TOWN OF PEMBROKE
TOWN HALL
311 Pembroke Street
Pembroke, New Hampshire 03275
Tel: 603-485-4747 Fax: 603-485-3967
Web: pembroke-nh.com

Capital Improvement Program (CIP) Committee
Agenda
September 4, 2019, 6:00 PM
Location: Town Hall

1. Attendance:
2. Approve minutes August 21, 2019, August 21, 2019
3. Town Video systems
4. Public Hearing 2020 CIP Requests
5. CIP Ranking of projects
6. Other Business
7. Adjourn:

PUBLIC HEARING NOTICE
Town of Pembroke
Capital Improvements Committee

Notice is hereby given that the Pembroke Capital Improvement Committee will be holding a Public Hearing on Wednesday September 4th at 6:00 PM at the Pembroke Town Offices located at 311 Pembroke Street to discuss the 2020 Capital expense requests. For questions, please call the Town Administrator at 485-4747, or email at djodoin@pembroke-nh.com.

Gerry Fleury, Chairman
Rosemarie Michaud, Vice Chairman
Pembroke Capital Improvement Committee

TOWN OF PEMBROKE CAPITAL IMPROVEMENT PROGRAM
2020 CAPITAL PROJECTS
RECOMMENDED BY THE CIP COMMITTEE

CAPITAL PROJECT	Page #	FUNDING SOURCE	Requested 2020	CIP Committee High	CIP Committee Medium
MUNICIPAL FACILITIES					
Municipal Facilities CRF Request		*Taxes*	30,000		
Town Hall					
Security Cameras		*Capital Res.*	(15,000)		
DPW					
WACO Doors/Windows/garage Doors		*Capital Res.*	(20,000)		
Security Cameras		*Capital Res.*	(9,408)		
Safety Center					
Roof		*Capital Res.*	(120,000)		
Video Cameras		*Capital Res.*	(69,920)		
Library					
Roof		*Capital Res.*	(65,000)		
MUNICIPAL CRF ACCOUNT BALANCE		298,712	*29,384*		
ENERGY FUND					
Energy effeciency CRF Request		*Taxes*	20,000		
Energy Fund CRF ACCOUNT BALANCE		27,533	*47,533*		
PROPERTY REVALUATION/UPDATE					
Property Reval./Update CRF Request		*Taxes*	32,500		
Property Assessment Update			-		
Property Reval. CRF ACCOUNT BALANCE		64,275	*96,775*		
CEMETERY					
Cemetery Capital Reserve Fund Request		*Taxes*	35,000		
Paving Evergreen Cemetery		*Capital Res.*	(35,840)		
Cemetery CRF ACCOUNT BALANCE		2,844	*2,004*		
FIRE					
Major Equipment CRF Request		*Taxes*	140,000		
Major Equipment CRF BALANCE		113,799	*253,799*		
Small Equipment CRF Request		*Taxes*	10,000		
Small Equipment CRF BALANCE		138,018	*148,018*		
POLICE					
Police Cruisers CRF Request		*Taxes*	55,000		
Cruiser Replacement SUV		*Capital Res.*	(52,195)		
Cruiser replacement Admin		*Capital Res.*	(45,195)		
Police Cruisers CRF BALANCE		73,113	*30,723*		
Small Equipment CRF Request		*Taxes*	10,000		
			-		
Small Equipment CRF BALANCE		76,388	*86,388*		
PUBLIC WORKS					

Highway Division					
Major Equipment CRF Request		*Taxes*	150,000		
Front End Loader		*Capital Res.*	(175,000)		
Major Equipment CRF BALANCE		316,199	*291,199*		
Roads					
Road reconstruction/repair		*Taxes*	(285,300)		
Roadway and Infrastructure					
Capital Reserve Fund Request		*Taxes*	60,000		
Roadway and Improvement CRF Balance		84,888	*144,888*		
			-		
RECREATION					
Recreation Facilities CRF Request		*Taxes*	20,000		
Bathrooms		*Capital Res.*	(10,000)		
Re-surface tennis Courts		*Capital Res.*	(2,557)		
re-surface Basketball Courts		*Capital Res.*	(5,473)		
Fencing		*Capital Res.*	(35,200)		
Rec Facilities CRF BALANCE		80,669	*47,439*		
WATER					
Water CRF I			55,000		
Infrastructure		*User fees*	(55,000)		
Water CRF I Balance		224,857	224,857		
Water CRF II			32,000		
Vehicles/Equipment		*User fees*	(32,000)		
Water CRF II Balance		243,991	*243,991*		
SEWER					
Sewer Equip. /Buildings		*User Fees*	65,000		
Pembroke Street Station Grinder		*User Fees*	(25,000)		
Sewer Equip. /Buildings Balance		*139,194*	*179,194*		
Future Office Building		*User Fees*	(100,000)		
SCHOOL DISTRICT					
Merging of the two buildings			(175,000)		
Fire Life Safety			(50,000)		

TOWN OF PEMBROKE CAPITAL IMPROVEMENT PROGRAM
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CAPITAL PROJECT	Page #	FUNDING SOURCE	2019	2020	2021	2022	2023	2024	2025
MUNICIPAL FACILITIES									
Municipal Facilities Capital Reserve									
Beginning Year Balance			***274,912***	***298,712***	***29,384***	***59,384***	***39,384***	***69,384***	***99,384***
Annual Appropriation		*Taxes*	40,000	30,000	30,000	30,000	30,000	30,000	30,000
Public Works Facility									
Fuel tanks		*Capital Res.*							
Foundation Repairs		*Capital Res.*							
Lighting Retrofit		*Capital Res.*							
Heating system		*Capital Res.*							
WACO		*Capital Res.*							
Doors/Windows/Garage Doors		*Capital Res.*		(20,000)					
Camera System		*Capital Res.*		(9,408)					
Perry Eaton Building									
Roof replacement		*Capital Res.*							
Chimney		*Capital Res.*							
Lighting Retrofit		*Capital Res.*							
Exterior Work		*Capital Res.*							
Gas Line		*Capital Res.*							
Plumbing		*Capital Res.*							
Drainage Work		*Capital Res.*							
Boiler Work		*Capital Res.*							
Paving		*Capital Res.*							
Rear retaining Wall		*Capital Res.*							
Awning/Sewer		*Capital Res.*							
Town Hall									
Flooring		*Capital Res.*							
Windows/Siding		*Capital Res.*							
Front Door		*Capital Res.*							
Cellar Drainage		*Capital Res.*							
Lighting Retrofit		*Capital Res.*							
Roof replacement		*Capital Res.*							
Elevator		*Capital Res.*							
Meeting Room and Rear Doors		*Capital Res.*							
Air conditioning		*Capital Res.*	(16,200)						
Entry Way Work ADA accessible		*Capital Res.*							
Convert Old tax Office		*Capital Res.*							
Alarm System		*Capital Res.*							
Camera System		*Capital Res.*		(15,000)					
Safety Center		*Capital Res.*							
HVAC System (Fire Side)		*Capital Res.*							
Roof replacement		*Capital Res.*		(120,000)					
Digital Video surv.camera upg.		*Capital Res.*		(69,920)					
Lighting Retrofit		*Capital Res.*							
Dorm Room Upgrade/Fire		*Capital Res.*							
Parking Lot renovations		*Capital Res.*							
Library		*Capital Res.*							
HVAC System		*Capital Res.*							
Roof/Insulation and venting		*Capital Res.*		(65,000)					
Roofing shingles		*Capital Res.*				(50,000)			

CAPITAL PROJECT	Page #	FUNDING SOURCE	2019	2020	2021	2022	2023	2024	2025
Interest Earned									
CRF Funds Used			*(16,200)*	*(234,328)*	-	-	-	-	-
NetCRF Funds Added			*(23,800)*	*29,384*	*(30,000)*	*39,384*	*(30,000)*	*(30,000)*	*(30,000)*

TOWN OF PEMBROKE CAPITAL IMPROVEMENT PROGRAM
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CAPITAL PROJECT	Page #	FUNDING SOURCE	2019	2020	2021	2022	2023	2024	2025
Ending Year Balance			***298,712***	***29,384***	***59,384***	***39,384***	***69,384***	***99,384***	***129,384***
ENERGY FUND									
Energy efficiency Capital Reserve Fund			***12,533***	***27,533***	***47,533***	***82,533***	***127,533***	***182,533***	***97,533***
Beginning Year Balance			15,000	20,000	35,000	45,000	55,000	65,000	75,000
Annual Appropriation		*Capital Res.*							
Village lighting retrofit		*Capital Res.*							
Street light conversion		*Capital Res.*							
Solar initiatives								(150,000)	(150,000)
Interest Earned			-	-	-	-	-	-	-
CRF Funds Used									
NetCRF Funds Added			*(15,000)*	*(20,000)*	*(35,000)*	*(45,000)*	*(55,000)*	97,533	22,533
Ending Year Balance			***27,533***	***47,533***	***82,533***	***127,533***	***182,533***	***97,533***	***22,533***
PROPERTY REVALUATION/UPDATE									
Property Reval./Update Capital Reserve									
Beginning Year Balance			***131,775***	***64,275***	***96,775***	***129,275***	***161,775***	***194,275***	***76,775***
Annual Appropriation		*Taxes*	32,500	32,500	32,500	32,500	32,500	32,500	32,500
Property Reval./Update		*Capital Res.*	(100,000)					(150,000)	
Interest Earned									
CRF Funds Used			*(100,000)*	-	-	-	-	*(150,000)*	-
NetCRF Funds Added			*64,275*	*(32,500)*	*(32,500)*	*(32,500)*	*(32,500)*	*76,775*	*(32,500)*
Ending Year Balance			***64,275***	***96,775***	***129,275***	***161,775***	***194,275***	***76,775***	***109,275***
MUNICIPAL TECHNOLOGY/EQUIPMENT									
Municipal Tech./Equip. Capital Reserve									
Beginning Year Balance			***0***	***0***	***0***	***0***			
Annual Appropriation									
Record archiving									
Interest Earned									
CRF Funds Used			-	-	-	-	-	-	-
NetCRF Funds Added			-	-	-	-	-	-	-
Ending Year Balance			-	-	-	-	-	-	-
MASTER PLAN									
Beginning Year Balance			***14,647***	***7,323***	***(0)***	***(0)***	***(0)***	***(0)***	***(0)***
Annual Appropriation		*Taxes*							
New Document			*(7,324)*	*(7,323)*					
Funds Used			*(7,324)*	*(7,323)*	-	-	-	-	-
Net Funds Added			*7,323*	*(0)*	*(0)*	*(0)*	*(0)*	*(0)*	*(0)*
Ending Year Balance			***7,323***	***(0)***	***(0)***	***(0)***	***(0)***	***(0)***	***(0)***

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CAPITAL PROJECT	Page #	FUNDING SOURCE	2019	2020	2021	2022	2023	2024	2025
CEMETERY									
Cemetery Capital Reserve Fund									
Beginning Year Balance			***7,044***	***2,844***	***2,004***	***17,004***	***32,004***	***47,004***	***62,004***
Annual Appropriation		*Taxes*	10,000	35,000	15,000	15,000	15,000	15,000	15,000
Pembroke Street Cemetery		*Capital Res.*							
Monument Repairs		*Capital Res.*	(6,100)						
Stump grinding/Wall work		*Capital Res.*	(6,200)						
Tree Removal		*Capital Res.*	(1,900)						
Buck Street		*Capital Res.*							
Monument Repairs		*Capital Res.*							
Pembroke Hill Road		*Capital Res.*							
Evergreen		*Capital Res.*							
Monument Caulking		*Capital Res.*							
Tomb Restoration		*Capital Res.*							
Tree Removal		*Capital Res.*							
Stump Grinding		*Capital Res.*							
Paving		*Capital Res.*		(35,840)					
Surveying		*Capital Res.*							
Old North Pembroke Cemetery		*Capital Res.*							
Monument Repairs		*Capital Res.*							
Tree removal		*Capital Res.*							
Ground penetrating radar survey		*Capital Res.*							
Interest Earned									
CRF Funds Used			*(14,200)*	*(35,840)*	-	-	-	-	-
NetCRF Funds Added			*2,844*	*2,004*	*(15,000)*	*(15,000)*	*(15,000)*	*(15,000)*	*(15,000)*
Ending Year Balance			***2,844***	***2,004***	***17,004***	***32,004***	***47,004***	***62,004***	***77,004***
FIRE									
Major Equipment Capital Reserve									
Beginning Year Balance			***664,728***	***113,799***	***253,799***	***393,799***	***533,799***	***454,279***	***594,279***
Annual Appropriation		*Taxes*	140,000	140,000	140,000	140,000	140,000	140,000	140,000
Fire Engine (Aerial)		*Capital Res.*							
Pumper Tanker		*Capital Res.*	(690,929)						
Off Road Forestry Tanker		*Capital Res.*					(31,907)		
Pickup Truck		*Capital Res.*							
Forestry Attack Unit		*Capital Res.*					(187,613)		
Interest Earned									
CRF Funds Used			*(690,929)*	-	-	-	*(219,520)*	-	-
NetCRF Funds Added			*113,799*	*(140,000)*	*(140,000)*	*(140,000)*	*454,279*	*(140,000)*	*(140,000)*
Ending Year Balance			***113,799***	***253,799***	***393,799***	***533,799***	***454,279***	***594,279***	***734,279***
Small Equipment Capital Reserve									
Beginning Year Balance			***128,018***	***138,018***	***148,018***	***158,018***	***168,018***	***178,018***	***188,018***
Annual Appropriation		*Taxes*	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Expenditures		*Capital Res.*							
Boat, Motor and Trailer		*Capital Res.*							
Air packs		*Capital Res.*							
Mobile radios		*Capital Res.*							
Compressor		*Capital Res.*							
Interest Earned									

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CAPITAL PROJECT	Page #	FUNDING SOURCE	2019	2020	2021	2022	2023	2024	2025
CRF Funds Used			-	-	-	-	-	-	-
NetCRF Funds Added			*(10,000)*	*(10,000)*	*(10,000)*	*(10,000)*	*(10,000)*	*(10,000)*	*(10,000)*
Ending Year Balance			***138,018***	***148,018***	***158,018***	***168,018***	***178,018***	***188,018***	***198,018***

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CAPITAL PROJECT	Page #	FUNDING SOURCE	2019	2020	2021	2022	2023	2024	2025
AMBULANCE									
Beginning Year Balance			136,533	501,533	551,533	586,033	214,106	264,106	314,106
User Fees		*User fees*	365,000	50,000	50,000	50,000	50,000	50,000	50,000
Stat Portable Lab A8		*User fees*			(15,500)				
Portable Ventilator A8		*User fees*							
Ambulance 3		*User fees*				(324,176)			
Life Pak 15 A3		*User fees*				(37,295)			
Ferno Stretcher A3		*User fees*				(28,000)			
Ferno Stair Chair A3		*User fees*				(4,650)			
Lucas device CPR A3		*User fees*				(20,420)			
Braun Infusion Pumps A3		*User fees*				(3,693)			
Braun Infusion Pumps A3		*User fees*				(3,693)			
Interest Earned									
Designated Funds Used			-	-	(15,500)	(421,927)	-	-	-
NetDesignated Funds Added			*(501,533)*	*(551,533)*	*(601,533)*	*(214,106)*	*(264,106)*	*(314,106)*	*(364,106)*
Ending Year Balance			***501,533***	***551,533***	***586,033***	***214,106***	***264,106***	***314,106***	***364,106***

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CAPITAL PROJECT	Page #	FUNDING SOURCE	2019	2020	2021	2022	2023	2024	2025
POLICE									
Police Cruisers Capital Reserve									
Beginning Year Balance			***74,113***	***73,113***	***30,723***	***40,723***	***723***	***30,723***	***10,723***
Annual Appropriation		*Taxes*	55,000	55,000	70,000	80,000	90,000	100,000	120,000
Police Cruiser Replacement		*Capital Res.*	(56,000)	(52,195)	(60,000)	(120,000)	(60,000)	(120,000)	(120,000)
Police Admin vehicle Replacement		*Capital Res.*		(45,195)					
Police Interceptor		*Capital Res.*							
Police Tahoe Package		*Capital Res.*							
Interest Earned									
CRF Funds Used			*(56,000)*	*(97,390)*	*(60,000)*	*(120,000)*	*(60,000)*	*(120,000)*	*(120,000)*
NetCRF Funds Added			*73,113*	*30,723*	*(10,000)*	*723*	*(30,000)*	*10,723*	*10,723*
Ending Year Balance			***73,113***	***30,723***	***40,723***	***723***	***30,723***	***10,723***	***10,723***
Small Equipment Capital Reserve									
Beginning Year Balance			***66,388***	***76,388***	***86,388***	***62,388***	***72,388***	***82,388***	***82,388***
Annual Appropriation		*Taxes*	10,000	10,000	10,000	10,000	10,000	10,000	10,000
ATVs		*Capital Res.*							
Radar Units		*Capital Res.*							
Radios		*Capital Res.*			(20,000)				
AEDs		*Capital Res.*							
Firearms		*Capital Res.*							
Laptop Upgrades		*Capital Res.*							
Vest replacement		*Capital Res.*						(10,000)	(10,000)
Tasers		*Capital Res.*			(14,000)				
Cruiser Camera replacement		*Capital Res.*							
Interest Earned									
CRF Funds Used			-	-	*(34,000)*	-	-	*(10,000)*	*(10,000)*
NetCRF Funds Added			*(10,000)*	*(10,000)*	*62,388*	*(10,000)*	*(10,000)*	*82,388*	*82,388*
Ending Year Balance			***76,388***	***86,388***	***62,388***	***72,388***	***82,388***	***82,388***	***82,388***
PUBLIC WORKS									
Highway Division									
Major Equipment Capital Reserve									
Beginning Year Balance			***349,223***	***316,199***	***291,199***	***41,199***	***131,199***	***281,199***	***256,199***
Annual Appropriation		*Taxes*	150,000	150,000	150,000	150,000	150,000	150,000	150,000
6-wheel Dump Truck #2		*Capital Res.*	(176,000)					(175,000)	
6-wheel Dump Truck #3		*Capital Res.*							(95,000)
6-wheel Dump Truck #5		*Capital Res.*							
6-wheel Dump Truck #6		*Capital Res.*							
10-wheel Dump Truck #4		*Capital Res.*							
1-ton Dump Truck		*Capital Res.*			(90,000)				
Automated Split Body		*Capital Res.*			(310,000)				
Automated Split Body		*Capital Res.*							
1-ton Dump Truck		*Capital Res.*							
Backhoe		*Capital Res.*							
Ford Tractor		*Capital Res.*							
Packer, Sterling		*Capital Res.*							
Packer, Peterbilt Re-Furb		*Capital Res.*							
18 TD Trailer Flatbed		*Capital Res.*							
4-tonTrailer / *6-ton Trailer*		*Capital Res.*							
Ford Pickup Truck F350		*Capital Res.*				(60,000)			

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CAPITAL PROJECT	Page #	FUNDING SOURCE	2019	2020	2021	2022	2023	2024	2025
Brush Chipper		*Capital Res.*							
Sidewalk Plow/Equip		*Capital Res.*							
Mini Excavator		*Capital Res.*							
Trailer (Excavator)		*Capital Res.*							
Trackless Machine		*Capital Res.*							
Front End Loader		*Capital Res.*		(175,000)					
Recycling Trailer		*Capital Res.*							
Ford F550		*Capital Res.*							
Boom Flail Mower		*Capital Res.*							
Box Plow (Loader)		*Capital Res.*							
Air Compressor		*Capital Res.*	(7,024)						
Interest Earned									
CRF Funds Used			*(176,000)*	*(175,000)*	*(400,000)*	*(60,000)*	-	*(175,000)*	*(95,000)*
NetCRF Funds Added			*316,199*	*291,199*	*41,199*	*(90,000)*	*(150,000)*	*256,199*	*(55,000)*
Ending Year Balance			***316,199***	***291,199***	***41,199***	***131,199***	***281,199***	***256,199***	***311,199***
Highway Division Continued									

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CAPITAL PROJECT	Page #	FUNDING SOURCE	2019	2020	2021	2022	2023	2024	2025
Roads									
Road Reconstruction/Repair		*Taxes*	(277,950)	(285,300)	(292,650)	(600,000)	(600,000)	(600,000)	(600,000)
Broadway Project		*Bond/Taxes*							
Pembroke Hill		*Bond/Taxes*							
Cooperative Way		*Bond/Taxes*	(334,800)	(324,600)	(314,400)	(304,200)	(294,000)	(283,800)	(283,800)
North Pembroke Road Bridge									
Upper Beacon/ East Meadow Etc.		*Bond/Taxes*	(322,050)	(314,700)	(307,350)				
Sidewalk Maint./Repair Capital Reserve									
Beginning Year Balance			*42,250*	*42,250*	*42,250*	*42,250*	*42,250*	*42,250*	*42,250*
Annual Appropriation									
Expenditures									
Interest Earned									
CRF Funds Used			-	-	-	-	-	-	-
Net CRF Funds Added			*42,250*	*42,250*	*42,250*	*42,250*	*42,250*	*42,250*	*42,250*
Ending Year Balance			*42,250*	*42,250*	*42,250*	*42,250*	*42,250*	*42,250*	*42,250*
Sidewalk Maint./Repair		*Taxes*							
Roadway and Infrastructure Capital Reserve									
Beginning Year Balance			*84,888*	*84,888*	*144,888*	*144,888*	*144,888*	*144,888*	*144,888*
Annual Appropriation				60,000					
Culvert Repairs/Replacement									
Interest Earned									
CRF Funds Used			-	-	-	-	-	-	-
NetCRF Funds Added			*84,888*	*(60,000)*	*144,888*	*144,888*	*144,888*	*144,888*	*144,888*
Ending Year Balance			*84,888*	*144,888*	*144,888*	*144,888*	*144,888*	*144,888*	*144,888*
RECREATION									
Recreation Facilities Capital Reserve									
Beginning Year Balance			*65,669*	*80,669*	*47,439*	*101,739*	*109,539*	*284,539*	*264,539*
Annual Appropriation		*Taxes*	15,000	20,000	150,000	175,000	200,000	10,000	10,000
Memorial Field Irrigation(Softball Field)		*Capital Res.*							
Mower		*Capital Res.*							
Bathroom		*Capital Res.*		(10,000)					
Recreation Room expansion		*Capital Res.*							
Resurface Tennis Courts		*Capital Res.*		(2,557)	(7,000)				
Resurface Basketball Court		*Capital Res.*		(5,473)	(7,000)				
Roofing - Soccer/pavilion		*Capital Res.*							
Bocce Court		*Capital Res.*			(2,500)				
Security System		*Capital Res.*							
Fencing		*Capital Res.*		(35,200)					
Stage Roof		*Capital Res.*			(20,000)				
Constr. of Baseball/Softball fields		*Capital Res.*				(150,000)			
Rail Trail		*Capital Res.*				(10,000)			
Men's Softball back stop		*Capital Res.*							
Permanent Stage		*Capital Res.*							

TOWN OF PEMBROKE CAPITAL IMPROVEMENT PROGRAM
SCHEDULE FOR YEARS 2020 - 2025
AS PROPOSED BY TOWN DEPARTMENTS

CAPITAL PROJECT	Page #	FUNDING SOURCE	2019	2020	2021	2022	2023	2024	2025
Pavilion Paving		*Capital Res.*							
Paving		*Capital Res.*							(50,000)
Splash Pad		*Capital Res.*			(52,000)				
Playground surfacing		*Capital Res.*			(7,200)	(7,200)			
Community Center		*Capital Res.*							(150,000)
Playground Renovations		*Capital Res.*							
Dugout repairs		*Capital Res.*							
Boat Launch		*Capital Res.*						(30,000)	
Skating Rink		*Capital Res.*					(25,000)		
Interest Earned									
CRF Funds Used			-	*(53,230)*	*(95,700)*	*(167,200)*	*(25,000)*	*(30,000)*	*(200,000)*
NetCRF Funds Added			*(15,000)*	*47,439*	*(54,300)*	*(7,800)*	*(175,000)*	*264,539*	*74,539*
Ending Year Balance			***80,669***	***47,439***	***101,739***	***109,539***	***284,539***	***264,539***	***74,539***

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CAPITAL PROJECT	Page #	FUNDING SOURCE	2019	2020	2021	2022	2023	2024	2025
LIBRARY									
Library Books Capital Reserve									
Beginning Year Balance			***4,682***	***4,682***	***4,682***	***4,682***	***4,682***	***4,682***	***4,682***
Annual Appropriation									
Books									
Interest Earned									
CRF Funds Used			-	-	-	-	-	-	-
NetCRF Funds Added			*4,682*	*4,682*	*4,682*	*4,682*	*4,682*	*4,682*	*4,682*
Ending Year Balance			***4,682***	***4,682***	***4,682***	***4,682***	***4,682***	***4,682***	***4,682***
Media									
Beginning Year Balance			**5,072**	**5,072**	**5,072**	**5,072**	**5,072**	**5,072**	**5,072**
Annual Appropriation									
Library Book/Catalog Software									
Interest Earned									
CRF Funds Used			-	-	-	-	-	-	-
NetCRF Funds Added			*5,072*	*5,072*	*5,072*	*5,072*	*5,072*	*5,072*	*5,072*
Ending Year Balance			***5,072***	***5,072***	***5,072***	***5,072***	***5,072***	***5,072***	***5,072***
Building Fund									
Beginning Year Balance			**0**	**0**	**0**	**0**	**0**	**0**	**0**
Annual Appropriation									
Repairs									
Interest Earned									
CRF Funds Used			-	-	-	-	-	-	-
NetCRF Funds Added			*0*	*0*	*0*	*0*	*0*	*0*	*0*
Ending Year Balance			***0***	***0***	***0***	***0***	***0***	***0***	***0***

CAPITAL PROJECT	Page #	FUNDING SOURCE	2019	2020	2021	2022	2023	2024	2025
SEWER/WATER									
Sewer/Water Lines Capital Reserve									
Beginning Year Balance			**65,680**	**65,680**	**65,680**	**65,680**	**65,680**	**65,680**	**65,680**
Contributions									
Withdrawals									
Interest Earned									
CRF Funds Used			-	-	-	-	-	-	-
NetCRF Funds Added			*65,680*	*65,680*	*65,680*	*65,680*	*65,680*	*65,680*	*65,680*
Ending Year Balance			***65,680***	***65,680***	***65,680***	***65,680***	***65,680***	***65,680***	***65,680***
WATER									
Water Capital Reserve I									
Beginning Year Balance			**224,857**	**224,857**	**224,857**	**224,857**	**224,857**	**224,857**	**224,857**
Contributions		*User Fees*	55,000	55,000	55,000	55,000	55,000	55,000	55,000
Withdrawals		*User Fees*	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Interest Earned									
CRF Funds Used			*(55,000)*	*(55,000)*	*(55,000)*	*(55,000)*	*(55,000)*	*(55,000)*	*(55,000)*
NetCRF Funds Added			*224,857*	*224,857*	*224,857*	*224,857*	*224,857*	*224,857*	*224,857*
Ending Year Balance			***224,857***	***224,857***	***224,857***	***224,857***	***224,857***	***224,857***	***224,857***
Water Capital Reserve II									
Beginning Year Balance			**243,991**	**243,991**	**243,991**	**243,991**	**243,991**	**243,991**	**243,991**
Contributions		*User Fees*	32,000	32,000	27,000	27,000	27,000	27,000	27,000
Withdrawals		*User Fees*	(32,000)	(32,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)
Interest Earned									
CRF Funds Used			*(32,000)*	*(32,000)*	*(27,000)*	*(27,000)*	*(27,000)*	*(27,000)*	*(27,000)*
NetCRF Funds Added			*243,991*	*243,991*	*243,991*	*243,991*	*243,991*	*243,991*	*243,991*
Ending Year Balance			***243,991***	***243,991***	***243,991***	***243,991***	***243,991***	***243,991***	***243,991***
SEWER									
Sewer Capital Impr.									
Beginning Year Balance			**241,547**	**241,547**	**241,547**	**241,547**	**241,547**	**241,547**	**241,547**
Contributions									
Withdrawals									
Interest Earned									
CRF Funds Used			-	-	-	-	-	-	-
NetCRF Funds Added			*241,547*	*241,547*	*241,547*	*241,547*	*241,547*	*241,547*	*241,547*
Ending Year Balance			***241,547***	***241,547***	***241,547***	***241,547***	***241,547***	***241,547***	***241,547***
Sewer Rep. and Replace.									
Beginning Year Balance			**134,492**	**134,492**	**134,492**	**134,492**	**134,492**	**134,492**	**134,492**
Contributions									
Withdrawals									
Interest Earned									
CRF Funds Used			-	-	-	-	-	-	-
NetCRF Funds Added			*134,492*	*134,492*	*134,492*	*134,492*	*134,492*	*134,492*	*134,492*
Ending Year Balance			***134,492***	***134,492***	***134,492***	***134,492***	***134,492***	***134,492***	***134,492***
Sewer Plant Reserve									
Beginning Year Balance			**34,983**	**34,983**	**34,983**	**34,983**	**34,983**	**34,983**	**34,983**
Contributions									

CAPITAL PROJECT	Page #	FUNDING SOURCE	2019	2020	2021	2022	2023	2024	2025
Withdrawals									
Interest Earned									
CRF Funds Used			-	-	-	-	-	-	-
NetCRF Funds Added			*34,983*	*34,983*	*34,983*	*34,983*	*34,983*	*34,983*	*34,983*
Ending Year Balance			***34,983***	***34,983***	***34,983***	***34,983***	***34,983***	***34,983***	***34,983***
Sewer Equip./Bldgs.									
Beginning Year Balance			**114,194**	**139,194**	**179,194**	**224,194**	**269,194**	**339,194**	**284,194**
Contributions		*User Fees*	*50,000*	*65,000*	*70,000*	*70,000*	*70,000*	*70,000*	*70,000*
Sheep Davis Road Station Grinder		*User Fees*				*(25,000)*			
Keith Ave Station Grinder		*User Fees*			*(25,000)*				
Pembroke Street Station Grinder		*User Fees*		*(25,000)*					*(25,000)*
Bow Lane Station Grinder		*User Fees*	*(25,000)*					*(25,000)*	
Sheep Davis Road Station Roof		*User Fees*							
Keith Ave Station Roof		*User Fees*							
Pembroke Street Station Roof		*User Fees*							
Pickup		*User Fees*						(50,000)	
2005 Crown Vic		*User Fees*							
2000 Utility Trailer		*User Fees*							
2014 1 Ton		*User Fees*						(50,000)	
Interest Earned									
CRF Funds Used			-	-	-	-	-	-	-
NetCRF Funds Added			*(25,000)*	*(40,000)*	*(45,000)*	*(45,000)*	*(70,000)*	*284,194*	*(45,000)*
Ending Year Balance			***139,194***	***179,194***	***224,194***	***269,194***	***339,194***	***284,194***	***329,194***
Future Office Building and Storage		*User Fees*		*(100,000)*	(100,000)	(100,000)	(100,000)	(100,000)	*(100,000)*
Engin. Bow Lane Pump Station									
Bow Lane Pump Station Bond		*User Fees*	*(58,851)*	*(58,851)*	*(58,851)*	*(58,851)*	(58,851)	(58,851)	(58,851)
SCHOOL DISITRICT									
Merging of the two buildings Vill/Hill				(175,000)					
Replacement Flooring					(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Replacement camera and maintenance					(15,000)	(15,000)	(10,000)	(10,000)	(10,000)
District Pickup Truck					(17,500)	(17,500)			
District Tractor						(15,000)	(15,000)		
District Van						(10,000)	(10,000)	(10,000)	
District Mowres					(5,000)	(5,000)	(5,000)	(5,000)	
ADA Upgrades District wide					(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Roof Repair/Replacement						(25,000)	(25,000)	(25,000)	(25,000)
District wide electrical upgrades									
Fire Life Safety				(50,000)	(15,000)	(15,000)	(15,000)	(15,000)	
Pembroke Academy stage ramp					(25,000)				
Woodshop dust collection system									

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Exhaust fume hoods					(7,500)	(7,500)	(7,500)	(7,500)	
TRS Repair masonry outside boiler room									
Feasibility study Hill/Village School									
Hill School kitchen grease exhaust fan									
Exterior Painting					(10,000)	(10,000)	(10,000)		
Air system					(15,000)	(15,000)	(15,000)	(15,000)	
Hot Water heaters/Dishwash. District Wide					(5,000)	(5,000)	(5,000)	(5,000)	
Gas Boliers PA/TRS								(25,000)	(25,000)
PA Gas Fired heating units					(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Hill Renovation		*Bond*							
Technology Upgrades - Fiber optics									
Track Resurfacing									
Redundant servers									
Network Access Control									
SANS Storage area Network									
Pembroke Academy SAU Entrance					(115,000)				
Paving Distruct Wide					(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Paving @ Pembroke Academy									
Village Doors									
Hill School Bathrooms									
PA/TRS Sprinkler Heads									
Bleachers/Backstops/Academy									
Three Rivers Lockers									
Three Rivers Bleachers									
TOTALS									
TOTAL ANTICIPATED EXPENDITURES[1]			$ (2,141,304)	$ (2,073,562)	$ (1,985,451)	$ (2,049,178)	$ (1,551,871)	$ (1,722,151)	$ (1,604,651)
EXPENDITURES OFFSET BY EXISTING CRF ACCOUNTS[2]			$ (1,049,129)	$ (569,948)	$ (508,813)	$ (779,127)	$ (314,520)	$ (392,613)	$ (332,613)
CRF DEPOSITS FOR FUTURE USE[3]			$ 1,017,358	$ 499,288	$ 237,713	$ 538,160	$ 720,132	$ 1,670,705	$ 606,036
EXPENDITURES OFFSET BY BONDING[4]			**$ (656,850)**	**$ (639,300)**	**$ (621,750)**	**$ (304,200)**	**$ (10,000,000)**	**$ (283,800)**	**$ (283,800)**
EXPENDITURES OFFSET BY OTHER FUNDING[4]			$ 137,000	$ 152,000	$ 152,000	$ 152,000	$ 152,000	$ 152,000	$ 152,000
TOTAL CAPITAL EXPENDITURES RAISED BY TAXES[5]			**$ (2,692,925)**	**$ (2,631,522)**	**$ (2,726,301)**	**$ (2,442,345)**	**$ (10,994,259)**	**$ (575,859)**	**$ (1,463,027)**
DEBT SERVICE[6]			$ (656,850)	$ (639,300)	$ (621,750)	$ (304,200)	$ 294,000	$ 283,800	$ 283,800
TOTAL FUNDS RAISED BY TAXES[7]			$ (3,349,775)	$ (3,270,822)	$ (3,348,051)	$ (2,746,545)	$ (10,700,259)	$ (292,059)	$ (1,179,227)

*Mandated by the State

[1]This is the total expenditures regardless of the funding source
[2]These are the funds in the CRF at the beginning of the year that will be used to pay for the expenditures for that year. If the balance is insufficient to cover the costs, the entire balance is used, even if additional fund are being appropriated that year.
[3]These are funds being appropriated that will not be used for expenditures that year. If the beginning balance is insufficient to cover any expenditures for that year, the shortfall is subtracted from the appropriation to give the balance to be carried into future years.
[4]These are alternate funding sources that reduce the amount to be raised by taxes.
[5]This is the amount of current year expenditures plus appropriation raised for future spending that are to be funded through taxes.
[6]These are the payments for prior year expenditures that were funded through bonding.
[7]These are the total funds for past, present, and future capital expenditures that needs to be raised through taxes.