



**TOWN OF PEMBROKE
TOWN HALL
311 Pembroke Street
Pembroke, New Hampshire 03275
Tel: 603-485-4747 Fax: 603-485-3967
Web: pembroke-nh.com**

Capital Improvement Program (CIP) Committee

Agenda

August 12, 2021, 6:00 PM

Location: Pembroke Academy

1. Attendance:
2. Approval of Minutes August 5, 2021
3. Recreation – 2022 CIP Requests
4. School – 2022 CIP Requests
5. Other Business
6. Adjourn:



ADVANTAGE

800.550.2226 | ADVANTAGETENNIS.NET

PO BOX 73 PASSUMPSIC, VT 05861

PDF



SportMaster
SPORT SURFACES

ARMOR
TENNIS COURT CRACK REPAIR SYSTEM

Douglas
Sports Equipment

CONVERT
NET

Proposal Submitted To:

TOWN OF PEMBROKE

Contact:

Rose Galligan

Address:

15 North Browning Court

City / State / Zip Code:

Pembroke, NH 03275

Phone:

603-485-4474

Alt / Fax:

603-485-7402 h

Scope Of Work:

Tennis Court Maintenance

Location:

Pembroke Academy

Date:

June 22, 2021

E-mail:

rgalligan02@comcast.net

Products and Specifications

Color Coating

Armor Crack

Instruction

Overlays

- Sand & repaint all net posts (color to be dark green)
- Grind, power sand, clean and prime mildew peeled areas with Adhesion Promoter as needed.
- Remove approx 100' of failed crack repair
- Fill cracks and minor divots with Acrylic Patch Binder or Acrylic Crack Patch and sand as needed. (Approx. 500 Linear feet)
- Apply Armor Crack repair System as per Manufacturers instructions. (certified installer)
(3 year warranty on ARMOR repaired cracks and surface, except normal wear and pre-existing moisture conditions.
Excludes new crack growth/expansion and peeling due to mildew created by trees shading the court)
- Shim and sand patched crack areas with 2 coats of Rubberized Acrylic Resurfacer filler coating as needed.
- Total area of 4 tennis courts to receive 2 coats of SportMaster ColorPlus textured coating.
Color to be Dark Green. (Other colors available)
- Apply 2 sets of regulation white textured tennis lines as per USTA, 2 sets of light blue pickleball lines, 2 sets of light green quickstart lines, and 1 white line on the backboard

Free Advantage Tennis Nets and center straps with resurfacing project done by Advantage Tennis

Price for above work: \$18,500.00

Optional:

- 1 - Total area of 4 tennis courts to receive 1 coat of SportMaster Acrylic Resurfacer filler coating -ADD \$6,400.00
- 2 - Supply & install portable pickleball nets - ADD \$225.00 per net

WE PROPOSE to furnish labor and materials as specified, for the sum of :
dollars and no/100

Payment To Be Made As Follows:

25% prior to project, Upon completion of each phase within 10 days



2.9% credit card fee applicable

All workmanship and materials guaranteed for 1 year or as stated above. Cracks, rust spots, Armor swelling, peeling due to trees shading the court, patching irregularities, heaving and all other problems caused by current asphalt mix, moisture or pre-existing pavement conditions or normal wear are not guaranteed. The Armor Crack Repair System (5 inch tape only), except for swelling caused by excessive moisture or vandalism, will be guaranteed for 3 years or stated above. All costs involving construction debris is the responsibility of the owner, unless specified in writing by Advantage Tennis. Advantage Tennis reserves the right to adjust pricing based on the State DOT book price of Asphalt Cement (AC), Steel, Acrylics and Fuel at the time of delivery. Adjustments will be based on monthly prices determined by the manufacturers. Any alteration or deviation from the above specifications involving extra costs will be executed only upon written orders or confirmed email, and will become an extra charge over and above the estimate. All agreements contingent upon strikes, accidents, weather, COVID, or delays beyond our control. Customer agrees to pay 2.5% per month for interest on all sums overdue by 30 days or more, and agree to pay the cost of reasonable attorney fees for collection. A Mechanics Lien may be attached to property on overdue accounts of 45 days or more. Unpaid accounts voids warranty.

Authorized
Signature:

Shawn Timson

Note: This proposal may be withdrawn by us if not accepted by

2021-2022

ACCEPTANCE OF PROPOSAL

The above prices, specifications and conditions are satisfactory and are hereby accepted. You are authorized to do the work as specified. Payment will be made as stated above.

Signature: _____

Date of Acceptance: _____

Pembroke Recreation CIP Requests 2022

Memorial Field Improvements

1. Tennis Courts **Total \$ 24,900**

This spring the two middle courts were not in use because of severe cracks. Vermont Tennis Courts felt we still have years left before a total rebuild is needed (10 years?) but maintenance has to be done yearly. We filled in all cracks suggested last fall. They mentioned that the courts are due to be resurfaced in 2022.

I met with a representative from Advantage Tennis with David Doherty and Josh Coughlin. The rep explained the system they use to repair courts.

Advantage Tennis is a certified Armor Crack Repair System Installer. The Armor Crack Repair System is a 6-step process designed to fix cracks in asphalt playing surfaces. It utilizes a thin membrane to keep structural asphalt cracks from reappearing on the surface of tennis courts. This membrane allows the crack to expand and contract. It is composed of 4 thin layers placed over existing crack. Once color coating is added play will not be affected. It comes with a three-year guarantee but most repairs last longer. Very effective for New England winters.

Courts were built in 1992,

Re-surfaced in 1999

Last done in 2015 – Guardian Crack Repair System - (2-year guarantee)

2020 – all cracks filled in

2. Stage Roof Project **Total \$42,000**

Commission is asking for \$10,000 to be put aside each year for four towards stage roof. The engineered plans are at the town hall.

TOWN OF MERRIMACK CAPITAL IMPROVEMENT PROGRAM
 SCHEDULE FOR YEARS 2021 - 2027
 AS PROPOSED BY TOWN DEPARTMENTS

CAPITAL PROJECT	Page #	FUNDING SOURCE	2021	2022	2023	2024	2025	2026	2027
Municipal Facilities Capital Reserve									
Beginning Year Balance									
Annual Appropriation			274,592	213,433	155,155	165,155	240,155	215,155	290,155
Surplus		Taxes		100,000	75,000	75,000	75,000	75,000	75,000
		Fund Balance	100,000						
Public Works Facility									
Fuel tanks		Capital Res.							
Foundation Repairs		Capital Res.							
Lighting Retrofit		Capital Res.							
Heating system		Capital Res.							
DPW Storage Shed									
Floor Shifting		Capital Res.		(62,250)					
Stor. Building Doors/Windows/Garage Doors		Capital Res.							
Stor. Building Roof		Capital Res.							
Camera System		Capital Res.							
DPW Building Sprinkler System		Capital Res.					(100,000)		
Weatherstripping		Capital Res.		(5,000)					
Heaters/Old Garage		Capital Res.		(5,718)					
Main Bldg Roof repairs		Capital Res.		(5,000)					
Perry Eaton Building									
Roof replacement		Capital Res.							
Chimney		Capital Res.							
Lighting Retrofit		Capital Res.							
Exterior Work		Capital Res.							
Gas Line		Capital Res.							
Plumbing		Capital Res.							
Drainage Work		Capital Res.							
Boiler Work		Capital Res.							
Paving		Capital Res.							
Rear retaining Wall		Capital Res.							
Awning/Sewer		Capital Res.							
Town Hall									
Flooring		Capital Res.							
Windows/Siding		Capital Res.							
Front Door		Capital Res.							
Cellar Drainage		Capital Res.							
Lighting Retrofit		Capital Res.							
Roof replacement		Capital Res.							
Elevator		Capital Res.							
Meeting Room and Rear Doors		Capital Res.							
Air conditioning		Capital Res.							
Entry Way Work ADA accessible		Capital Res.							
Convert Old tax Office		Capital Res.							
Alarm System		Capital Res.	(1,066)						
Camera System		Capital Res.							
Safety Center									
HVAC System (Fire Side)		Capital Res.							
Roof replacement		Capital Res.	(150,000)						
Digital Video surv.camera upg.		Capital Res.	(10,993)						9,449

TOWN OF PEMBROKE CAPITAL IMPROVEMENT PROGRAM
SCHEDULE FOR YEARS 2021 - 2027
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CAPITAL PROJECT	Page #	FUNDING SOURCE	2021	2022	2023	2024	2025	2026	2027
Lighting Retrofit		Capital Res.							
Dorm Room Upgrade/Fire		Capital Res.							
Parking Lot renovations		Capital Res.							
Roof Unit		Capital Res.							
Office Enclosure		Capital Res.		(3,450)					
New Office		Capital Res.		(11,860)					
Library		Capital Res.							
HVAC System		Capital Res.							
Roof/insulation and venting		Capital Res.		(65,000)					
Roofing shingles		Capital Res.			(65,000)				
Interest Earned									
CRF Funds Used			(161,159)	(158,278)	(65,000)	-	(100,000)	-	-
NetCRF Funds Added			213,433	155,155	(10,000)	(75,000)	215,155	(75,000)	(75,000)

9/4/19

TOWN OF PEMBROKE CAPITAL IMPROVEMENT PROGRAM
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CAPITAL PROJECT	Page #	FUNDING SOURCE	2021	2022	2023	2024	2025	2026	2027
<i>Beginning Year Balance</i>			(0)	(0)	(0)	(0)	(0)	(0)	(0)
Annual Appropriation		Taxes							
New Document									
Interest Earned									
CRF Funds Used									
Net Funds Added			(0)	(0)	(0)	(0)	(0)	(0)	(0)
<i>Ending Year Balance</i>			(0)	(0)	(0)	(0)	(0)	(0)	(0)

TOWN OF PEMBROKE CAPITAL IMPROVEMENT PROGRAM
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CAPITAL PROJECT	Page #	FUNDING SOURCE	2021	2022	2023	2024	2025	2026	2027
Cemetery Capital Reserve Fund									
Beginning Year Balance									
Annual Appropriation		Taxes	17,511	24,011	21,411	31,411	41,411	51,411	61,411
Surplus		Fund Balance	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Pembroke Street Cemetery									
Monument Repairs		Capital Res.		(4,500)					
Stump grinding/Wall work		Capital Res.							
Tree Removal		Capital Res.	(3,500)						
Buck Street									
Monument Repairs		Capital Res.							
Pembroke Hill Road									
Monument Repairs		Capital Res.							
Evergreen									
Monument Caulking		Capital Res.							
Tomb Restoration		Capital Res.							
Tree Removal		Capital Res.							
Stump Grinding		Capital Res.							
Paving		Capital Res.							
Surveying		Capital Res.							
Old North Pembroke Cemetery									
Monument Repairs		Capital Res.		(1,500)					
Tree removal		Capital Res.							
New North Pembroke Road									
Monument Repairs		Capital Res.		(400)					
Tree removal		Capital Res.		(4,200)					
Ground penetrating radar survey		Capital Res.		(2,000)					
Cleaned/Repaired Headstones		Capital Res.							
Interest Earned			6,500	(12,600)					
CRF Funds Used			(6,500)	21,411	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
NetCRF Funds Added			24,011	21,411	31,411	41,411	51,411	61,411	71,411
Ending Year Balance									
Major Equipment Capital Reserve									
Beginning Year Balance			242,173	382,173	492,173	632,173	772,173	912,173	1,052,173
Annual Appropriation		Taxes		110,000	140,000	140,000	140,000	140,000	140,000
Surplus		Fund Balance	140,000						
Fire Engine (Aerial)		Capital Res.							
Pumper Tanker		Capital Res.							
Off Road Forestry Tanker		Capital Res.							
Pickup Truck		Capital Res.							
Forestry Attack Unit		Capital Res.							
Interest Earned									
CRF Funds Used									
NetCRF Funds Added			(140,000)	(110,000)	(140,000)	(140,000)	(140,000)	(140,000)	(140,000)
Ending Year Balance			382,173	492,173	632,173	772,173	912,173	1,052,173	1,101,871
Small Equipment Capital Reserve									
Beginning Year Balance			111,456	106,456	66,456	96,456	166,456	236,456	306,456

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CAPITAL PROJECT	Page #	FUNDING SOURCE	2021	2022	2023	2024	2025	2026	2027
Annual Appropriation Surplus		Taxes		70,000	70,000	70,000	70,000	70,000	70,000
Expenditures		Fund Balance	10,000						
Boat, Motor and Trailer		Capital Res.							
Breathing Air Compressor		Capital Res.			(40,000)				
Air packs		Capital Res.							(300,000)
Radios		Capital Res.		(110,000)					
Compressor		Capital Res.							
Forestry Tank		Capital Res.	(15,000)						
Interest Earned									
CRF Funds Used				(110,000)	(40,000)	-	-	-	(300,000)
NetCRF Funds Added			106,456	66,456	(30,000)	(70,000)	(70,000)	(70,000)	76,456
Ending Year Balance			106,456	66,456	96,456	166,456	236,456	306,456	76,456
Police Cruisers Capital Reserve									
Beginning Year Balance									
Annual Appropriation Surplus		Taxes		101,929	104,229	64,229	74,229	44,229	64,229
Police Cruiser Replacement		Fund Balance	46,929	55,000	60,000	65,000	70,000	75,000	80,000
Police Admin vehicle Replacement		Capital Res.	55,000						
Police Interceptor		Capital Res.		(52,700)	(100,000)	(55,000)	(100,000)	(55,000)	(100,000)
Police Tahoe Package		Capital Res.							
Equipment		Capital Res.							
Interest Earned									
CRF Funds Used				(52,700)	(100,000)	(55,000)	(100,000)	(55,000)	(100,000)
NetCRF Funds Added			(55,000)	(2,300)	64,229	(10,000)	44,229	(20,000)	44,229
Ending Year Balance			101,929	104,229	64,229	74,229	44,229	64,229	44,229
Small Equipment Capital Reserve									
Beginning Year Balance									
Annual Appropriation Surplus		Taxes		50,866	60,866	40,866	50,866	55,866	45,166
ATVs		Fund Balance	71,496	10,000	10,000	10,000	10,000	10,000	10,000
Radar Units		Capital Res.	(12,200)						
Radios		Capital Res.							
AEDs		Capital Res.			(20,000)				
Firearms		Capital Res.							
Laptop Upgrades		Capital Res.							
Vest replacement		Capital Res.			(10,000)		(5,000)		(20,700)
Tasers		Capital Res.	(793)						
Cruiser Camera replacement		Capital Res.	(17,638)						
Body Cameras		Capital Res.							
Interest Earned									
CRF Funds Used			(30,631)	-	(30,000)	-	(5,000)	(20,700)	(20,700)
NetCRF Funds Added			50,866	(10,000)	40,866	(10,000)	(5,000)	45,166	34,466
Ending Year Balance			50,866	60,866	40,866	50,866	55,866	45,166	34,466
Highway Division Capital Reserve									
Beginning Year Balance									
Annual Appropriation Surplus		Taxes							
Major Equipment		Fund Balance							
Capital Reserve		Capital Res.							

CAPITAL PROJECT	Page #	FUNDING SOURCE	2021	2022	2023	2024	2025	2026	2027
Beginning Year Balance									
Annual Appropriation		Taxes							
Surplus		Fund Balance							
6-wheel Dump Truck #41		Capital Res.	243,847	324,893	240,693	184,373	185,287	228,792	218,792
6-wheel Dump Truck #521		Capital Res.	150,000	200,000	225,000	250,000	275,000	300,000	325,000
6-wheel Dump Truck #21		Capital Res.			(177,320)				
6-wheel Dump Truck #31		Capital Res.				(186,186)	(195,495)		
6-wheel Dump Truck #621		Capital Res.							
10-wheel Dump Truck #11		Capital Res.		(232,000)					
1-ton Dump Truck #71		Capital Res.	(48,820)						
Automated Split Body #111		Capital Res.	(320,000)						
Automated Split Body #501		Capital Res.						(310,000)	
1-ton Dump Truck #61		Capital Res.			(90,000)				
Backhoe		Capital Res.							
Ford Tractor		Capital Res.							
Packer, Sterling		Capital Res.							
Packer, Peterbilt Re-Furb		Capital Res.							
18 TD Trailer Flatbed		Capital Res.							
4-ton Trailer / 6-ton Trailer		Capital Res.							
Service Truck #81		Capital Res.	(19,000)			(55,000)			
Brush Chipper #172		Capital Res.			(14,000)				
Sidewalk Plow/Equip		Capital Res.							
Mini Excavator		Capital Res.							
Trailer (Excavator)		Capital Res.							(190,500)
Trackless Machine		Capital Res.							
Front End Loader		Capital Res.	(1,134)						
Recycling Trailer		Capital Res.							
Ford F550		Capital Res.							
Boom Flail Mower		Capital Res.		(33,500)					
Box Plow (Loader)		Capital Res.					(30,000)		
Hot Patcher		Capital Res.							
Air Compressor		Capital Res.					(6,000)		
York Rake		Capital Res.		(9,200)					
Sanders		Capital Res.		(9,500)					
Trailer(Elections)		Capital Res.				(7,900)			
Trackless broom/sweeper		Capital Res.							
Surplus		Fund Balance	320,000						
Interest Earned									
CRF Funds Used			(388,954)	(265,500)	(261,320)	(241,186)	(195,495)	(310,000)	(395,771)
NetCRF Funds Added			(81,046)	240,693	184,373	(914)	(43,505)	218,792	148,021
Ending Year Balance			324,893	240,693	184,373	185,287	228,792	218,792	148,021
Roads									
Road Reconstruction/Repair		Taxes		(654,278)	(686,992)	(721,342)	(757,409)	(795,279)	(835,044)
Broadway Project		Bond							
Pembroke Hill		Bond							
Cooperative Way		Bond							
North Pembroke Road Bridge		Encumbered	(314,400)	(304,200)	(294,000)	(283,800)	(273,600)	(263,400)	(253,200)
			(435,000)						944/49

CAPITAL PROJECT		Page #	FUNDING SOURCE	2021	2022	2023	2024	2025	2026	2027
Upper Beacon/ East Meadow Etc.			Bond	(307,350)						
Sherwood Meadows			Surplus		(240,000)					
Main Street			Bond		(1,000,000)					
Beginning Year Balance				42,261	42,261	42,261	42,261	42,261	42,261	42,261
Annual Appropriation			Taxes							
Expenditures										
Interest Earned										
CRF Funds Used				-	-	-	-	-	-	-
Net CRF Funds Added				42,261	42,261	42,261	42,261	42,261	42,261	42,261
Ending Year Balance				42,261	42,261	42,261	42,261	42,261	42,261	42,261
Beginning Year Balance				90,704	172,704	222,704	212,704	322,704	372,704	422,704
Annual Appropriation			Taxes	100,000	50,000	50000	50000	50000	50000	50000
Culvert Repairs/Replacement			Capital Res.							
Melissa Drive Culvert Lining			Capital Res.	(18,000)						
Interest Earned										
CRF Funds Used				-	-	-	-	-	-	-
NetCRF Funds Added				(82,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Ending Year Balance				172,704	222,704	272,704	322,704	372,704	422,704	472,704
Recreation Facilities Capital Reserve										
Beginning Year Balance				56,779	51,114	26,214	26,214	26,214	26,214	36,214
Annual Appropriation			Taxes		10,000	10,000	10,000	10,000	10,000	10,000
Surplus			Fund Balance							
Memorial Field Irrigation(Softball Field)			Capital Res.							
Mower			Capital Res.							
Bathroom			Capital Res.							
Recreation Room expansion			Capital Res.							
Resurface Tennis Courts			Capital Res.		(24,900)					
Resurface Basketball Court			Capital Res.							
Roofing - Soccer/pavilion			Capital Res.							
Bocce Court			Capital Res.							
Security System			Capital Res.							
Fencing			Capital Res.	(5,665)						
Stage Roof			Capital Res.		(10,000)	(10,000)	(10,000)	(10,000)		
Constr. of Baseball/Softball fields			Capital Res.							
Rail Trail			Capital Res.							
Little League Major Field			Capital Res.							
Men's Softball back stop			Capital Res.							
Permanent Stage			Capital Res.							
Pavilion Paving			Capital Res.							
Paving			Capital Res.							
Splash Pad			Capital Res.							
Playground surfacing			Capital Res.							
Community Center			Capital Res.							
Playground Renovations			Capital Res.							
Dugout rer			Capital Res.							04/19

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CAPITAL PROJECT	Page #	FUNDING SOURCE	2021	2022	2023	2024	2025	2026	2027
Withdrawals		User Fees	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Interest Earned									
CRF Funds Used			(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
NetCRF Funds Added			(0)	(0)	(0)	(0)	(0)	(0)	(0)
Ending Year Balance			(0)	(0)	(0)	(0)	(0)	(0)	(0)
Water Capital Reserve II									
Beginning Year Balance			0	0	0	0	0	0	0
Contributions		User Fees	27,000	27,000	27,000	27,000	27,000	27,000	27,000
Withdrawals		User Fees	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)
Interest Earned									
CRF Funds Used			(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)
NetCRF Funds Added			0	0	0	0	0	0	0
Ending Year Balance			0	0	0	0	0	0	0
Sewer Capital Impr.									
Beginning Year Balance			16,727	16,727	16,727	16,727	16,727	16,727	16,727
Contributions									
Withdrawals									
Interest Earned									
CRF Funds Used			16,727	16,727	16,727	16,727	16,727	16,727	16,727
NetCRF Funds Added			16,727	16,727	16,727	16,727	16,727	16,727	16,727
Ending Year Balance									
Sewer Rep. and Replace.									
Beginning Year Balance			70,385	70,385	70,385	70,385	70,385	70,385	70,385
Contributions									
Withdrawals									
Interest Earned									
CRF Funds Used			70,385	70,385	70,385	70,385	70,385	70,385	70,385
NetCRF Funds Added			70,385	70,385	70,385	70,385	70,385	70,385	70,385
Ending Year Balance									
Sewer Plant Reserve									
Beginning Year Balance			(0)	(0)	(0)	(0)	(0)	(0)	(0)
Contributions									
Withdrawals									
Interest Earned									
CRF Funds Used			(0)	(0)	(0)	(0)	(0)	(0)	(0)
NetCRF Funds Added			(0)	(0)	(0)	(0)	(0)	(0)	(0)
Ending Year Balance									
Sewer Equip./Bldgs.									
Beginning Year Balance			76,727	121,727	166,727	236,727	181,727	226,727	271,727
Contributions		User Fees	70,000	70,000	70,000	70,000	70,000	70,000	70,000
Withdrawals		User Fees		(25,000)					
Interest Earned		User Fees							
CRF Funds Used		User Fees							
NetCRF Funds Added		User Fees							
Ending Year Balance		User Fees							
Sheep Davis Road Station Grinder									
Keith Ave Station Grinder									
Pembroke at Station Grinder									
			1				(25,000)		10,419
							(25,000)		(25,000)

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SCHEDULE FOR YEARS 2021 - 2027
AS PROPOSED BY TOWN DEPARTMENTS

CAPITAL PROJECT	Page #	FUNDING SOURCE	2021	2022	2023	2024	2025	2026	2027
Bow Lane Station Grinder		User Fees				(25,000)			
Sheep Davis Road Station Roof		User Fees							
Keith Ave Station Roof		User Fees							
Pembroke Street Station Roof		User Fees				(50,000)			
Pickup		User Fees							
2005 Crown Vic		User Fees							
2000 Utility Trailer		User Fees				(50,000)			
2014 1 Ton		User Fees							
Interest Earned									
CRF Funds Used									
NetCRF Funds Added			(45,000)	(45,000)	(70,000)	181,727	(45,000)	(45,000)	(45,000)
Ending Year Balance			121,727	166,727	236,727	181,727	226,727	271,727	316,727
Future Building									
Beginning Year Balance			100,003	200,003	300,003	400,003	500,003	600,003	700,003
Contributions			100,000	100,000	100,000	100,000	100,000	100,000	100,000
Withdrawals		User Fees							
Interest Earned									
CRF Funds Used									
NetCRF Funds Added			(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Ending Year Balance			200,003	300,003	400,003	500,003	600,003	700,003	800,003
Major Improvements		Bond			(15,000,000)				
Engin. Bow Lane Pump Station									
Bow Lane Pump Station Bond		User Fees	(58,851)	(58,851)	(58,851)	(58,851)	(58,851)	(58,851)	(58,851)
Vehicle Repl. Capital Reserve (NEW)									
Beginning Year Balance			17,500	20,000	43,000	36,000	29,000	22,000	14,000
Contributions			35,000	30,000					
District Pickup Truck			(17,500)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	
District Van			(15,000)	(3,000)	(3,000)	(3,000)	(3,000)	(4,000)	
Interest Earned									
CRF Funds Used			(32,500)	(7,000)	(7,000)	(7,000)	(7,000)	(8,000)	0
NetCRF Funds Added			(2,500)	(23,000)	36,000	29,000	22,000	14,000	14,000
Ending Year Balance			20,000	43,000	36,000	29,000	22,000	14,000	14,000
School Building Capital Reserve									
Beginning Year Balance			292,952	292,952	287,952	312,952	362,952	412,952	267,952
Contributions			15,000	150,000	175,000	200,000	200,000	(20,000)	
Replacement Flooring				(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	
ADA Upgrades District wide				(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	
Roof Repair/Replacement				(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	
Fire Life Safety			(15,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	
Exhaust fume hoods			12	(5,000)	(5,000)	(5,000)	(5,000)		9/4/19

TOWN OF PEMBROKE CAPITAL IMPROVEMENT PROGRAM
SCHEDULE FOR YEARS 2021 - 2027
AS PROPOSED BY TOWN DEPARTMENTS

CAPITAL PROJECT	Page #	FUNDING SOURCE	2021	2022	2023	2024	2025	2026	2027
Exterior Painting				(10,000)	(5,000)	(5,000)	(5,000)	(5,000)	
Air system				(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	
Hot Water heaters/Dishwash. District Wide				(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	
Gas Boilers/heating units				(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	
Hill Renovation		Bond							
Interest Earned									
CRF Funds Used									
NetCRF Funds Added			(15,000)	(155,000)	(150,000)	(150,000)	(150,000)	(145,000)	-
Ending Year Balance			292,952	287,952	(25,000)	(50,000)	(50,000)	267,952	267,952
			292,952	287,952	312,952	362,952	412,952	267,952	267,952
School Technology Capital Reserve									
Beginning Year Balance			50,022	50,022	50,022	50,022	50,022	50,022	40,022
Contributions				10,000	10,000	10,000	10,000		
Replacing and Maintaining				(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	
Interest Earned									
CRF Funds Used			-	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	-
NetCRF Funds Added			50,022	50,022	50,022	50,022	50,022	40,022	40,022
Ending Year Balance			50,022	50,022	50,022	50,022	50,022	40,022	40,022
School Site Improvement Capital Reserve									
Beginning Year Balance			75,496	75,496	125,496	100,496	75,496	125,496	100,496
Contributions				75,000			75,000		
Paving District Wide				(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	
Old Entrance Design/PA									
Interest Earned									
CRF Funds Used				(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	-
NetCRF Funds Added			75,496	(50,000)	100,496	75,496	(50,000)	100,496	100,496
Ending Year Balance			75,496	125,496	100,496	75,496	125,496	100,496	100,496
School Equipment Capital Reserve									
Beginning Year Balance			180,119	180,119	172,619	173,119	158,619	144,119	119,619
Contributions				20,000	25,000	10,000	10,000		
Replacement camera and maintenance				(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	
Riding Floor Scrubbers				(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	
District Mowers				(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	
District Tractor				(7,500)	(7,500)	(7,500)	(7,500)	(7,500)	
Utility Vehicles				(5,000)	(2,000)	(2,000)	(2,000)	(2,000)	
Interest Earned									
CRF Funds Used				(27,500)	(24,500)	(24,500)	(24,500)	(24,500)	-
NetCRF Funds Added			180,119	172,619	(500)	158,619	144,119	119,619	119,619
Ending Year Balance			180,119	172,619	173,119	158,619	144,119	119,619	119,619
Merging of the two buildings Vill/Hill									
TOTAL ANTICIPATED EXPENDITURES ¹			\$ (2,277,547)	\$ (3,265,647)	\$ (16,887,088)	\$ (1,968,404)	\$ (1,896,430)	\$ (1,837,935)	\$ (2,160,867)
EXPENDITUI		OFFSET BY EXISTING CRF ACCOUNTS ²	\$ 996	\$ (964,618)	\$ (847,245)	\$ (771,511)	\$ (745,570)	\$ (6	\$ (598,773)

TOWN OF WINDBROKE CAPITAL IMPROVEMENT PROGRAM
SCHEDULE FOR YEARS 2021 - 2027
AS PROPOSED BY TOWN DEPARTMENTS

CAPITAL PROJECT	Page #	FUNDING SOURCE	2021	2022	2023	2024	2025	2026	2027
CRF DEPOSITS FOR FUTURE USE ³			\$ 667,564	\$ 776,627	\$ 211,390	\$ 237,158	\$ 92,966	\$ 418,417	\$ 627,831
EXPENDITURES OFFSET BY BONDING ⁴			\$ 1,000,000	\$ 1,000,000	\$ 15,000,000				
EXPENDITURES OFFSET BY OTHER FUNDING ⁴			\$ 472,000	\$ 392,000	\$ 152,000	\$ 152,000	\$ 152,000	\$ 152,000	\$ 152,000
TOTAL CAPITAL EXPENDITURES RAISED BY TAXES ⁵			\$ (1,939,278)	\$ (2,061,638)	\$ (2,370,943)	\$ (2,350,757)	\$ (2,397,034)	\$ (1,952,723)	\$ (2,369,809)
DEBT SERVICE ⁶			\$ (621,750)	\$ (304,200)	\$ (294,000)	\$ (283,800)	\$ (273,600)	\$ (263,400)	\$ (253,200)
TOTAL FUNDS RAISED BY TAXES ⁷			\$ (2,561,028)	\$ (2,365,838)	\$ (2,664,943)	\$ (2,634,557)	\$ (2,670,634)	\$ (2,216,123)	\$ (2,623,009)

*Mandated by the State

- ¹This is the total expenditures regardless of the funding source
²These are the funds in the CRF at the beginning of the year that will be used to pay for the expenditures for that year. If the balance is insufficient to cover the costs, the entire balance is used, even if additional fund are being appropriated that year.
³These are funds being appropriated that will not be used for expenditures that year. If the beginning balance is insufficient to cover any expenditures for that year, the shortfall is subtracted from the appropriation to give the balance to be carried into future years.
⁴These are alternate funding sources that reduce the amount to be raised by taxes.
⁵This is the amount of current year expenditures plus appropriation raised for future spending that are to be funded through taxes.
⁶These are the payments for prior year expenditures that were funded through bonding.
⁷These are the total funds for past, present, and future capital expenditures that needs to be raised through taxes.

**TOWN OF PEMBROKE CAPITAL IMPROVEMENT PROGRAM
2022 CAPITAL PROJECTS
RECOMMENDED BY THE CIP COMMITTEE**

CAPITAL PROJECT	Page #	FUNDING SOURCE	Requested 2022	CIP Committee Vote		
				High	Medium	Low
MUNICIPAL FACILITIES						
Municipal Facilities CRF Request						
DPW		Taxes	-			
Floor		Capital Res.	(62,250)			
Weatherstripping		Capital Res.	(5,000)			
Heaters Old garage		Capital Res.	(5,718)			
Main Bldg Roof repairs		Capital Res.	(5,000)			
Safety Center						
Office Enclosure		Capital Res.	(3,450)			
New Office		Capital Res.	(11,860)			
Library						
Roof Venting/Insulation		Capital Res.	(65,000)			
Municipal CRF ACCOUNT BALANCE		213,433	55,155			
TOWN CLOCK						
Town Clock CRF Request			25,000			
Repairs		Capital Res.	(15,225)			
Mechanism		Capital Res.	(8,915)			
Municipal CRF ACCOUNT BALANCE		7,432	8,292			
PROPERTY REVALUATION/UPDATE						
Property Reval./Update CRF Request		Taxes	30,000			
Property Reval. CRF ACCOUNT BALANCE		122,904	152,904			
CEMETERY						
Cemetery Capital Reserve Fund Request		Taxes	10,000			
Pembroke St. Headstones		Capital Res.	(4,500)			
New North pembroke Road Trees		Capital Res.	(4,200)			
Old North Pembroke Cemetery Headstones		Capital Res.	(1,500)			
New North Pembroke Road Headstones		Capital Res.	(400)			
Ground Penetrating Radar		Capital Res.	(2,000)			
Cemetery CRF ACCOUNT BALANCE		24,011	21,411			
CRF						
Major Equipment CRF Request		Taxes	110,000			
Major Equipment CRF BALANCE		382,173	492,173			

Small Equipment CRF Request									
Radios			Taxes		70,000				
					(110,000)				
Small Equipment CRF BALANCE			106,456		66,456				
POLICE									
Police Cruisers CRF Request			Taxes		55,000				
Cruiser			Capital Res.		(52,700)				
Police Cruisers CRF BALANCE			101,929		104,229				
Small Equipment CRF Request			Taxes		-				
			Capital Res.		-				
Small Equipment CRF BALANCE			50,866		50,866				

PUBLIC WORKS									
Highway Division									
Major Equipment CRF Request				Taxes	200,000				
10 Wheel Dump/Plow				Capital Res.	(232,000)				
Boom Flail Mower				Capital Res.	(33,500)				
F550 Sander				Capital Res.	(9,200)				
Enclosed Trailer/Elections/Details				Capital Res.	(9,500)				
Major Equipment CRF BALANCE				324,893	240,693				
Roads									
Road reconstruction/repair				Taxes	(654,278)				
Sherwood Meadows				Taxes	(240,000)				
Main Street				Bond	(1,000,000)				
RECREATION									
Recreation Facilities CRF Request				Taxes	10,000				
Stage Roof				Capital Res.	(10,000)				
Re-surface tennis Courts				Capital Res.	(24,900)				
					-				
Rec Facilities CRF BALANCE				51,114	26,214				
SCHOOL DISTRICT									
Replacement Flooring					(20,000)				
Replacement camera/maintenance					(10,000)				
District pickup truck					(4,000)				
District Tractor					(7,500)				
Utility Vehicles					(5,000)				
District Van					(3,000)				
District Mowers					(2,000)				
ADA upgrades					(50,000)				
Roof repair/replacement					(20,000)				
Fire Life safety					(5,000)				
Exhaust fume hoods					(5,000)				
Exterior painting					(10,000)				
Air system					(15,000)				
Hot water heaters/dishwasher					(5,000)				
PA Gas fired heating units					(25,000)				
Riding Floor Scrubbers					(3,000)				
Paving district wide					(25,000)				
Technology replacement					(10,000)				