41940-41004 Electricity - Public Works      | 6,206.23                                            | 7,000.00                                            | 6,307.14                                            | 7,000.00                                            | 4,022.55                                           | 6,500.00                                | (500.00)                                      | (7.14)%       |
| 1000-41940-41005 Electricity - P. Eaton Bldg.    | 3,502.56                                            | 3,500.00                                            | 4,784.80                                            | 5,000.00                                            | 2,654.71                                           | 5,000.00                                | 0.00                                          | 0.00 %        |
| 1000-41940-41101 Heating Fuel - Safety Center    | 8,684.86                                            | 12,000.00                                           | 10,923.07                                           | 12,000.00                                           | 7,836.74                                           | 12,000.00                               | 0.00                                          | 0.00 %        |
| 1000-41940-41103 Heating Fuel - Town Hall        | 1,959.73                                            | 2,500.00                                            | 2,264.49                                            | 2,500.00                                            | 1,848.55                                           | 2,500.00                                | 0.00                                          | 0.00 %        |
| 1000-41940-41104 Heating Fuel - Public Works     | 3,880.29                                            | 6,000.00                                            | 5,110.18                                            | 6,000.00                                            | 4,043.88                                           | 6,000.00                                | 0.00                                          | 0.00 %        |
| 1000-41940-41105 Heating Fuel - P. Eaton Bldg.   | 2,798.32                                            | 4,000.00                                            | 3,829.43                                            | 4,500.00                                            | 2,543.30                                           | 4,500.00                                | 0.00                                          | 0.00 %        |
| 1000-41940-43000 Repair & Maint. - Town Clock    | 43.25                                               | 1,000.00                                            | 0.00                                                | 1,000.00                                            | 10.99                                              | 1,000.00                                | 0.00                                          | 0.00 %        |
| 1000-41940-43001 Repair & Maint - Safety Center  | 23,365.17                                           | 15,000.00                                           | 17,609.22                                           | 15,000.00                                           | 14,502.39                                          | 16,000.00                               | 1,000.00                                      | 6.67 %        |
| 1000-41940-43003 Repair & Maint - Town Hall      | 6,286.24                                            | 6,000.00                                            | 6,861.96                                            | 6,000.00                                            | 4,394.67                                           | 6,000.00                                | 0.00                                          | 0.00 %        |
| 1000-41940-43004 Repair & Maint - Public Works   | 5,544.54                                            | 6,000.00                                            | 3,752.31                                            | 6,000.00                                            | 5,438.47                                           | 6,000.00                                | 0.00                                          | 0.00 %        |
| 1000-41940-43005 Repair & Maint - P. Eaton Bldg. | 4,676.22                                            | 3,400.00                                            | 7,739.53                                            | 3,400.00                                            | 1,878.24                                           | 3,400.00                                | 0.00                                          | 0.00 %        |
| 1000-41940-43007 Repair & Maint - Library        | 5,805.34                                            | 6,000.00                                            | 5,502.85                                            | 6,500.00                                            | 6,096.76                                           | 7,000.00                                | 500.00                                        | 7.69 %        |

# Town of Pembroke

## 2020 Town Budget proposal

| Account Number / Description                      | 3 Years Prior<br>Actual<br>1/1/2017 -<br>12/31/2017 | 2 Years Prior<br>Budget<br>1/1/2018 -<br>12/31/2018 | 2 Years Prior<br>Actual<br>1/1/2018 -<br>12/31/2018 | 1 Year Prior<br>Revised<br>1/1/2019 -<br>12/31/2019 | 1 Year Prior<br>Actual<br>1/1/2019 -<br>12/31/2019 | 2020 Budget<br>1/1/2020 -<br>12/31/2020 | Budget Difference<br>1/1/2020 -<br>12/31/2020 | Change %      |
|---------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|----------------------------------------------------|-----------------------------------------|-----------------------------------------------|---------------|
| 1000-41940-67002 Maint & Repair - Parks & Lots    | 397.76                                              | 600.00                                              | 435.92                                              | 600.00                                              | 102.21                                             | 600.00                                  | 0.00                                          | 0.00 %        |
| <b>TOTAL 41940 General Government Buildings</b>   | <b>\$111,925.39</b>                                 | <b>\$121,457.00</b>                                 | <b>\$122,733.36</b>                                 | <b>\$124,587.00</b>                                 | <b>\$81,518.21</b>                                 | <b>\$125,680.00</b>                     | <b>\$1,093.00</b>                             | <b>0.88 %</b> |
| <b>41951 Cemeteries</b>                           |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |               |
| 1000-41951-39000 Contracted Mowing Services       | 15,750.00                                           | 22,670.00                                           | 21,165.00                                           | 22,670.00                                           | 15,430.30                                          | 24,000.00                               | 1,330.00                                      | 5.87 %        |
| 1000-41951-43000 Marker Repairs & Cemetery Maint. | 1,033.60                                            | 2,500.00                                            | 2,330.00                                            | 2,500.00                                            | 0.00                                               | 2,500.00                                | 0.00                                          | 0.00 %        |
| 1000-41951-44000 Burials - CE                     | 2,950.00                                            | 3,500.00                                            | 1,650.00                                            | 3,500.00                                            | 2,350.00                                           | 3,800.00                                | 300.00                                        | 8.57 %        |
| 1000-41951-62000 Other Supplies - CE              | 9.89                                                | 50.00                                               | 5.57                                                | 50.00                                               | 4.28                                               | 50.00                                   | 0.00                                          | 0.00 %        |
| 1000-41951-83000 Public Notices - CE              | 0.00                                                | 150.00                                              | 0.00                                                | 150.00                                              | 0.00                                               | 150.00                                  | 0.00                                          | 0.00 %        |
| <b>TOTAL 41951 Cemeteries</b>                     | <b>\$19,743.49</b>                                  | <b>\$28,870.00</b>                                  | <b>\$25,150.57</b>                                  | <b>\$28,870.00</b>                                  | <b>\$17,784.58</b>                                 | <b>\$30,500.00</b>                      | <b>\$1,630.00</b>                             | <b>5.65 %</b> |
| <b>41961 Liability Insurance</b>                  |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |               |
| 1000-41961-52000 Liability Insurance              | 75,141.02                                           | 80,965.00                                           | 80,965.00                                           | 76,539.00                                           | 76,539.00                                          | 76,539.00                               | 0.00                                          | 0.00 %        |
| <b>TOTAL 41961 Liability Insurance</b>            | <b>\$75,141.02</b>                                  | <b>\$80,965.00</b>                                  | <b>\$80,965.00</b>                                  | <b>\$76,539.00</b>                                  | <b>\$76,539.00</b>                                 | <b>\$76,539.00</b>                      | <b>\$0.00</b>                                 | <b>0.00 %</b> |
| <b>41962 Liability Insurance Deductible</b>       |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |               |
| 1000-41962-52000 Liability Ins. Deductible        | 0.00                                                | 2,000.00                                            | 1,000.00                                            | 2,000.00                                            | 2,000.00                                           | 2,000.00                                | 0.00                                          | 0.00 %        |
| <b>TOTAL 41962 Liability Insurance Deductible</b> | <b>\$0.00</b>                                       | <b>\$2,000.00</b>                                   | <b>\$1,000.00</b>                                   | <b>\$2,000.00</b>                                   | <b>\$2,000.00</b>                                  | <b>\$2,000.00</b>                       | <b>\$0.00</b>                                 | <b>0.00 %</b> |
| <b>41963 Unemployment</b>                         |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |               |
| 1000-41963-52000 Unemployment Comp.               | 821.95                                              | 2,118.00                                            | 2,119.00                                            | 2,244.00                                            | 2,243.81                                           | 2,244.00                                | 0.00                                          | 0.00 %        |
| <b>TOTAL 41963 Unemployment</b>                   | <b>\$821.95</b>                                     | <b>\$2,118.00</b>                                   | <b>\$2,119.00</b>                                   | <b>\$2,244.00</b>                                   | <b>\$2,243.81</b>                                  | <b>\$2,244.00</b>                       | <b>\$0.00</b>                                 | <b>0.00 %</b> |
| <b>41964 Workers Compensation</b>                 |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |               |
| 1000-41964-52000 Workers Comp                     | 54,328.52                                           | 52,280.00                                           | 52,279.00                                           | 59,485.00                                           | 32,817.65                                          | 59,485.00                               | 0.00                                          | 0.00 %        |
| <b>TOTAL 41964 Workers Compensation</b>           | <b>\$54,328.52</b>                                  | <b>\$52,280.00</b>                                  | <b>\$52,279.00</b>                                  | <b>\$59,485.00</b>                                  | <b>\$32,817.65</b>                                 | <b>\$59,485.00</b>                      | <b>\$0.00</b>                                 | <b>0.00 %</b> |
| <b>42101 Police Department</b>                    |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |               |
| 1000-42101-11000 Wages - PD                       | 732,414.89                                          | 770,353.00                                          | 757,464.30                                          | 797,420.00                                          | 547,495.97                                         | 872,399.00                              | 74,979.00                                     | 9.40 %        |
| 1000-42101-14000 Overtime - PD                    | 29,477.59                                           | 40,000.00                                           | 30,853.11                                           | 40,000.00                                           | 31,031.38                                          | 50,000.00                               | 10,000.00                                     | 25.00 %       |
| 1000-42101-15000 Court Time - PD                  | 964.61                                              | 5,000.00                                            | 2,254.70                                            | 5,000.00                                            | 1,109.34                                           | 5,000.00                                | 0.00                                          | 0.00 %        |



# Town of Pembroke

## 2020 Town Budget proposal

| Account Number / Description                                                                                                                                                         | 3 Years Prior<br>Actual<br>1/1/2017 -<br>12/31/2017 | 2 Years Prior<br>Budget<br>1/1/2018 -<br>12/31/2018 | 2 Years Prior<br>Actual<br>1/1/2018 -<br>12/31/2018 | 1 Year Prior<br>Revised<br>1/1/2019 -<br>12/31/2019 | 1 Year Prior<br>Actual<br>1/1/2019 -<br>12/31/2019 | 2020 Budget<br>1/1/2020 -<br>12/31/2020 | Budget Difference<br>1/1/2020 -<br>12/31/2020 | Change % |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|----------------------------------------------------|-----------------------------------------|-----------------------------------------------|----------|
| 1000-42101-21000 Health Insurance - PD                                                                                                                                               | 256,923.45                                          | 248,346.00                                          | 235,313.01                                          | 248,233.00                                          | 167,962.97                                         | 276,590.00                              | 28,357.00                                     | 11.42 %  |
| 1000-42101-21100 Dental Insurance - PD                                                                                                                                               | 15,209.37                                           | 18,478.00                                           | 17,137.86                                           | 18,981.00                                           | 12,273.40                                          | 18,981.00                               | 0.00                                          | 0.00 %   |
| 1000-42101-21500 Life Insurance - PD                                                                                                                                                 | 436.20                                              | 504.00                                              | 489.00                                              | 504.00                                              | 339.00                                             | 504.00                                  | 0.00                                          | 0.00 %   |
| 1000-42101-21900 Disability Insurance - PD                                                                                                                                           | 9,011.14                                            | 9,505.00                                            | 10,459.33                                           | 10,591.00                                           | 7,413.65                                           | 10,591.00                               | 0.00                                          | 0.00 %   |
| 1000-42101-22000 Social Security - PD                                                                                                                                                | 5,428.19                                            | 5,865.00                                            | 5,552.39                                            | 5,806.00                                            | 4,072.58                                           | 6,229.00                                | 423.00                                        | 7.29 %   |
| 1000-42101-22500 Medicare - PD                                                                                                                                                       | 10,603.11                                           | 10,599.00                                           | 10,830.96                                           | 10,963.00                                           | 8,113.10                                           | 12,153.00                               | 1,190.00                                      | 10.85 %  |
| 1000-42101-23000 NH Retirement - PD                                                                                                                                                  | 191,439.83                                          | 217,162.00                                          | 205,625.75                                          | 225,329.00                                          | 154,263.78                                         | 242,048.00                              | 16,719.00                                     | 7.42 %   |
| 1000-42101-24000 Tuition Reimbursement - PD                                                                                                                                          | 0.00                                                | 1.00                                                | 0.00                                                | 1.00                                                | 0.00                                               | 1.00                                    | 0.00                                          | 0.00 %   |
| 1000-42101-29000 Uniforms - PD                                                                                                                                                       | 8,687.44                                            | 11,500.00                                           | 7,685.29                                            | 11,500.00                                           | 5,783.00                                           | 11,500.00                               | 0.00                                          | 0.00 %   |
| <b>Notes:</b> Outfit 12 Officers in uniforms for winter/summer wear to include replacement outdated ballistic vests or replacement from wear and tear                                |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |          |
| 1000-42101-29001 Training & Education - PD                                                                                                                                           | 6,739.94                                            | 7,000.00                                            | 6,551.57                                            | 7,000.00                                            | 537.08                                             | 7,000.00                                | 0.00                                          | 0.00 %   |
| <b>Notes:</b> All outside training classes that PSTC doesn't offer to include special training re-certs in firearms, tasers, pepper spray, and self defense, ammunition and firearms |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |          |
| 1000-42101-29002 Police Immunizations                                                                                                                                                | 0.00                                                | 1.00                                                | 0.00                                                | 1.00                                                | 0.00                                               | 1.00                                    | 0.00                                          | 0.00 %   |
| 1000-42101-33000 Animal Control                                                                                                                                                      | 300.00                                              | 1,000.00                                            | 881.83                                              | 1,000.00                                            | 500.00                                             | 1,000.00                                | 0.00                                          | 0.00 %   |
| <b>Notes:</b> Potential housing fees, Licensing software, leashes, collars etc                                                                                                       |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |          |
| 1000-42101-34100 Telephone - PD                                                                                                                                                      | 12,069.20                                           | 13,000.00                                           | 12,300.88                                           | 13,000.00                                           | 8,097.74                                           | 13,000.00                               | 0.00                                          | 0.00 %   |
| <b>Notes:</b> verizon wireless, Comcast, Lobby phone                                                                                                                                 |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |          |
| 1000-42101-39000 Prosecutor Services                                                                                                                                                 | 15,983.00                                           | 18,500.00                                           | 15,683.00                                           | 19,425.00                                           | 15,683.00                                          | 19,500.00                               | 75.00                                         | 0.39 %   |
| 1000-42101-39001 Community Education                                                                                                                                                 | 975.75                                              | 1,000.00                                            | 1,304.87                                            | 1,000.00                                            | 529.98                                             | 1,000.00                                | 0.00                                          | 0.00 %   |
| <b>Notes:</b> DARE, Law enforcement against drugs                                                                                                                                    |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |          |
| 1000-42101-39002 Criminal Investigations - PD                                                                                                                                        | 0.00                                                | 4,100.00                                            | 3,499.02                                            | 5,800.00                                            | 1,588.00                                           | 5,850.00                                | 50.00                                         | 0.86 %   |
| <b>Notes:</b> Evidence equipment, camera equipment, leads on line software, Trans union software, surveillance camera                                                                |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |          |
| 1000-42101-39008 Breathalyzer Services                                                                                                                                               | 500.00                                              | 1,500.00                                            | 947.32                                              | 1,500.00                                            | 506.90                                             | 1,500.00                                | 0.00                                          | 0.00 %   |
| <b>Notes:</b> blood tests, breath machine, new machine intox 9000                                                                                                                    |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |          |
| 1000-42101-39009 Pre-Employment Testing                                                                                                                                              | 1,364.50                                            | 3,000.00                                            | 1,198.90                                            | 3,000.00                                            | 1,973.96                                           | 3,000.00                                | 0.00                                          | 0.00 %   |
| 1000-42101-39010 Dispatch Services - PD                                                                                                                                              | 38,327.00                                           | 45,000.00                                           | 41,318.00                                           | 45,000.00                                           | 20,066.50                                          | 45,000.00                               | 0.00                                          | 0.00 %   |
| 1000-42101-39012 Central NH Special Ops Unit-PD                                                                                                                                      | 0.00                                                | 1.00                                                | 0.00                                                | 1.00                                                | 0.00                                               | 1.00                                    | 0.00                                          | 0.00 %   |
| 1000-42101-55000 Printing - PD                                                                                                                                                       | 1,042.00                                            | 1,000.00                                            | 1,014.00                                            | 1,500.00                                            | 65.00                                              | 1,500.00                                | 0.00                                          | 0.00 %   |

# Town of Pembroke

## 2020 Town Budget proposal

| Account Number / Description                                                                                                                           | 3 Years Prior<br>Actual<br>1/1/2017 -<br>12/31/2017 | 2 Years Prior<br>Budget<br>1/1/2018 -<br>12/31/2018 | 2 Years Prior<br>Actual<br>1/1/2018 -<br>12/31/2018 | 1 Year Prior<br>Revised<br>1/1/2019 -<br>12/31/2019 | 1 Year Prior<br>Actual<br>1/1/2019 -<br>12/31/2019 | 2020 Budget<br>1/1/2020 -<br>12/31/2020 | Budget Difference<br>1/1/2020 -<br>12/31/2020 | Change %       |
|--------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|----------------------------------------------------|-----------------------------------------|-----------------------------------------------|----------------|
| <b>Notes:</b> Parking tickets, warnings, parking reminders, must appear in court summons, blue house call cards, business cards, detail/leave requests |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-42101-56000 Due & Subscriptions - PD                                                                                                              | 739.25                                              | 1,700.00                                            | 506.00                                              | 800.00                                              | 195.00                                             | 700.00                                  | (100.00)                                      | (12.50)%       |
| <b>Notes:</b> NH LEAP, NH COP, Concord Monitor, Concord Crime line                                                                                     |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-42101-56001 Meetings & Conferences - PD                                                                                                           | 285.00                                              | 500.00                                              | 285.00                                              | 500.00                                              | 284.00                                             | 500.00                                  | 0.00                                          | 0.00 %         |
| 1000-42101-62000 Department Supplies - PD                                                                                                              | 1,937.56                                            | 4,000.00                                            | 3,276.06                                            | 4,500.00                                            | 549.19                                             | 4,500.00                                | 0.00                                          | 0.00 %         |
| 1000-42101-62500 Postage - PD                                                                                                                          | 412.44                                              | 450.00                                              | 457.17                                              | 450.00                                              | 29.90                                              | 450.00                                  | 0.00                                          | 0.00 %         |
| 1000-42101-63500 Gas & Fuel - PD                                                                                                                       | 18,257.74                                           | 30,000.00                                           | 22,687.54                                           | 30,000.00                                           | 12,641.30                                          | 30,000.00                               | 0.00                                          | 0.00 %         |
| 1000-42101-68000 Office Supplies - PD                                                                                                                  | 3,363.71                                            | 6,500.00                                            | 6,135.63                                            | 8,000.00                                            | 3,240.40                                           | 8,000.00                                | 0.00                                          | 0.00 %         |
| <b>Notes:</b> Copier, File shredding, cubicle, desks, file equipment, paper                                                                            |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-42101-74000 Equipment Purchases - PD                                                                                                              | 6,867.15                                            | 9,200.00                                            | 6,912.99                                            | 9,200.00                                            | 4,074.95                                           | 9,200.00                                | 0.00                                          | 0.00 %         |
| <b>Notes:</b> I desktop computer/installation, 5Co2 meters, drone & equipment, tablet, gun replacement                                                 |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-42101-74001 Equip/Radio Repairs & Maint. - PD                                                                                                     | 1,733.90                                            | 2,000.00                                            | 1,827.93                                            | 2,000.00                                            | 390.00                                             | 2,000.00                                | 0.00                                          | 0.00 %         |
| <b>Notes:</b> batteries, radar certification, ear pieces, misc repairs                                                                                 |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-42101-76001 Vehicle Maint & Repair - PD                                                                                                           | 10,740.35                                           | 10,000.00                                           | 9,764.40                                            | 10,000.00                                           | 5,932.32                                           | 10,000.00                               | 0.00                                          | 0.00 %         |
| <b>Notes:</b> Tires, non warranty work, repairs, oil changes                                                                                           |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-42101-83000 Public Notices - PD                                                                                                                   | 60.00                                               | 500.00                                              | 178.73                                              | 500.00                                              | 0.00                                               | 500.00                                  | 0.00                                          | 0.00 %         |
| <b>Notes:</b> Job advertising, sign maintenance                                                                                                        |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-42101-84000 Mileage Reimbursement - PD                                                                                                            | 101.76                                              | 250.00                                              | 103.66                                              | 250.00                                              | 0.00                                               | 250.00                                  | 0.00                                          | 0.00 %         |
| 1000-42101-86000 Computer/Software Maint - PD                                                                                                          | 13,349.08                                           | 13,000.00                                           | 11,079.29                                           | 15,064.00                                           | 9,834.83                                           | 21,800.00                               | 6,736.00                                      | 44.72 %        |
| <b>Notes:</b> tri tech software, maintenance                                                                                                           |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| <b>TOTAL 42101 Police Department</b>                                                                                                                   | <b>\$1,395,745.15</b>                               | <b>\$1,510,515.00</b>                               | <b>\$1,431,579.49</b>                               | <b>\$1,553,819.00</b>                               | <b>\$1,026,578.22</b>                              | <b>\$1,692,248.00</b>                   | <b>\$138,429.00</b>                           | <b>8.91 %</b>  |
| <b>42151 Ambulance - Contracted</b>                                                                                                                    |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-42151-39000 Tri-Town Ambulance                                                                                                                    | 226,632.00                                          | 224,635.00                                          | 224,635.00                                          | 147,822.00                                          | 73,911.00                                          | 221,974.00                              | 74,152.00                                     | 50.16 %        |
| <b>TOTAL 42151 Ambulance - Contracted</b>                                                                                                              | <b>\$226,632.00</b>                                 | <b>\$224,635.00</b>                                 | <b>\$224,635.00</b>                                 | <b>\$147,822.00</b>                                 | <b>\$73,911.00</b>                                 | <b>\$221,974.00</b>                     | <b>\$74,152.00</b>                            | <b>50.16 %</b> |
| <b>42202 Fire Department</b>                                                                                                                           |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-42202-11000 Wages - FD                                                                                                                            | 165,328.11                                          | 183,750.00                                          | 163,130.32                                          | 190,614.00                                          | 125,429.13                                         | 188,500.00                              | (2,114.00)                                    | (1.11)%        |

# Town of Pembroke

## 2020 Town Budget proposal

| Account Number / Description                                                                                                                                                                                                                                                                                                                                                                                | 3 Years Prior<br>Actual | 2 Years Prior<br>Budget | 2 Years Prior<br>Actual | 1 Year Prior<br>Revised | 1 Year Prior<br>Actual | 2020 Budget | Budget Difference | Change %  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|------------------------|-------------|-------------------|-----------|
| 1000-42202-13000 Forest Fires payroll - FD                                                                                                                                                                                                                                                                                                                                                                  | 0.00                    | 1,500.00                | 0.00                    | 1,500.00                | 0.00                   | 1,500.00    | 0.00              | 0.00 %    |
| 1000-42202-14000 Overtime - FD                                                                                                                                                                                                                                                                                                                                                                              | 0.00                    | 0.00                    | 28.64                   | 0.00                    | 622.57                 | 0.00        | 0.00              | ---       |
| 1000-42202-21000 Health Insurance - FD                                                                                                                                                                                                                                                                                                                                                                      | 8,975.52                | 7,786.00                | 6,487.50                | 21,690.00               | 386.25                 | 884.00      | (20,806.00)       | (95.92)%  |
| <b>Notes:</b> Buyout                                                                                                                                                                                                                                                                                                                                                                                        |                         |                         |                         |                         |                        |             |                   |           |
| 1000-42202-21100 Dental Insurance - FD                                                                                                                                                                                                                                                                                                                                                                      | 484.44                  | 496.00                  | 413.00                  | 1,786.00                | 0.00                   | 0.00        | (1,786.00)        | (100.00)% |
| 1000-42202-21500 Life Insurance - FD                                                                                                                                                                                                                                                                                                                                                                        | 36.00                   | 36.00                   | 27.00                   | 36.00                   | 0.00                   | 36.00       | 0.00              | 0.00 %    |
| 1000-42202-21900 Disability Insurance - FD                                                                                                                                                                                                                                                                                                                                                                  | 652.08                  | 462.00                  | 558.09                  | 520.00                  | 283.10                 | 520.00      | 0.00              | 0.00 %    |
| 1000-42202-22000 Social Security - FD                                                                                                                                                                                                                                                                                                                                                                       | 7,350.90                | 8,463.00                | 7,954.96                | 8,680.00                | 6,471.75               | 8,891.00    | 211.00            | 2.43 %    |
| 1000-42202-22500 Medicare - FD                                                                                                                                                                                                                                                                                                                                                                              | 2,368.26                | 2,686.00                | 2,358.22                | 2,785.00                | 1,830.32               | 2,753.00    | (32.00)           | (1.15)%   |
| 1000-42202-23000 NH Retirement - FD                                                                                                                                                                                                                                                                                                                                                                         | 14,187.79               | 14,216.00               | 11,348.98               | 14,759.00               | 6,772.03               | 13,143.00   | (1,616.00)        | (10.95)%  |
| 1000-42202-29001 Fire & EMS Training                                                                                                                                                                                                                                                                                                                                                                        | 929.35                  | 3,500.00                | 3,157.03                | 4,120.00                | 810.00                 | 3,120.00    | (1,000.00)        | (24.27)%  |
| <b>Notes:</b> Outside Courses and instructors 3 @ \$500; FF1 classes 2 @ \$810                                                                                                                                                                                                                                                                                                                              |                         |                         |                         |                         |                        |             |                   |           |
| 1000-42202-34100 Telephone - FD                                                                                                                                                                                                                                                                                                                                                                             | 4,154.87                | 3,720.00                | 3,646.44                | 3,600.00                | 2,490.75               | 3,780.00    | 180.00            | 5.00 %    |
| 1000-42202-39010 Dispatch Services - FD                                                                                                                                                                                                                                                                                                                                                                     | 59,878.00               | 63,195.00               | 63,195.00               | 62,084.00               | 62,084.00              | 62,952.00   | 868.00            | 1.40 %    |
| 1000-42202-43000 Testing - FD                                                                                                                                                                                                                                                                                                                                                                               | 7,835.00                | 10,392.00               | 9,093.00                | 12,748.00               | 6,211.08               | 13,331.00   | 583.00            | 4.57 %    |
| <b>Notes:</b> SCBA Fit testing 35 @ \$70; SCBA (Re-testing) \$500; Hydro Testing \$1998; SCBA Flow testing 28 @ \$161; Compressor testing \$1200; Pump testing \$675; Ladder Testing \$2000                                                                                                                                                                                                                 |                         |                         |                         |                         |                        |             |                   |           |
| 1000-42202-49001 Fire Alarm Maint. - FD                                                                                                                                                                                                                                                                                                                                                                     | 2,626.00                | 1,300.00                | 1,008.00                | 0.00                    | 0.00                   | 0.00        | 0.00              | ---       |
| 1000-42202-56000 Dues & Subscriptions - FD                                                                                                                                                                                                                                                                                                                                                                  | 1,345.00                | 1,350.00                | 1,495.00                | 1,350.00                | 0.00                   | 1,350.00    | 0.00              | 0.00 %    |
| <b>Notes:</b> NFPA                                                                                                                                                                                                                                                                                                                                                                                          |                         |                         |                         |                         |                        |             |                   |           |
| 1000-42202-62000 Fire & EMS Supplies                                                                                                                                                                                                                                                                                                                                                                        | 2,801.06                | 5,030.00                | 1,556.80                | 4,350.00                | 1,496.05               | 3,625.00    | (725.00)          | (16.67)%  |
| <b>Notes:</b> 25 gallons Class A foam \$19 gallon; speedy dry \$250; Miscellaneous \$1500; Building supplies \$500; EMS supplies/re-hab supplies \$900                                                                                                                                                                                                                                                      |                         |                         |                         |                         |                        |             |                   |           |
| 1000-42202-62500 Postage - FD                                                                                                                                                                                                                                                                                                                                                                               | 42.50                   | 50.00                   | 25.00                   | 50.00                   | 62.15                  | 75.00       | 25.00             | 50.00 %   |
| 1000-42202-63500 Gas & Fuel - FD                                                                                                                                                                                                                                                                                                                                                                            | 3,945.14                | 4,000.00                | 4,327.63                | 4,565.00                | 3,090.25               | 4,800.00    | 235.00            | 5.15 %    |
| 1000-42202-74000 Safety Equipment Purchases - FD                                                                                                                                                                                                                                                                                                                                                            | 2,654.19                | 15,612.00               | 8,227.64                | 14,282.00               | 3,521.75               | 10,046.00   | (4,236.00)        | (29.66)%  |
| <b>Notes:</b> Fire coats/pants 3 @ \$1625; Helmets 2 @ \$260; Helmet foms 2 @ \$55; Nomex hoods 5 @ \$40; FF Boots 2 @ \$180; FF Gloves 10 @ \$75; FF gear annual preventative maintenance \$1690; Work uniform pants 10 @ \$54; Work uniform shirts 10 @ \$48; Work T shirts 25 @ \$8; Forestry shirts 2 @ \$80; forestry gloves 5 @ \$5; forestry goggles 6 @ \$6; vehicle identification plates 5 @ \$20 |                         |                         |                         |                         |                        |             |                   |           |
| 1000-42202-74001 Equipment Maint & Repairs - FD                                                                                                                                                                                                                                                                                                                                                             | 4,000.25                | 3,715.00                | 6,550.05                | 3,715.00                | 1,699.54               | 6,240.00    | 2,525.00          | 67.97 %   |

# Town of Pembroke

## 2020 Town Budget proposal

| Account Number / Description                                                                                                                                                                                                                               | 3 Years Prior<br>Actual  | 2 Years Prior<br>Budget  | 2 Years Prior<br>Actual  | 1 Year Prior<br>Revised  | 1 Year Prior<br>Actual   | 2020 Budget              | Budget Difference        | Change %        |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|-----------------|
| <b>Notes:</b> Miscellaneous SCBA repairs \$1000; Compressor air quality test kit 4@\$135; cascade system repairs \$1000; gas meter maintenance \$1200; Small equipment repairs \$1500; Radio maintenance \$1000                                            |                          |                          |                          |                          |                          |                          |                          |                 |
| 1000-42202-74002 New Equipment - FD                                                                                                                                                                                                                        | 1/1/2017 -<br>12/31/2017 | 1/1/2018 -<br>12/31/2018 | 1/1/2018 -<br>12/31/2018 | 1/1/2019 -<br>12/31/2019 | 1/1/2019 -<br>12/31/2019 | 1/1/2020 -<br>12/31/2020 | 1/1/2020 -<br>12/31/2020 |                 |
|                                                                                                                                                                                                                                                            | 5,466.04                 | 6,912.00                 | 3,319.32                 | 1,614.00                 | 0.00                     | 3,619.00                 | 2,005.00                 | 124.23 %        |
| <b>Notes:</b> Small parts cleaner system \$500; Emergency road signs 3@\$300; Storz adaptors 2@\$217; Personal CO monitors 3@\$95; Short throw projector \$1500                                                                                            |                          |                          |                          |                          |                          |                          |                          |                 |
| 1000-42202-74003 Replacement Equipment - FD                                                                                                                                                                                                                | 7,094.43                 | 10,586.00                | 5,006.86                 | 14,460.00                | 0.00                     | 14,333.00                | (127.00)                 | (0.88)%         |
| <b>Notes:</b> Four gas meter \$1800; Bathery chain saw \$700; Filing cabinets/chairs \$500; Floating pump \$3300; 5" Storz blind cap \$90; Pike poles 2@\$130; SCBA replacement bottles 2@\$1500; 2.5" gate valve \$183; Mobile radio \$3500;m Misc \$1000 |                          |                          |                          |                          |                          |                          |                          |                 |
| 1000-42202-76001 Vehicle Maint & Repair - FD                                                                                                                                                                                                               | 16,060.99                | 5,700.00                 | 6,466.70                 | 6,890.00                 | 7,922.74                 | 20,157.00                | 13,267.00                | 192.55 %        |
| <b>Notes:</b> General maintenance                                                                                                                                                                                                                          |                          |                          |                          |                          |                          |                          |                          |                 |
| 1000-42202-84000 Mileage Reimbursement - FD                                                                                                                                                                                                                | 140.70                   | 100.00                   | 63.66                    | 100.00                   | 32.48                    | 100.00                   | 0.00                     | 0.00 %          |
| 1000-42202-86000 Computer/Software Maint - FD                                                                                                                                                                                                              | 4,859.93                 | 5,900.00                 | 4,985.14                 | 6,940.00                 | 938.50                   | 5,150.00                 | (1,790.00)               | (25.79)%        |
| <b>Notes:</b> Software I am responding \$650; Firehouse software \$4000; Misc \$ 500                                                                                                                                                                       |                          |                          |                          |                          |                          |                          |                          |                 |
| <b>TOTAL 42202 Fire Department</b>                                                                                                                                                                                                                         | <b>\$323,216.55</b>      | <b>\$360,457.00</b>      | <b>\$314,429.98</b>      | <b>\$383,238.00</b>      | <b>\$232,154.44</b>      | <b>\$368,905.00</b>      | <b>\$ (14,333.00)</b>    | <b>(3.74)%</b>  |
| <b>42290 Other Fire</b>                                                                                                                                                                                                                                    |                          |                          |                          |                          |                          |                          |                          |                 |
| 1000-42290-44000 Hydrant Rental                                                                                                                                                                                                                            | 28,548.00                | 29,484.00                | 29,484.00                | 29,484.00                | 14,742.00                | 29,484.00                | 0.00                     | 0.00 %          |
| <b>TOTAL 42290 Other Fire</b>                                                                                                                                                                                                                              | <b>\$28,548.00</b>       | <b>\$29,484.00</b>       | <b>\$29,484.00</b>       | <b>\$29,484.00</b>       | <b>\$14,742.00</b>       | <b>\$29,484.00</b>       | <b>\$0.00</b>            | <b>0.00 %</b>   |
| <b>42904 Emergency Management</b>                                                                                                                                                                                                                          |                          |                          |                          |                          |                          |                          |                          |                 |
| 1000-42904-11000 Wages - EM                                                                                                                                                                                                                                | 400.00                   | 400.00                   | 0.00                     | 400.00                   | 0.00                     | 400.00                   | 0.00                     | 0.00 %          |
| 1000-42904-22000 Social Security - EM                                                                                                                                                                                                                      | 24.80                    | 25.00                    | 0.00                     | 25.00                    | 0.00                     | 25.00                    | 0.00                     | 0.00 %          |
| 1000-42904-22500 Medicare - EM                                                                                                                                                                                                                             | 5.80                     | 6.00                     | 0.00                     | 6.00                     | 0.00                     | 6.00                     | 0.00                     | 0.00 %          |
| 1000-42904-29001 Training & Education - EM                                                                                                                                                                                                                 | 5,500.00                 | 1,750.00                 | 1,750.00                 | 16,625.00                | 5,600.00                 | 1,000.00                 | (15,625.00)              | (93.98)%        |
| 1000-42904-34100 Telephone - EM                                                                                                                                                                                                                            | 1,553.70                 | 1,550.00                 | 1,993.41                 | 1,738.00                 | 1,174.80                 | 1,762.00                 | 24.00                    | 1.38 %          |
| 1000-42904-62000 Department Supplies - EM                                                                                                                                                                                                                  | 1,600.00                 | 1,600.00                 | 0.00                     | 1,600.00                 | 0.00                     | 1,600.00                 | 0.00                     | 0.00 %          |
| 1000-42904-74000 Equipment -EM                                                                                                                                                                                                                             | 488.80                   | 1,500.00                 | 0.00                     | 1,500.00                 | 0.00                     | 1,500.00                 | 0.00                     | 0.00 %          |
| <b>TOTAL 42904 Emergency Management</b>                                                                                                                                                                                                                    | <b>\$9,573.10</b>        | <b>\$6,831.00</b>        | <b>\$3,743.41</b>        | <b>\$21,894.00</b>       | <b>\$6,774.80</b>        | <b>\$6,293.00</b>        | <b>\$ (15,601.00)</b>    | <b>(71.26)%</b> |
| <b>43111 Public Works Department</b>                                                                                                                                                                                                                       |                          |                          |                          |                          |                          |                          |                          |                 |
| 1000-43111-11000 Wages - PWD                                                                                                                                                                                                                               | 468,934.84               | 510,440.00               | 470,797.02               | 519,249.00               | 374,431.90               | 564,061.00               | 44,812.00                | 8.63 %          |

# Town of Pembroke

## 2020 Town Budget proposal

| Account Number / Description                       | 3 Years Prior<br>Actual<br>1/1/2017 -<br>12/31/2017 | 2 Years Prior<br>Budget<br>1/1/2018 -<br>12/31/2018 | 2 Years Prior<br>Actual<br>1/1/2018 -<br>12/31/2018 | 1 Year Prior<br>Revised<br>1/1/2019 -<br>12/31/2019 | 1 Year Prior<br>Actual<br>1/1/2019 -<br>12/31/2019 | 2020 Budget<br>1/1/2020 -<br>12/31/2020 | Budget Difference<br>1/1/2020 -<br>12/31/2020 | Change % |
|----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|----------------------------------------------------|-----------------------------------------|-----------------------------------------------|----------|
| 1000-43111-14000 Overtime Wages - PWD              | 40,101.68                                           | 34,000.00                                           | 38,377.37                                           | 36,500.00                                           | 28,914.12                                          | 37,500.00                               | 1,000.00                                      | 2.74 %   |
| 1000-43111-16000 Part Time/Seasonal Wages - PWD    | 13,607.35                                           | 19,968.00                                           | 9,224.17                                            | 18,096.00                                           | 0.00                                               | 18,000.00                               | (96.00)                                       | (0.53)%  |
| 1000-43111-21000 Health Insurance - PWD            | 193,225.47                                          | 185,292.00                                          | 159,593.57                                          | 185,290.00                                          | 137,844.72                                         | 186,403.00                              | 1,113.00                                      | 0.60 %   |
| 1000-43111-21100 Dental Insurance - PWD            | 11,526.21                                           | 13,240.00                                           | 10,990.49                                           | 11,783.00                                           | 8,837.19                                           | 12,371.00                               | 588.00                                        | 4.99 %   |
| 1000-43111-21500 Life Insurance - PWD              | 342.36                                              | 396.00                                              | 369.00                                              | 396.00                                              | 297.00                                             | 396.00                                  | 0.00                                          | 0.00 %   |
| 1000-43111-21900 Disability Insurance - PWD        | 6,493.06                                            | 6,753.00                                            | 7,213.21                                            | 7,584.00                                            | 5,687.73                                           | 7,584.00                                | 0.00                                          | 0.00 %   |
| 1000-43111-22000 Social Security - PWD             | 31,807.09                                           | 34,994.00                                           | 30,612.26                                           | 35,579.00                                           | 23,605.15                                          | 37,297.00                               | 1,718.00                                      | 4.83 %   |
| 1000-43111-22500 Medicare - PWD                    | 7,438.78                                            | 8,184.00                                            | 7,159.37                                            | 8,322.00                                            | 5,520.53                                           | 8,723.00                                | 401.00                                        | 4.82 %   |
| 1000-43111-23000 NH Retirement - PWD               | 58,821.88                                           | 61,924.00                                           | 57,484.01                                           | 63,208.00                                           | 45,464.31                                          | 67,236.00                               | 4,028.00                                      | 6.37 %   |
| 1000-43111-29000 Uniforms - PWD                    | 4,549.15                                            | 5,700.00                                            | 4,483.45                                            | 5,700.00                                            | 2,415.13                                           | 5,700.00                                | 0.00                                          | 0.00 %   |
| 1000-43111-29001 Training & Education - PWD        | 1,090.00                                            | 1,400.00                                            | 1,086.98                                            | 1,400.00                                            | 960.00                                             | 1,500.00                                | 100.00                                        | 7.14 %   |
| 1000-43111-31200 Contracted Services - PWD         | 0.00                                                | 3,000.00                                            | 1,425.00                                            | 3,000.00                                            | 300.00                                             | 3,000.00                                | 0.00                                          | 0.00 %   |
| 1000-43111-34100 Telephone - PWD                   | 3,882.45                                            | 4,200.00                                            | 4,002.18                                            | 4,200.00                                            | 3,364.60                                           | 4,300.00                                | 100.00                                        | 2.38 %   |
| 1000-43111-39001 Striping Contract - PWD           | 11,649.57                                           | 12,500.00                                           | 12,089.46                                           | 13,299.00                                           | 5,177.75                                           | 13,299.00                               | 0.00                                          | 0.00 %   |
| 1000-43111-39002 Street Sweeping - PWD             | 7,500.00                                            | 7,500.00                                            | 7,500.00                                            | 7,500.00                                            | 7,500.00                                           | 7,650.00                                | 150.00                                        | 2.00 %   |
| 1000-43111-39003 Tree Cutting - PWD                | 4,329.35                                            | 2,000.00                                            | 304.58                                              | 2,000.00                                            | 632.13                                             | 3,000.00                                | 1,000.00                                      | 50.00 %  |
| 1000-43111-39004 Storm Drain Cleaning/Repair - PWD | 16,000.00                                           | 20,000.00                                           | 20,000.00                                           | 30,000.00                                           | 23,935.84                                          | 35,000.00                               | 5,000.00                                      | 16.67 %  |
| 1000-43111-39010 Pager Services - PWD              | 161.28                                              | 275.00                                              | 161.28                                              | 275.00                                              | 120.96                                             | 275.00                                  | 0.00                                          | 0.00 %   |
| 1000-43111-44000 Equipment Rentals - PWD           | 2,150.81                                            | 8,000.00                                            | 883.44                                              | 8,000.00                                            | 588.96                                             | 5,000.00                                | (3,000.00)                                    | (37.50)% |
| 1000-43111-44001 Tower Rental                      | 3,401.64                                            | 4,200.00                                            | 3,794.96                                            | 4,200.00                                            | 2,394.88                                           | 4,500.00                                | 300.00                                        | 7.14 %   |
| 1000-43111-55000 Printing - PWD                    | 499.35                                              | 600.00                                              | 446.00                                              | 600.00                                              | 0.00                                               | 600.00                                  | 0.00                                          | 0.00 %   |
| 1000-43111-56000 Dues & Subscriptions - PWD        | 548.05                                              | 500.00                                              | 553.05                                              | 800.00                                              | 550.04                                             | 800.00                                  | 0.00                                          | 0.00 %   |
| 1000-43111-56001 Meetings & Conferences - PWD      | 0.00                                                | 100.00                                              | 0.00                                                | 100.00                                              | 0.00                                               | 100.00                                  | 0.00                                          | 0.00 %   |
| 1000-43111-61000 Street Signs - PWD                | 2,082.74                                            | 2,000.00                                            | 1,252.27                                            | 2,000.00                                            | 1,365.50                                           | 2,000.00                                | 0.00                                          | 0.00 %   |
| 1000-43111-62000 Department Supplies - PWD         | 3,383.20                                            | 1,500.00                                            | 1,216.97                                            | 1,500.00                                            | 354.78                                             | 1,500.00                                | 0.00                                          | 0.00 %   |
| 1000-43111-62001 Fleet Tools & Parts - PWD         | 5,525.67                                            | 6,000.00                                            | 6,013.73                                            | 6,000.00                                            | 1,976.34                                           | 6,000.00                                | 0.00                                          | 0.00 %   |
| 1000-43111-62500 Postage - PWD                     | 85.73                                               | 100.00                                              | 94.31                                               | 100.00                                              | 100.81                                             | 100.00                                  | 0.00                                          | 0.00 %   |
| 1000-43111-63500 Gas & Fuel - PWD                  | 36,887.16                                           | 50,000.00                                           | 43,554.19                                           | 50,000.00                                           | 30,020.74                                          | 50,000.00                               | 0.00                                          | 0.00 %   |
| 1000-43111-68000 Office Supplies - PWD             | 345.78                                              | 600.00                                              | 397.45                                              | 700.00                                              | 381.83                                             | 600.00                                  | (100.00)                                      | (14.29)% |
| 1000-43111-69000 Salt & Sand - PWD                 | 56,642.30                                           | 50,000.00                                           | 57,762.59                                           | 50,000.00                                           | 40,511.87                                          | 50,000.00                               | 0.00                                          | 0.00 %   |

# Town of Pembroke

## 2020 Town Budget proposal

| Account Number / Description                            | 3 Years Prior<br>Actual<br>1/1/2017 -<br>12/31/2017 | 2 Years Prior<br>Budget<br>1/1/2018 -<br>12/31/2018 | 2 Years Prior<br>Actual<br>1/1/2018 -<br>12/31/2018 | 1 Year Prior<br>Revised<br>1/1/2019 -<br>12/31/2019 | 1 Year Prior<br>Actual<br>1/1/2019 -<br>12/31/2019 | 2020 Budget<br>1/1/2020 -<br>12/31/2020 | Budget Difference<br>1/1/2020 -<br>12/31/2020 | Change %        |
|---------------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|----------------------------------------------------|-----------------------------------------|-----------------------------------------------|-----------------|
| 1000-43111-73000 Road Maintenance and Improvement - PWD | 11,071.47                                           | 38,000.00                                           | 31,592.40                                           | 40,000.00                                           | 10,008.97                                          | 40,000.00                               | 0.00                                          | 0.00 %          |
| 1000-43111-74000 Machinery & Equip Purchases - PWD      | 0.00                                                | 725.00                                              | 18.81                                               | 725.00                                              | 0.00                                               | 800.00                                  | 75.00                                         | 10.34 %         |
| 1000-43111-74001 Equip/Radio Maint & Repair - PWD       | 295.00                                              | 1,000.00                                            | 792.10                                              | 1,000.00                                            | 86.65                                              | 1,000.00                                | 0.00                                          | 0.00 %          |
| 1000-43111-74002 Safety Equipment - PWD                 | 643.29                                              | 1,500.00                                            | 648.42                                              | 1,500.00                                            | 0.00                                               | 1,500.00                                | 0.00                                          | 0.00 %          |
| 1000-43111-76001 Vehicle Maint & Repair - PWD           | 46,799.29                                           | 50,000.00                                           | 46,008.22                                           | 55,000.00                                           | 30,175.37                                          | 48,000.00                               | (7,000.00)                                    | (12.73)%        |
| 1000-43111-83000 Public Notices - PWD                   | 0.00                                                | 300.00                                              | 0.00                                                | 300.00                                              | 0.00                                               | 300.00                                  | 0.00                                          | 0.00 %          |
| 1000-43111-86000 Computer/Software Maint - PWD          | 1,373.68                                            | 2,300.00                                            | 1,951.18                                            | 2,500.00                                            | 1,136.18                                           | 2,300.00                                | (200.00)                                      | (8.00)%         |
| <b>TOTAL 43111 Public Works Department</b>              | <b>\$1,053,195.68</b>                               | <b>\$1,149,191.00</b>                               | <b>\$1,039,853.49</b>                               | <b>\$1,178,406.00</b>                               | <b>\$794,661.98</b>                                | <b>\$1,228,395.00</b>                   | <b>\$49,989.00</b>                            | <b>4.24 %</b>   |
| <b>43112 Engineering</b>                                |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                 |
| 1000-43112-31000 Engineering                            | 0.00                                                | 0.00                                                | 0.00                                                | 5,000.00                                            | 0.00                                               | 25,000.00                               | 20,000.00                                     | 400.00 %        |
| <b>TOTAL 43112 Engineering</b>                          | <b>\$0.00</b>                                       | <b>\$0.00</b>                                       | <b>\$0.00</b>                                       | <b>\$5,000.00</b>                                   | <b>\$0.00</b>                                      | <b>\$25,000.00</b>                      | <b>\$20,000.00</b>                            | <b>400.00 %</b> |
| <b>43113 Union Contract</b>                             |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                 |
| 1000-43113-10000 Union Contract                         | 2,253.00                                            | 0.00                                                | 0.00                                                | 0.00                                                | 0.00                                               | 0.00                                    | 0.00                                          | ---             |
| <b>TOTAL 43113 Union Contract</b>                       | <b>\$2,253.00</b>                                   | <b>\$0.00</b>                                       | <b>\$0.00</b>                                       | <b>\$0.00</b>                                       | <b>\$0.00</b>                                      | <b>\$0.00</b>                           | <b>\$0.00</b>                                 | <b>---</b>      |
| <b>43163 Street Lighting</b>                            |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                 |
| 1000-43163-41000 Electricity - Street Lighting          | 41,243.47                                           | 44,000.00                                           | 41,744.09                                           | 30,000.00                                           | 8,793.74                                           | 18,000.00                               | (12,000.00)                                   | (40.00)%        |
| <b>TOTAL 43163 Street Lighting</b>                      | <b>\$41,243.47</b>                                  | <b>\$44,000.00</b>                                  | <b>\$41,744.09</b>                                  | <b>\$30,000.00</b>                                  | <b>\$8,793.74</b>                                  | <b>\$18,000.00</b>                      | <b>\$(12,000.00)</b>                          | <b>(40.00)%</b> |
| <b>43231 Solid Waste Division</b>                       |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                 |
| 1000-43231-62000 Department Supplies - SW               | 3,951.68                                            | 4,000.00                                            | 3,978.10                                            | 4,000.00                                            | 4,249.40                                           | 5,000.00                                | 1,000.00                                      | 25.00 %         |
| 1000-43231-83200 Environmental Monitoring - SW          | 1,679.12                                            | 7,000.00                                            | 5,148.72                                            | 7,000.00                                            | 9,836.10                                           | 10,500.00                               | 3,500.00                                      | 50.00 %         |
| <b>TOTAL 43231 Solid Waste Division</b>                 | <b>\$5,630.80</b>                                   | <b>\$11,000.00</b>                                  | <b>\$9,126.82</b>                                   | <b>\$11,000.00</b>                                  | <b>\$14,085.50</b>                                 | <b>\$15,500.00</b>                      | <b>\$4,500.00</b>                             | <b>40.91 %</b>  |
| <b>43243 Solid Waste Collection</b>                     |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                 |
| 1000-43243-39000 CRSW/RCC Tipping                       | 188,195.06                                          | 220,000.00                                          | 195,352.06                                          | 220,000.00                                          | 127,376.45                                         | 222,000.00                              | 2,000.00                                      | 0.91 %          |
| <b>TOTAL 43243 Solid Waste Collection</b>               | <b>\$188,195.06</b>                                 | <b>\$220,000.00</b>                                 | <b>\$195,352.06</b>                                 | <b>\$220,000.00</b>                                 | <b>\$127,376.45</b>                                | <b>\$222,000.00</b>                     | <b>\$2,000.00</b>                             | <b>0.91 %</b>   |

# Town of Pembroke

## 2020 Town Budget proposal

| Account Number / Description                  | 3 Years Prior<br>Actual<br>1/1/2017 -<br>12/31/2017 | 2 Years Prior<br>Budget<br>1/1/2018 -<br>12/31/2018 | 2 Years Prior<br>Actual<br>1/1/2018 -<br>12/31/2018 | 1 Year Prior<br>Revised<br>1/1/2019 -<br>12/31/2019 | 1 Year Prior<br>Actual<br>1/1/2019 -<br>12/31/2019 | 2020 Budget<br>1/1/2020 -<br>12/31/2020 | Budget Difference<br>1/1/2020 -<br>12/31/2020 | Change %        |
|-----------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|----------------------------------------------------|-----------------------------------------|-----------------------------------------------|-----------------|
| <b>43244 Solid Waste Division</b>             |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                 |
| 1000-43244-39000 Recycling                    | 5,742.54                                            | 10,000.00                                           | 19,072.74                                           | 15,000.00                                           | 11,808.77                                          | 20,000.00                               | 5,000.00                                      | 33.33 %         |
| <b>TOTAL 43244 Solid Waste Division</b>       | <b>\$5,742.54</b>                                   | <b>\$10,000.00</b>                                  | <b>\$19,072.74</b>                                  | <b>\$15,000.00</b>                                  | <b>\$11,808.77</b>                                 | <b>\$20,000.00</b>                      | <b>\$5,000.00</b>                             | <b>33.33 %</b>  |
| <b>43245 Solid Waste Division</b>             |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                 |
| 1000-43245-39000 Hazardous Waste Removal      | 7,346.00                                            | 0.00                                                | 0.00                                                | 7,500.00                                            | 0.00                                               | 0.00                                    | (7,500.00)                                    | (100.00)%       |
| 1000-43245-39050 Used Oil/Antifreeze Disposal | 609.93                                              | 450.00                                              | 471.62                                              | 450.00                                              | 199.81                                             | 500.00                                  | 50.00                                         | 11.11 %         |
| <b>TOTAL 43245 Solid Waste Division</b>       | <b>\$7,955.93</b>                                   | <b>\$450.00</b>                                     | <b>\$471.62</b>                                     | <b>\$7,950.00</b>                                   | <b>\$199.81</b>                                    | <b>\$500.00</b>                         | <b>\$(7,450.00)</b>                           | <b>(93.71)%</b> |
| <b>43249 Solid Waste Division</b>             |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                 |
| 1000-43249-39000 Container Removal            | 24,540.73                                           | 25,000.00                                           | 27,674.10                                           | 30,000.00                                           | 20,030.79                                          | 33,000.00                               | 3,000.00                                      | 10.00 %         |
| <b>TOTAL 43249 Solid Waste Division</b>       | <b>\$24,540.73</b>                                  | <b>\$25,000.00</b>                                  | <b>\$27,674.10</b>                                  | <b>\$30,000.00</b>                                  | <b>\$20,030.79</b>                                 | <b>\$33,000.00</b>                      | <b>\$3,000.00</b>                             | <b>10.00 %</b>  |
| <b>44110 Health Administration</b>            |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                 |
| 1000-44110-11000 Wages - HE                   | 2,500.00                                            | 3,000.00                                            | 3,000.00                                            | 3,000.00                                            | 1,500.00                                           | 3,000.00                                | 0.00                                          | 0.00 %          |
| 1000-44110-22000 Social Security - HE         | 155.00                                              | 186.00                                              | 186.00                                              | 186.00                                              | 93.00                                              | 186.00                                  | 0.00                                          | 0.00 %          |
| 1000-44110-22500 Medicare - HE                | 36.26                                               | 44.00                                               | 43.50                                               | 44.00                                               | 21.75                                              | 44.00                                   | 0.00                                          | 0.00 %          |
| 1000-44110-62000 Other Supplies - HE          | 0.00                                                | 150.00                                              | 0.00                                                | 150.00                                              | 0.00                                               | 150.00                                  | 0.00                                          | 0.00 %          |
| <b>TOTAL 44110 Health Administration</b>      | <b>\$2,691.26</b>                                   | <b>\$3,380.00</b>                                   | <b>\$3,229.50</b>                                   | <b>\$3,380.00</b>                                   | <b>\$1,614.75</b>                                  | <b>\$3,380.00</b>                       | <b>\$0.00</b>                                 | <b>0.00 %</b>   |
| <b>44410 Welfare Administration</b>           |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                 |
| 1000-44410-11000 Wages - WE                   | 25,996.45                                           | 29,729.00                                           | 28,101.10                                           | 29,637.00                                           | 20,036.91                                          | 31,584.00                               | 1,947.00                                      | 6.57 %          |
| <b>Notes: 27 Pay weeks</b>                    |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                 |
| 1000-44410-22000 Social Security - WE         | 1,662.64                                            | 1,844.00                                            | 1,705.26                                            | 1,838.00                                            | 1,242.29                                           | 1,959.00                                | 121.00                                        | 6.58 %          |
| 1000-44410-22500 Medicare - WE                | 388.84                                              | 432.00                                              | 398.81                                              | 430.00                                              | 290.53                                             | 458.00                                  | 28.00                                         | 6.51 %          |
| 1000-44410-56000 Dues & Subscriptions - WE    | 30.00                                               | 30.00                                               | 30.00                                               | 30.00                                               | 30.00                                              | 30.00                                   | 0.00                                          | 0.00 %          |
| 1000-44410-56001 Meetings & Conferences - WE  | 145.00                                              | 250.00                                              | 30.00                                               | 250.00                                              | 45.00                                              | 250.00                                  | 0.00                                          | 0.00 %          |
| 1000-44410-62500 Postage - WE                 | 55.27                                               | 150.00                                              | 51.76                                               | 150.00                                              | 6.88                                               | 150.00                                  | 0.00                                          | 0.00 %          |
| 1000-44410-68000 Office Supplies - WE         | 333.97                                              | 150.00                                              | 35.49                                               | 150.00                                              | 19.99                                              | 150.00                                  | 0.00                                          | 0.00 %          |
| 1000-44410-86000 Computer Maint. - WE         | 0.00                                                | 500.00                                              | 870.99                                              | 500.00                                              | 0.00                                               | 500.00                                  | 0.00                                          | 0.00 %          |

# Town of Pembroke

## 2020 Town Budget proposal

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|--------------------------------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|----------------------------------------------------|-----------------------------------------|-----------------------------------------------|---------------|
| <b>TOTAL 44410 Welfare Administration</b>                                | <b>\$28,612.17</b>                                  | <b>\$33,085.00</b>                                  | <b>\$31,223.41</b>                                  | <b>\$32,985.00</b>                                  | <b>\$21,671.60</b>                                 | <b>\$35,081.00</b>                      | <b>\$2,096.00</b>                             | <b>6.35 %</b> |
| <b>44411 CAP Contribution</b>                                            |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |               |
| 1000-44411-39000 CAP Contribution                                        | 21,000.00                                           | 21,000.00                                           | 21,000.00                                           | 21,000.00                                           | 21,000.00                                          | 21,000.00                               | 0.00                                          | 0.00 %        |
| <b>TOTAL 44411 CAP Contribution</b>                                      | <b>\$21,000.00</b>                                  | <b>\$21,000.00</b>                                  | <b>\$21,000.00</b>                                  | <b>\$21,000.00</b>                                  | <b>\$21,000.00</b>                                 | <b>\$21,000.00</b>                      | <b>\$0.00</b>                                 | <b>0.00 %</b> |
| <b>44421 Direct Assistance</b>                                           |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |               |
| 1000-44421-00000 Direct Assistance                                       | 10,682.78                                           | 55,000.00                                           | 3,895.33                                            | 55,000.00                                           | 9,205.86                                           | 55,000.00                               | 0.00                                          | 0.00 %        |
| <b>TOTAL 44421 Direct Assistance</b>                                     | <b>\$10,682.78</b>                                  | <b>\$55,000.00</b>                                  | <b>\$3,895.33</b>                                   | <b>\$55,000.00</b>                                  | <b>\$9,205.86</b>                                  | <b>\$55,000.00</b>                      | <b>\$0.00</b>                                 | <b>0.00 %</b> |
| <b>45201 Recreation Administration</b>                                   |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |               |
| 1000-45201-11000 Wages - Rec                                             | 10,446.99                                           | 13,500.00                                           | 10,279.44                                           | 13,500.00                                           | 6,525.13                                           | 13,500.00                               | 0.00                                          | 0.00 %        |
| Notes: Maintenance of memorial Field \$11,100; Program Supervisor \$2400 |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |               |
| 1000-45201-22000 Social Security - Rec                                   | 647.69                                              | 837.00                                              | 637.31                                              | 837.00                                              | 404.53                                             | 837.00                                  | 0.00                                          | 0.00 %        |
| 1000-45201-22500 Medicare - Rec                                          | 151.50                                              | 196.00                                              | 149.07                                              | 196.00                                              | 94.61                                              | 196.00                                  | 0.00                                          | 0.00 %        |
| 1000-45201-34100 Telephone - Rec                                         | 431.40                                              | 540.00                                              | 490.99                                              | 540.00                                              | 354.78                                             | 500.00                                  | (40.00)                                       | (7.41)%       |
| 1000-45201-41000 Electricity - Rec                                       | 1,506.38                                            | 1,500.00                                            | 1,688.80                                            | 1,600.00                                            | 968.26                                             | 1,750.00                                | 150.00                                        | 9.38 %        |
| 1000-45201-43000 Improvements - Rec.Facilities                           | 2,300.00                                            | 2,200.00                                            | 0.00                                                | 2,200.00                                            | 0.00                                               | 2,200.00                                | 0.00                                          | 0.00 %        |
| Notes: Pruning                                                           |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |               |
| 1000-45201-49000 Field Maint. - Rec                                      | 2,745.00                                            | 3,000.00                                            | 2,681.50                                            | 3,200.00                                            | 1,653.00                                           | 3,300.00                                | 100.00                                        | 3.13 %        |
| Notes: Aeration, fertilizer, grub control, slice/seed, lime              |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |               |
| 1000-45201-62000 Department Supplies - Rec                               | 4,982.16                                            | 6,300.00                                            | 7,358.13                                            | 6,300.00                                            | 5,179.30                                           | 6,400.00                                | 100.00                                        | 1.59 %        |
| 1000-45201-63500 Gas & Fuel - Rec                                        | 470.40                                              | 500.00                                              | 633.05                                              | 500.00                                              | 479.43                                             | 550.00                                  | 50.00                                         | 10.00 %       |
| 1000-45201-76001 Vehicle Maint & Repairs - Rec                           | 3,077.29                                            | 1,700.00                                            | 654.63                                              | 1,700.00                                            | 894.22                                             | 1,500.00                                | (200.00)                                      | (11.76)%      |
| 1000-45201-88109 Community Programs - Rec                                | 200.00                                              | 800.00                                              | 700.00                                              | 800.00                                              | 727.00                                             | 900.00                                  | 100.00                                        | 12.50 %       |
| Notes: Fishing Derby \$200; Concerts \$700                               |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |               |
| <b>TOTAL 45201 Recreation Administration</b>                             | <b>\$26,958.81</b>                                  | <b>\$31,073.00</b>                                  | <b>\$25,272.92</b>                                  | <b>\$31,373.00</b>                                  | <b>\$17,280.26</b>                                 | <b>\$31,633.00</b>                      | <b>\$260.00</b>                               | <b>0.83 %</b> |
| <b>45830 Patriotic Purposes</b>                                          |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |               |
| 1000-45830-00000 Memorial Day                                            | 200.00                                              | 200.00                                              | 200.00                                              | 200.00                                              | 200.00                                             | 200.00                                  | 0.00                                          | 0.00 %        |



# Town of Pembroke

## 2020 Town Budget proposal

| Account Number / Description                        | 3 Years Prior<br>Actual<br>1/1/2017 -<br>12/31/2017 | 2 Years Prior<br>Budget<br>1/1/2018 -<br>12/31/2018 | 2 Years Prior<br>Actual<br>1/1/2018 -<br>12/31/2018 | 1 Year Prior<br>Revised<br>1/1/2019 -<br>12/31/2019 | 1 Year Prior<br>Actual<br>1/1/2019 -<br>12/31/2019 | 2020 Budget<br>1/1/2020 -<br>12/31/2020 | Budget Difference<br>1/1/2020 -<br>12/31/2020 | Change %      |
|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|----------------------------------------------------|-----------------------------------------|-----------------------------------------------|---------------|
| <b>TOTAL 45830 Patriotic Purposes</b>               | <b>\$200.00</b>                                     | <b>\$200.00</b>                                     | <b>\$200.00</b>                                     | <b>\$200.00</b>                                     | <b>\$200.00</b>                                    | <b>\$200.00</b>                         | <b>\$0.00</b>                                 | <b>0.00 %</b> |
| <b>45891 Old Home Day</b>                           |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |               |
| 1000-45891-00000 Old Home Day                       | 2,000.00                                            | 2,000.00                                            | 2,000.00                                            | 2,000.00                                            | 2,000.00                                           | 2,000.00                                | 0.00                                          | 0.00 %        |
| 1000-45891-11000 Wages - Old Home Day               | 2,823.49                                            | 3,000.00                                            | 1,594.28                                            | 3,000.00                                            | 2,075.68                                           | 3,000.00                                | 0.00                                          | 0.00 %        |
| 1000-45891-22500 Medicare - Old Home day            | 40.02                                               | 44.00                                               | 23.11                                               | 44.00                                               | 29.66                                              | 44.00                                   | 0.00                                          | 0.00 %        |
| 1000-45891-23000 NH Retirement - Old Home Day       | 742.67                                              | 759.00                                              | 469.20                                              | 759.00                                              | 0.00                                               | 759.00                                  | 0.00                                          | 0.00 %        |
| <b>TOTAL 45891 Old Home Day</b>                     | <b>\$5,606.18</b>                                   | <b>\$5,803.00</b>                                   | <b>\$4,086.59</b>                                   | <b>\$5,803.00</b>                                   | <b>\$4,105.34</b>                                  | <b>\$5,803.00</b>                       | <b>\$0.00</b>                                 | <b>0.00 %</b> |
| <b>45892 Meet Me in Suncook</b>                     |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |               |
| 1000-45892-00000 Meet Me in Suncook                 | 1,000.00                                            | 1,000.00                                            | 1,000.00                                            | 1,000.00                                            | 1,000.00                                           | 1,000.00                                | 0.00                                          | 0.00 %        |
| <b>TOTAL 45892 Meet Me in Suncook</b>               | <b>\$1,000.00</b>                                   | <b>\$1,000.00</b>                                   | <b>\$1,000.00</b>                                   | <b>\$1,000.00</b>                                   | <b>\$1,000.00</b>                                  | <b>\$1,000.00</b>                       | <b>\$0.00</b>                                 | <b>0.00 %</b> |
| <b>45893 Christmas in the Village</b>               |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |               |
| 1000-45893-00000 Christmas in the Village           | 250.00                                              | 250.00                                              | 250.00                                              | 250.00                                              | 0.00                                               | 250.00                                  | 0.00                                          | 0.00 %        |
| <b>TOTAL 45893 Christmas in the Village</b>         | <b>\$250.00</b>                                     | <b>\$250.00</b>                                     | <b>\$250.00</b>                                     | <b>\$250.00</b>                                     | <b>\$0.00</b>                                      | <b>\$250.00</b>                         | <b>\$0.00</b>                                 | <b>0.00 %</b> |
| <b>46110 Conservation Commission</b>                |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |               |
| 1000-46110-00000 Conservation Land Maintenance      | 0.00                                                | 500.00                                              | 0.00                                                | 500.00                                              | 0.00                                               | 0.00                                    | (500.00)                                      | (100.00)%     |
| 1000-46110-39000 Professional Services-Conservation | 0.00                                                | 2,000.00                                            | 2,000.00                                            | 2,424.00                                            | 3,337.00                                           | 3,000.00                                | 576.00                                        | 23.76 %       |
| 1000-46110-55000 Printing - CC                      | 0.00                                                | 75.00                                               | 0.00                                                | 75.00                                               | 0.00                                               | 0.00                                    | (75.00)                                       | (100.00)%     |
| 1000-46110-56000 Dues & Subscriptions               | 363.00                                              | 350.00                                              | 663.00                                              | 350.00                                              | 575.00                                             | 300.00                                  | (50.00)                                       | (14.29)%      |
| 1000-46110-56001 Meeting & Conferences - CC         | 545.92                                              | 100.00                                              | 180.00                                              | 100.00                                              | 0.00                                               | 200.00                                  | 100.00                                        | 100.00 %      |
| 1000-46110-62500 Postage - CC                       | 6.56                                                | 1.00                                                | 0.00                                                | 1.00                                                | 0.00                                               | 0.00                                    | (1.00)                                        | (100.00)%     |
| 1000-46110-68000 Supplies - CC                      | 0.00                                                | 250.00                                              | 62.00                                               | 250.00                                              | 0.00                                               | 500.00                                  | 250.00                                        | 100.00 %      |
| <b>TOTAL 46110 Conservation Commission</b>          | <b>\$915.48</b>                                     | <b>\$3,276.00</b>                                   | <b>\$2,905.00</b>                                   | <b>\$3,700.00</b>                                   | <b>\$3,912.00</b>                                  | <b>\$4,000.00</b>                       | <b>\$300.00</b>                               | <b>8.11 %</b> |
| <b>46510 Economic Development</b>                   |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |               |
| 1000-46510-11000 Recording Wages - EDC              | 0.00                                                | 1.00                                                | 0.00                                                | 1.00                                                | 0.00                                               | 1.00                                    | 0.00                                          | 0.00 %        |
| 1000-46510-22000 Social Security - EDC              | 0.00                                                | 1.00                                                | 0.00                                                | 1.00                                                | 0.00                                               | 1.00                                    | 0.00                                          | 0.00 %        |
| 1000-46510-22500 Medicare - EDC                     | 0.00                                                | 1.00                                                | 0.00                                                | 1.00                                                | 0.00                                               | 1.00                                    | 0.00                                          | 0.00 %        |

# Town of Pembroke

## 2020 Town Budget proposal

Report # 29520

| Account Number / Description                                          | 3 Years Prior<br>Actual<br>1/1/2017 -<br>12/31/2017 | 2 Years Prior<br>Budget<br>1/1/2018 -<br>12/31/2018 | 2 Years Prior<br>Actual<br>1/1/2018 -<br>12/31/2018 | 1 Year Prior<br>Revised<br>1/1/2019 -<br>12/31/2019 | 1 Year Prior<br>Actual<br>1/1/2019 -<br>12/31/2019 | 2020 Budget<br>1/1/2020 -<br>12/31/2020 | Budget Difference<br>1/1/2020 -<br>12/31/2020 | Change %        |
|-----------------------------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|----------------------------------------------------|-----------------------------------------|-----------------------------------------------|-----------------|
| 1000-46510-32000 Consulting Services - EDC                            | 0.00                                                | 100.00                                              | 0.00                                                | 100.00                                              | 0.00                                               | 100.00                                  | 0.00                                          | 0.00 %          |
| 1000-46510-39000 Marketing, Advertising & Promo - EDC                 | 0.00                                                | 50.00                                               | 0.00                                                | 50.00                                               | 0.00                                               | 50.00                                   | 0.00                                          | 0.00 %          |
| 1000-46510-55000 Printing - EDC                                       | 0.00                                                | 50.00                                               | 0.00                                                | 50.00                                               | 0.00                                               | 50.00                                   | 0.00                                          | 0.00 %          |
| 1000-46510-56000 Dues & Subscriptions - EDC                           | 0.00                                                | 1.00                                                | 0.00                                                | 1.00                                                | 0.00                                               | 1.00                                    | 0.00                                          | 0.00 %          |
| 1000-46510-56001 Meetings & Conferences - EDC                         | 0.00                                                | 1.00                                                | 0.00                                                | 1.00                                                | 0.00                                               | 1.00                                    | 0.00                                          | 0.00 %          |
| 1000-46510-62500 Postage - EDC                                        | 0.00                                                | 50.00                                               | 0.00                                                | 50.00                                               | 0.00                                               | 50.00                                   | 0.00                                          | 0.00 %          |
| 1000-46510-68000 Supplies - EDC                                       | 0.00                                                | 50.00                                               | 0.00                                                | 50.00                                               | 0.00                                               | 50.00                                   | 0.00                                          | 0.00 %          |
| 1000-46510-83000 Public Notices - EDC                                 | 0.00                                                | 50.00                                               | 0.00                                                | 50.00                                               | 0.00                                               | 50.00                                   | 0.00                                          | 0.00 %          |
| <b>TOTAL 46510 Economic Development</b>                               | <b>\$0.00</b>                                       | <b>\$355.00</b>                                     | <b>\$0.00</b>                                       | <b>\$355.00</b>                                     | <b>\$0.00</b>                                      | <b>\$355.00</b>                         | <b>\$0.00</b>                                 | <b>0.00 %</b>   |
| <b>47112 Principal - General Obligation Bonds</b>                     |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                 |
| 1000-47112-98000 Principal - General Obligation Bonds                 | 380,000.00                                          | 571,000.00                                          | 571,000.00                                          | 600,000.00                                          | 600,000.00                                         | 600,000.00                              | 0.00                                          | 0.00 %          |
| Notes: Upper Beacon \$300,000; \$100,000 Safety Center; \$200,000 TIF |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                 |
| <b>TOTAL 47112 Principal - General Obligation Bonds</b>               | <b>\$380,000.00</b>                                 | <b>\$571,000.00</b>                                 | <b>\$571,000.00</b>                                 | <b>\$600,000.00</b>                                 | <b>\$600,000.00</b>                                | <b>\$600,000.00</b>                     | <b>\$0.00</b>                                 | <b>0.00 %</b>   |
| <b>47212 Interest - General Obligation Bonds</b>                      |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                 |
| 1000-47212-98100 Interest - General Obligation Bonds                  | 52,110.00                                           | 191,780.00                                          | 191,779.42                                          | 179,450.00                                          | 179,450.00                                         | 157,450.00                              | (22,000.00)                                   | (12.26)%        |
| Notes: Upper Beacon \$14,700; Safety Center \$18,150; TIF \$124,600   |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                 |
| <b>TOTAL 47212 Interest - General Obligation Bonds</b>                | <b>\$52,110.00</b>                                  | <b>\$191,780.00</b>                                 | <b>\$191,779.42</b>                                 | <b>\$179,450.00</b>                                 | <b>\$179,450.00</b>                                | <b>\$157,450.00</b>                     | <b>\$(22,000.00)</b>                          | <b>(12.26)%</b> |
| <b>47901 Interest on TANs/LOCs</b>                                    |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                 |
| 1000-47901-98100 Interest on TANs/LOCs                                | 0.00                                                | 1.00                                                | 0.00                                                | 1.00                                                | 0.00                                               | 1.00                                    | 0.00                                          | 0.00 %          |
| <b>TOTAL 47901 Interest on TANs/LOCs</b>                              | <b>\$0.00</b>                                       | <b>\$1.00</b>                                       | <b>\$0.00</b>                                       | <b>\$1.00</b>                                       | <b>\$0.00</b>                                      | <b>\$1.00</b>                           | <b>\$0.00</b>                                 | <b>0.00 %</b>   |
| <b>49020 CO - Vehicle/Equipment Purchases</b>                         |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                 |
| 1000-49020-00050 Capital Vehicles/Equipment - PW                      | 213,390.37                                          | 18,709.00                                           | 17,447.93                                           | 176,000.00                                          | 0.00                                               | 175,000.00                              | (1,000.00)                                    | (0.57)%         |
| Notes: Loader                                                         |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                 |
| 1000-49020-00051 Capital Vehicles/Equipment - FD                      | 0.00                                                | 0.00                                                | 0.00                                                | 748,414.00                                          | 690,929.00                                         | 0.00                                    | (748,414.00)                                  | (100.00)%       |
| 1000-49020-00053 Capital Vehicles/Equipment - PD                      | 71,126.09                                           | 45,859.00                                           | 45,509.43                                           | 56,000.00                                           | 5,118.77                                           | 97,390.00                               | 41,390.00                                     | 73.91 %         |
| Notes: Admin vehicle \$45,195; Cruiser \$52,195                       |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                 |

# Town of Pembroke

## 2020 Town Budget proposal

| Account Number / Description                                                                                                                                                       | 3 Years Prior<br>Actual<br>1/1/2017 -<br>12/31/2017 | 2 Years Prior<br>Budget<br>1/1/2018 -<br>12/31/2018 | 2 Years Prior<br>Actual<br>1/1/2018 -<br>12/31/2018 | 1 Year Prior<br>Revised<br>1/1/2019 -<br>12/31/2019 | 1 Year Prior<br>Actual<br>1/1/2019 -<br>12/31/2019 | 2020 Budget<br>1/1/2020 -<br>12/31/2020 | Budget Difference<br>1/1/2020 -<br>12/31/2020 | Change %         |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|----------------------------------------------------|-----------------------------------------|-----------------------------------------------|------------------|
| <b>TOTAL 49020 CO - Vehicle/Equipment Purchases</b>                                                                                                                                | <b>\$284,516.46</b>                                 | <b>\$64,568.00</b>                                  | <b>\$62,957.36</b>                                  | <b>\$980,414.00</b>                                 | <b>\$696,047.77</b>                                | <b>\$272,390.00</b>                     | <b>\$ (708,024.00)</b>                        | <b>(72.22)%</b>  |
| <b>49022 CO - Equipment (Minor) Purchases</b>                                                                                                                                      |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                  |
| 1000-49022-00050 Minor Capital Equipment - PW                                                                                                                                      | 0.00                                                | 0.00                                                | 0.00                                                | 7,024.00                                            | 7,024.00                                           | 0.00                                    | (7,024.00)                                    | (100.00)%        |
| <b>TOTAL 49022 CO - Equipment (Minor) Purchases</b>                                                                                                                                | <b>\$0.00</b>                                       | <b>\$0.00</b>                                       | <b>\$0.00</b>                                       | <b>\$7,024.00</b>                                   | <b>\$7,024.00</b>                                  | <b>\$0.00</b>                           | <b>\$ (7,024.00)</b>                          | <b>(100.00)%</b> |
| <b>49030 CO - Buildings</b>                                                                                                                                                        |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                  |
| 1000-49030-00706 Recreation Structures Improvements                                                                                                                                | 0.00                                                | 0.00                                                | 0.00                                                | 0.00                                                | 0.00                                               | 17,130.00                               | 17,130.00                                     | ---              |
| Notes: Basketball court coating \$5,473; tennis Courts crack repair \$2,557; fencing basketball court \$7,800; Fencing \$1,300 Little League major Field replace center field gate |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                  |
| <b>TOTAL 49030 CO - Buildings</b>                                                                                                                                                  | <b>\$0.00</b>                                       | <b>\$0.00</b>                                       | <b>\$0.00</b>                                       | <b>\$0.00</b>                                       | <b>\$0.00</b>                                      | <b>\$17,130.00</b>                      | <b>\$17,130.00</b>                            | <b>---</b>       |
| <b>49091 CO - Facilities</b>                                                                                                                                                       |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                  |
| 1000-49091-00059 Cemetery                                                                                                                                                          | 14,827.00                                           | 9,000.00                                            | 8,485.00                                            | 0.00                                                | 0.00                                               | 0.00                                    | 0.00                                          | ---              |
| 1000-49091-00708 Town Clock                                                                                                                                                        | 0.00                                                | 0.00                                                | 0.00                                                | 34,420.00                                           | 34,420.00                                          | 0.00                                    | (34,420.00)                                   | (100.00)%        |
| 1000-49091-00709 Energy Improvements                                                                                                                                               | 1,240.00                                            | 0.00                                                | 0.00                                                | 0.00                                                | 0.00                                               | 0.00                                    | 0.00                                          | ---              |
| <b>TOTAL 49091 CO - Facilities</b>                                                                                                                                                 | <b>\$16,067.00</b>                                  | <b>\$9,000.00</b>                                   | <b>\$8,485.00</b>                                   | <b>\$34,420.00</b>                                  | <b>\$34,420.00</b>                                 | <b>\$0.00</b>                           | <b>\$ (34,420.00)</b>                         | <b>(100.00)%</b> |
| <b>49093 CO - Infrastructure Improvements</b>                                                                                                                                      |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                  |
| 1000-49093-73001 Major Road Construction                                                                                                                                           | 0.00                                                | 1,200,000.00                                        | 1,200,000.00                                        | 0.00                                                | 0.00                                               | 0.00                                    | 0.00                                          | ---              |
| 1000-49093-73002 Road Repair/Reconstruction                                                                                                                                        | 217,660.04                                          | 323,115.00                                          | 207,531.73                                          | 277,950.00                                          | 220,678.11                                         | 285,300.00                              | 7,350.00                                      | 2.64 %           |
| 1000-49093-73008 Crack Sealing                                                                                                                                                     | 0.00                                                | 0.00                                                | 0.00                                                | 20,000.00                                           | 19,999.56                                          | 20,000.00                               | 0.00                                          | 0.00 %           |
| <b>TOTAL 49093 CO - Infrastructure Improvements</b>                                                                                                                                | <b>\$217,660.04</b>                                 | <b>\$1,523,115.00</b>                               | <b>\$1,407,531.73</b>                               | <b>\$297,950.00</b>                                 | <b>\$240,677.67</b>                                | <b>\$305,300.00</b>                     | <b>\$7,350.00</b>                             | <b>2.47 %</b>    |
| <b>49095 CO - Municipal Technology</b>                                                                                                                                             |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                  |
| 1000-49095-00057 Municipal Technology                                                                                                                                              | 0.00                                                | 3,600.00                                            | 3,600.00                                            | 3,600.00                                            | 3,000.00                                           | 3,600.00                                | 0.00                                          | 0.00 %           |
| <b>TOTAL 49095 CO - Municipal Technology</b>                                                                                                                                       | <b>\$0.00</b>                                       | <b>\$3,600.00</b>                                   | <b>\$3,600.00</b>                                   | <b>\$3,600.00</b>                                   | <b>\$3,000.00</b>                                  | <b>\$3,600.00</b>                       | <b>\$0.00</b>                                 | <b>0.00 %</b>    |
| <b>49121 Transfers to Library</b>                                                                                                                                                  |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                  |
| 1000-49121-91000 Transfers to Library                                                                                                                                              | 228,450.00                                          | 231,572.00                                          | 231,572.00                                          | 255,426.00                                          | 255,426.00                                         | 230,170.00                              | (25,256.00)                                   | (9.89)%          |
| <b>TOTAL 49121 Transfers to Library</b>                                                                                                                                            | <b>\$228,450.00</b>                                 | <b>\$231,572.00</b>                                 | <b>\$231,572.00</b>                                 | <b>\$255,426.00</b>                                 | <b>\$255,426.00</b>                                | <b>\$230,170.00</b>                     | <b>\$ (25,256.00)</b>                         | <b>(9.89)%</b>   |

# Town of Pembroke

## 2020 Town Budget proposal

| Account Number / Description                             | 3 Years Prior<br>Actual<br>1/1/2017 -<br>12/31/2017 | 2 Years Prior<br>Budget<br>1/1/2018 -<br>12/31/2018 | 2 Years Prior<br>Actual<br>1/1/2018 -<br>12/31/2018 | 1 Year Prior<br>Revised<br>1/1/2019 -<br>12/31/2019 | 1 Year Prior<br>Actual<br>1/1/2019 -<br>12/31/2019 | 2020 Budget<br>1/1/2020 -<br>12/31/2020 | Budget Difference<br>1/1/2020 -<br>12/31/2020 | Change %       |
|----------------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------|----------------------------------------------------|-----------------------------------------|-----------------------------------------------|----------------|
| <b>49141 Transfers to Sewer</b>                          |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-49141-95000 Transfers to Sewer                      | 1,057,783.00                                        | 1,230,586.00                                        | 1,230,586.00                                        | 1,061,127.00                                        | 1,061,127.00                                       | 1,061,127.00                            | 0.00                                          | 0.00 %         |
| <b>TOTAL 49141 Transfers to Sewer</b>                    | <b>\$1,057,783.00</b>                               | <b>\$1,230,586.00</b>                               | <b>\$1,230,586.00</b>                               | <b>\$1,061,127.00</b>                               | <b>\$1,061,127.00</b>                              | <b>\$1,061,127.00</b>                   | <b>\$0.00</b>                                 | <b>0.00 %</b>  |
| <b>49142 Transfers to Water</b>                          |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-49142-95000 Transfers to Water                      | 914,457.00                                          | 883,904.00                                          | 883,904.00                                          | 898,793.00                                          | 898,793.00                                         | 898,793.00                              | 0.00                                          | 0.00 %         |
| <b>TOTAL 49142 Transfers to Water</b>                    | <b>\$914,457.00</b>                                 | <b>\$883,904.00</b>                                 | <b>\$883,904.00</b>                                 | <b>\$898,793.00</b>                                 | <b>\$898,793.00</b>                                | <b>\$898,793.00</b>                     | <b>\$0.00</b>                                 | <b>0.00 %</b>  |
| <b>49150 Transfers to Capital Reserve Funds</b>          |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-49150-00050 Trans to CRF - PWD Equip                | 150,000.00                                          | 200,000.00                                          | 200,000.00                                          | 150,000.00                                          | 0.00                                               | 150,000.00                              | 0.00                                          | 0.00 %         |
| 1000-49150-00051 Trans to CRF - Fire Major/Vehic. Equip  | 135,000.00                                          | 135,000.00                                          | 135,000.00                                          | 140,000.00                                          | 0.00                                               | 140,000.00                              | 0.00                                          | 0.00 %         |
| 1000-49150-00052 Trans to CRF - Fire Small Equip         | 20,000.00                                           | 10,000.00                                           | 10,000.00                                           | 10,000.00                                           | 0.00                                               | 10,000.00                               | 0.00                                          | 0.00 %         |
| 1000-49150-00053 Trans to CRF - Police Cruisers          | 50,000.00                                           | 55,000.00                                           | 55,000.00                                           | 55,000.00                                           | 0.00                                               | 55,000.00                               | 0.00                                          | 0.00 %         |
| 1000-49150-00054 Trans to CRF - Police Small Equip.      | 13,500.00                                           | 13,500.00                                           | 13,500.00                                           | 10,000.00                                           | 0.00                                               | 0.00                                    | (10,000.00)                                   | (100.00)%      |
| 1000-49150-00055 Trans to CRF - Muni Facilities          | 50,000.00                                           | 10,000.00                                           | 10,000.00                                           | 40,000.00                                           | 0.00                                               | 40,000.00                               | 0.00                                          | 0.00 %         |
| 1000-49150-00056 Trans to CRF - Rec. Facilities          | 15,000.00                                           | 0.00                                                | 0.00                                                | 0.00                                                | 0.00                                               | 0.00                                    | 0.00                                          | ---            |
| 1000-49150-00059 Trans to CRF - Assessment Updates       | 32,500.00                                           | 32,500.00                                           | 32,500.00                                           | 32,500.00                                           | 0.00                                               | 32,500.00                               | 0.00                                          | 0.00 %         |
| <b>TOTAL 49150 Transfers to Capital Reserve Funds</b>    | <b>\$466,000.00</b>                                 | <b>\$456,000.00</b>                                 | <b>\$456,000.00</b>                                 | <b>\$437,500.00</b>                                 | <b>\$0.00</b>                                      | <b>\$427,500.00</b>                     | <b>\$(10,000.00)</b>                          | <b>(2.29)%</b> |
| <b>49160 Transfers to Trust &amp; Agency Funds</b>       |                                                     |                                                     |                                                     |                                                     |                                                    |                                         |                                               |                |
| 1000-49160-00000 Transfers to Trust & Agency Funds       | 0.00                                                | 10,000.00                                           | 10,000.00                                           | 10,000.00                                           | 0.00                                               | 35,000.00                               | 25,000.00                                     | 250.00 %       |
| 1000-49160-00001 Transfer to Energy Capital Reserve      | 0.00                                                | 0.00                                                | 0.00                                                | 15,000.00                                           | 0.00                                               | 0.00                                    | (15,000.00)                                   | (100.00)%      |
| <b>TOTAL 49160 Transfers to Trust &amp; Agency Funds</b> | <b>\$0.00</b>                                       | <b>\$10,000.00</b>                                  | <b>\$10,000.00</b>                                  | <b>\$25,000.00</b>                                  | <b>\$0.00</b>                                      | <b>\$35,000.00</b>                      | <b>\$10,000.00</b>                            | <b>40.00 %</b> |
| <b>GRAND TOTAL</b>                                       | <b>\$8,220,279.26</b>                               | <b>\$10,238,488.00</b>                              | <b>\$9,631,447.71</b>                               | <b>\$9,803,025.00</b>                               | <b>\$7,222,650.01</b>                              | <b>\$9,344,460.25</b>                   | <b>\$(458,564.75)</b>                         | <b>(4.68)%</b> |