



**TOWN OF PEMBROKE
TOWN HALL**
311 Pembroke Street
Pembroke, New Hampshire 03275
Tel: 603-485-4747 Fax: 603-485-3967
Web: pembroke-nh.com

**Capital Improvement Program (CIP) Committee
Agenda**

**September 2, 2020, 6:00 PM
Location: Pembroke Safety Center**

1. Attendance:
2. Approval of Minutes August 26, 2020
3. Public Hearing 2021 CIP Requests
4. 2021 Board Ratings
5. Other Business
6. Adjourn:

PUBLIC HEARING NOTICE
Town of Pembroke
Capital Improvements Committee

Notice is hereby given that the Pembroke Capital Improvement Committee will be holding a Public Hearing on Wednesday September 2nd at 6:00 PM at the Pembroke Safety Center located at 247 Pembroke Street to discuss the 2021 Capital expense requests. For questions, please call the Town Administrator at 485-4747, or email at djodoin@pembroke-nh.com.

Gerry Fleury, Chairman
Rosemarie Michaud, Vice Chairman
Pembroke Capital Improvement Committee

TOWN OF PEMBROKE CAPITAL IMPROVEMENT PROGRAM
SCHEDULE FOR YEARS 2021 - 2026
AS PROPOSED BY TOWN DEPARTMENTS

CAPITAL PROJECT	Page #	FUNDING SOURCE	2019	2020	2021	2022	2023	2024	2025
MUNICIPAL FACILITIES									
Municipal Facilities Capital Reserve									
Beginning Year Balance			274,912	260,831	86,503	29,503	44,503	119,503	194,503
Annual Appropriation		Taxes	40,000	40,000	100,000	100,000	75,000	75,000	75,000
Public Works Facility		Capital Res.							
Fuel tanks		Capital Res.							
Foundation Repairs		Capital Res.							
Lighting Retrofit		Capital Res.							
Heating system		Capital Res.							
DPW Storage Shed		Capital Res.			(34,000)				
Floor Shifting		Capital Res.				(20,000)			
Stor. Building Doors/Windows/Garage Doors		Capital Res.							
Stor. Building Roof		Capital Res.	(12,650)	(9,408)					
Camera System		Capital Res.							
Weatherstrip Garage Doors		Capital Res.			(3,000)				
DPW Roof Repairs		Capital Res.			(5,000)				
DPW Building Sprinkler System		Capital Res.			(50,000)				
Perry Eaton Building		Capital Res.							
Roof replacement		Capital Res.							
Chimney		Capital Res.							
Lighting Retrofit		Capital Res.	(5,400)						
Exterior Work		Capital Res.							
Gas Line		Capital Res.							
Plumbing		Capital Res.							
Drainage Work		Capital Res.							
Boiler Work		Capital Res.	(3,500)						
Paving		Capital Res.							
Rear retaining Wall		Capital Res.							
Awning/Sewer		Capital Res.							
Town Hall		Capital Res.							
Flooring		Capital Res.							
Windows/Siding		Capital Res.							
Front Door		Capital Res.							
Cellar Drainage		Capital Res.							
Lighting Retrofit		Capital Res.							
Roof replacement		Capital Res.							
Elevator		Capital Res.							
Meeting Room and Rear Doors		Capital Res.	(32,556)						
Air conditioning		Capital Res.							
Entry Way Work ADA accessible		Capital Res.							
Convert Old tax Office		Capital Res.							
Alarm System		Capital Res.							
Camera System		Capital Res.		(15,000)					
Safety Center		Capital Res.							
HVAC System (Fire Side)		Capital Res.							
Roof replacement		Capital Res.		(120,000)					
Digital Video surv camera upg.		Capital Res.		(69,920)					
Lighting Retrofit		Capital Res.							
Dorm Room Upgrade/Fire		Capital Res.							
Parking Lot renovations		Capital Res.							

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CAPITAL PROJECT	Page #	FUNDING SOURCE	2019	2020	2021	2022	2023	2024	2025
Library		Capital Res.							
HVAC System		Capital Res.							
Roof/Insulation and venting		Capital Res.			(65,000)				
Roofing shingles						(65,000)			
Interest Earned			25						
CRF Funds Used			(54,106)	(214,328)	(157,000)	(85,000)	-	-	-
NetCRF Funds Added			260,837	86,503	29,503	(75,000)	(75,000)	(75,000)	(75,000)

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CAPITAL PROJECT	Page #	FUNDING SOURCE	2019	2020	2021	2022	2023	2024	2025
ENERGY FUND									
Ending Year Balance			260,531	86,503	29,503	44,503	119,503	194,503	269,503
Energy efficiency Capital Reserve Fund									
Beginning Year Balance			(12,533)	27,533	27,533	27,533	27,533	27,533	27,533
Annual Appropriation		Capital Res.	15,000						
Village lighting retrofit		Capital Res.							
Street light conversion		Capital Res.							
Solar initiatives									
Interest Earned			15,000						
CRF Funds Used			(27,533)	(27,533)	(27,533)	(27,533)	(27,533)	(27,533)	(27,533)
NetCRF Funds Added			27,533	27,533	27,533	27,533	27,533	27,533	27,533
Ending Year Balance									
PROPERTY REVALUATION/UPDATE									
Beginning Year Balance			131,775	105,460	136,244	166,244	196,244	226,244	106,244
Annual Appropriation		Taxes	32,500	32,500	30,000	30,000	30,000	30,000	30,000
Property Reval./Update		Capital Res.	(58,827)	(1,716)				(150,000)	
Interest Earned			121						
CRF Funds Used			(58,827)	(1,716)				(150,000)	
NetCRF Funds Added			105,460	(30,784)	(30,000)	(30,000)	(30,000)	106,244	(30,000)
Ending Year Balance			105,460	136,244	166,244	196,244	226,244	106,244	136,244
MUNICIPAL TECHNOLOGY/EQUIPMENT									
Beginning Year Balance			0	0	0	0			
Annual Appropriation									
Record archiving									
Interest Earned									
CRF Funds Used									
NetCRF Funds Added									
Ending Year Balance									
MASTER PLAN									
Beginning Year Balance			14,647	(0)	(0)	(0)	(0)	(0)	(0)
Annual Appropriation		Taxes	(14,647)						
New Document									
Funds Used			(14,647)						
Net Funds Added			(0)	(0)	(0)	(0)	(0)	(0)	(0)
Ending Year Balance			(0)	(0)	(0)	(0)	(0)	(0)	(0)
CEMETERY									
Cemetery Capital Reserve Fund									
Beginning Year Balance			7,045	3,471	20,623	24,023	34,023	44,023	54,023
Annual Appropriation		Taxes	10,000	35,000	10,000	10,000	10,000	10,000	10,000
Pembroke Street Cemetery		Capital Res.							
Monument Repairs		Capital Res.	(6,100)						
Stump grinding/Wall work		Capital Res.	(3,100)		(3,100)				
Tree Removal		Capital Res.			(3,500)				
Buck Street		Capital Res.							
Monument Repairs		Capital Res.							
Pembroke Hill Road		Capital Res.							

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CAPITAL PROJECT	Page #	FUNDING SOURCE	2019	2020	2021	2022	2023	2024	2025
Monument Repairs		Capital Res.	(7,50)						
Evergreen		Capital Res.							
Monument Caulking		Capital Res.							
Tomb Restoration		Capital Res.							
Tree Removal		Capital Res.							
Stump Grinding		Capital Res.		(17,848)					
Paving		Capital Res.							
Surveying		Capital Res.							
Old North Pembroke Cemetery		Capital Res.							
Monument Repairs		Capital Res.							
Tree removal		Capital Res.							
Ground penetrating radar survey		Capital Res.							
Cleaned/Repaired Headstones		Capital Res.	(3,626)						
		Interest Earned							
		CRF Funds Used	(13,875)	(17,848)	(6,600)	-	-	-	-
		NetCRF Funds Added	3,471	(17,152)	(3,400)	(10,000)	(10,000)	(10,000)	(10,000)
		Ending Year Balance	3,471	20,623	24,023	34,023	44,023	54,023	64,023
FIRE									
Major Equipment Capital Reserve									
		Beginning Year Balance	664,728	113,854	245,900	385,900	525,900	572,761	712,761
		Annual Appropriation	140,000	140,000	140,000	140,000	140,000	140,000	140,000
Fire Engine (Aerial)		Capital Res.							
Pumper Tanker		Capital Res.	(590,929)	(7,954)					
Off Road Forestry Tanker		Capital Res.					(93,139)		
Pickup Truck		Capital Res.							
Forestry Attack Unit		Capital Res.							
		Interest Earned	56						
		CRF Funds Used	(590,929)	(7,954)	-	-	(93,139)	-	-
		NetCRF Funds Added	113,854	(132,046)	(140,000)	(140,000)	(46,861)	(140,000)	(140,000)
		Ending Year Balance	113,854	245,900	385,900	525,900	572,761	712,761	852,761
Small Equipment Capital Reserve									
		Beginning Year Balance	126,079	106,492	111,439	121,439	131,439	141,439	151,439
		Annual Appropriation	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Expenditures		Taxes							
Boat, Motor and Trailer		Capital Res.							
Air packs		Capital Res.							
Radios		Capital Res.	(31,539)	(5,053)					
Compressor		Capital Res.							
		Interest Earned	12						
		CRF Funds Used	(31,539)	(5,053)	-	-	-	-	(100,000)
		NetCRF Funds Added	106,492	(4,947)	(10,000)	(10,000)	(10,000)	(10,000)	61,439
		Ending Year Balance	106,492	111,439	121,439	131,439	141,439	151,439	61,439
AMBULANCE									
		Beginning Year Balance	160,933	371,842	421,842	456,342	84,415	134,415	184,415
		User Fees	365,000	50,000	50,000	50,000	50,000	50,000	50,000
Stat Portable Lab A8		User fees			(15,500)				
Portable Ventilator A8		User fees							
Ambulance 3		User fees	(147,368)			(324,176)			

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CAPITAL PROJECT	Page #	FUNDING SOURCE	2019	2020	2021	2022	2023	2024	2025
Life Pak 15 A3		User fees				(37,295)			
Ferno Stretcher A3		User fees				(28,000)			
Ferno Stair Chair A3		User fees				(4,650)			
Lucas device CPR A3		User fees				(20,420)			
Braun Infusion Pumps A3		User fees				(3,693)			
Braun Infusion Pumps A3		User fees				(3,693)			
Interest Earned			312/7						
Designated Funds Used			(147,366)	-	(15,500)	(421,927)	-	-	-
Net Designated Funds Added			(371,842)	(421,842)	(477,842)	(84,415)	(134,415)	(184,415)	(234,415)
Ending Year Balance			371,842	421,842	456,342	84,415	134,415	184,415	234,415
POLICE									
Police Cruisers Capital Reserve									
Beginning Year Balance			74,714	110,762	32,244	87,244	107,244	82,244	102,244
Annual Appropriation		Taxes	55,000	55,000	55,000	75,000	75,000	75,000	75,000
Police Cruiser Replacement		Capital Res.	(18,361)	(55,195)		(55,000)	(100,000)	(55,000)	(100,000)
Police Admin Vehicle Replacement		Capital Res.		(45,195)					
Police Interceptor		Capital Res.		(33,127)					
Police Tahoe Package		Capital Res.							
Interest Earned			(18,361)	(133,517)	-	(55,000)	(100,000)	(55,000)	(100,000)
CRF Funds Used			(36,647)	32,244	(55,000)	(20,000)	82,244	(20,000)	77,244
Net CRF Funds Added			110,762	32,244	87,244	107,244	82,244	102,244	77,244
Ending Year Balance									
Small Equipment Capital Reserve									
Beginning Year Balance			66,387	71,484	66,484	50,631	40,331	20,331	30,331
Annual Appropriation		Taxes	10,000		10,000	10,000	10,000	10,000	10,000
ATVs		Capital Res.				(20,300)			
Radar Units		Capital Res.	(2,275)				(20,000)		
Radios		Capital Res.							
AEDs		Capital Res.							
Firearms		Capital Res.	(2,634)						
Laptop Upgrades		Capital Res.							
Vest replacement		Capital Res.		(5,000)			(10,000)		(5,000)
Tasers		Capital Res.			(20,700)				
Cruiser Camera replacement		Capital Res.							
Body Cameras		Capital Res.			(5,153)				
Interest Earned			6						
CRF Funds Used			(4,909)	(5,000)	(25,853)	(20,300)	(30,000)	-	(5,000)
Net CRF Funds Added			(6,097)	66,484	50,631	40,331	20,331	(10,000)	(5,000)
Ending Year Balance			71,484	66,484	50,631	40,331	20,331	30,331	35,331
PUBLIC WORKS									
Highway Division									
Major Equipment Capital Reserve									
Beginning Year Balance		Taxes	349,224	429,616	259,916	83,916	111,266	143,946	202,760
Annual Appropriation			150,000	90,000	250,000	250,000	300,000	300,000	300,000
6-wheel Dump Truck #41		Capital Res.							
6-wheel Dump Truck #521		Capital Res.					(177,320)		
6-wheel Dump Truck #21		Capital Res.							(195,495)

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6-wheel Dump Truck #31		Capital Res.							
6-wheel Dump Truck #621		Capital Res.	(62,620)	(84,700)				(186,186)	
10-wheel Dump Truck #11		Capital Res.				(191,500)			
1-ton Dump Truck #71		Capital Res.			(87,000)				
Automated Split Body #111		Capital Res.			(320,000)				
Automated Split Body #501		Capital Res.					(90,000)		
1-ton Dump Truck #61		Capital Res.							
Backhoe		Capital Res.							
Ford Tractor		Capital Res.							
Packer, Sterling		Capital Res.							
Packer, Peterbilt Re-Furb		Capital Res.							
18 TD Trailer Flatbed		Capital Res.							
4-ton Trailer / 6-ton Trailer		Capital Res.			(19,000)				
Service Truck #81		Capital Res.						(55,000)	
Brush Chipper #172		Capital Res.							
Sidewalk Plow/Equip		Capital Res.							
Mini Excavator		Capital Res.							
Trailer (Excavator)		Capital Res.							
Trackless Machine		Capital Res.		(175,000)					
Front End Loader		Capital Res.							
Recycling Trailer		Capital Res.							
Ford F550		Capital Res.				(31,150)			
Boom Flail Mower		Capital Res.							
Box Plow (Loader)		Capital Res.							
Hot Patcher		Capital Res.	(7,024)						(30,000)
Air Compressor		Capital Res.	86						
Interest Earned				(259,700)	(426,000)	(222,650)	(267,320)	(241,186)	(195,495)
CRF Funds Used									
NetCRF Funds Added			(86,392)	259,916	83,916	(27,350)	(32,680)	(58,814)	(74,505)
Ending Year Balance			429,616	259,916	83,916	111,266	143,946	202,760	277,265

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CAPITAL PROJECT	Page #	FUNDING SOURCE	2019	2020	2021	2022	2023	2024	2025
Highway Division Continued									
Roads									
Road Reconstruction/Repair		Bond/Taxes	(277,950)	(285,300)	(442,650)	(600,000)	(600,000)	(600,000)	(600,000)
Broadway Project		Bond/Taxes							
Pembroke Hill		Bond/Taxes							
Cooperative Way		Bond/Taxes	(334,800)	(324,600)	(314,400)	(304,200)	(294,000)	(283,800)	(273,600)
North Pembroke Road Bridge		Carryover			(435,000)				
Upper Beacon/ East Meadow Etc.		Bond/Taxes	(322,050)	(314,700)	(307,350)				
Sidewalk Maint./Repair Capital Reserve			42,250	42,254	42,254	42,254	42,254	42,254	42,254
Beginning Year Balance									
Annual Appropriation		Taxes							
Expenditures			4	-	-	-	-	-	-
Interest Earned									
CRF Funds Used			(4)	42,254	42,254	42,254	42,254	42,254	42,254
Net CRF Funds Added			42,254	42,254	42,254	42,254	42,254	42,254	42,254
Ending Year Balance									
Sidewalk Maint./Repair									
Roadway and Infrastructure Capital Res.									
Beginning Year Balance			84,888	84,896	144,896	144,896	144,896	144,896	144,896
Annual Appropriation		Taxes		60,000					
Culvert Repairs/Replacement									
Interest Earned			8	-	-	-	-	-	-
CRF Funds Used									
Net CRF Funds Added			(8)	(60,000)	144,896	144,896	144,896	144,896	144,896
Ending Year Balance			84,896	144,896	144,896	144,896	144,896	144,896	144,896
RECREATION									
Recreation Facilities Capital Reserve									
Beginning Year Balance			65,669	65,675	51,102	9,402	17,202	140,202	120,202
Annual Appropriation		Taxes			50,000	175,000	200,000	10,000	10,000
Memorial Field Irrigation(Softball Field)		Capital Res.							
Mower		Capital Res.							
Bathroom		Capital Res.			(39,500)				
Recreation Room expansion		Capital Res.							
Resurface Tennis Courts		Capital Res.		(2,557)	(27,200)				
Resurface Basketball Court		Capital Res.		(6,473)					
Roofing - Soccer/pavilion		Capital Res.							
Booce Court		Capital Res.							
Security System		Capital Res.							
Fencing		Capital Res.		(6,543)					
Stage Roof		Capital Res.			(10,000)				
Constr. of Baseball/Softball fields		Capital Res.				(150,000)			
Rail Trail		Capital Res.				(10,000)			
Little League Major Field		Capital Res.			(15,000)				
Mens Softball back stop		Capital Res.							

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Permanent Stage		Capital Res.							
Pavilion Paving		Capital Res.							(50,000)
Paving		Capital Res.					(52,000)		
Splash Pad		Capital Res.				(7,200)			(150,000)
Playground surfacing		Capital Res.							
Community Center		Capital Res.							
Playground Renovations		Capital Res.							
Dugout repairs		Capital Res.							
Boat Launch		Capital Res.							(30,000)
Skating Rink		Capital Res.					(25,000)		
		Interest Earned	6						
		CRF Funds Used		(14,573)	(91,700)	(167,200)	(77,000)	(30,000)	(200,000)
		NetCRF Funds Added	(6)	51,102	9,402	(7,800)	(123,000)	120,202	(69,798)
		Ending Year Balance	65,675	51,102	9,402	17,202	140,202	120,202	(69,798)
LIBRARY									
Library Books Capital Reserve									
		Beginning Year Balance	4,663	4,663	4,663	4,663	4,663	4,663	4,663
		Annual Appropriation							
Books									
		Interest Earned							
		CRF Funds Used							
		NetCRF Funds Added	4,663	4,663	4,663	4,663	4,663	4,663	4,663
		Ending Year Balance	4,663	4,663	4,663	4,663	4,663	4,663	4,663
Media									
		Beginning Year Balance	5,072	5,072	5,072	5,072	5,072	5,072	5,072
		Annual Appropriation							
Library Book/Catalog Software									
		Interest Earned							
		CRF Funds Used							
		NetCRF Funds Added	5,072	5,072	5,072	5,072	5,072	5,072	5,072
		Ending Year Balance	5,072	5,072	5,072	5,072	5,072	5,072	5,072
Building Fund									
		Beginning Year Balance	0	0	0	0	0	0	0
		Annual Appropriation							
Repairs									
		Interest Earned							
		CRF Funds Used							
		NetCRF Funds Added	0	0	0	0	0	0	0
		Ending Year Balance	0	0	0	0	0	0	0
SEWER/WATER									
Sewer/Water Lines Capital Reserve									
		Beginning Year Balance	65,686	65,686	65,686	65,686	65,686	65,686	65,686
		Contributions							
		Withdrawals							
		Interest Earned	6						

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CRF Funds Used				-	-	-	-	-	-
NetCRF Funds Added			(6)	65,686	65,686	65,686	65,686	65,686	65,686
Ending Year Balance			65,686	65,686	65,686	65,686	65,686	65,686	65,686
WATER									
Water Capital Reserve I									
Beginning Year Balance			224,857	(0)	(0)	(0)	(0)	(0)	(0)
Contributions		User Fees		55,000	55,000	55,000	55,000	55,000	55,000
Withdrawals		User Fees	(224,872)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Interest Earned			15						
CRF Funds Used			(224,872)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
NetCRF Funds Added			(0)	(0)	(0)	(0)	(0)	(0)	(0)
Ending Year Balance			(0)	(0)	(0)	(0)	(0)	(0)	(0)
Water Capital Reserve II									
Beginning Year Balance			243,991	0	0	0	0	0	0
Contributions		User Fees		32,000	27,000	27,000	27,000	27,000	27,000
Withdrawals		User Fees	(244,009)	(32,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)
Interest Earned			18						
CRF Funds Used			(244,009)	(32,000)	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)
NetCRF Funds Added			0	0	0	0	0	0	0
Ending Year Balance			0	0	0	0	0	0	0
SEWER									
Sewer Capital Impr.									
Beginning Year Balance			241,547	241,570	241,570	241,570	241,570	241,570	241,570
Contributions									
Withdrawals									
Interest Earned			23						
CRF Funds Used			(23)	-	-	-	-	-	-
NetCRF Funds Added			241,570	241,570	241,570	241,570	241,570	241,570	241,570
Ending Year Balance									
Sewer Rep. and Replace.									
Beginning Year Balance			134,492	134,505	134,505	134,505	134,505	134,505	134,505
Contributions									
Withdrawals			13						
Interest Earned			(13)	-	-	-	-	-	-
NetCRF Funds Added			134,505	134,505	134,505	134,505	134,505	134,505	134,505
Ending Year Balance									
Sewer Plant Reserve									
Beginning Year Balance			34,983	34,986	34,986	34,986	34,986	34,986	34,986
Contributions									
Withdrawals			3						
Interest Earned				-	-	-	-	-	-
CRF Funds Used			(3)	34,986	34,986	34,986	34,986	34,986	34,986
NetCRF Funds Added			34,986	34,986	34,986	34,986	34,986	34,986	34,986
Ending Year Balance									

TOWN OF PEMBROKE CAPITAL IMPROVEMENT PROGRAM
SCHEDULE FOR YEARS 2021 - 2026
AS PROPOSED BY TOWN DEPARTMENTS

CAPITAL PROJECT	Page #	FUNDING SOURCE	2019	2020	2021	2022	2023	2024	2025
Sewer Equip./Bldgs.									
<i>Beginning Year Balance</i>			114,194	114,205	154,205	199,205	244,205	314,205	259,205
Contributions		User Fees		65,000	70,000	70,000	70,000	70,000	70,000
Sheep Davis Road Station Grinder		User Fees			(25,000)				(25,000)
Pembroke Street Station Grinder		User Fees		(25,000)					
Bow Lane Station Grinder		User Fees							
Sheep Davis Road Station Roof		User Fees							
Keith Ave Station Roof		User Fees							
Pembroke Street Station Roof		User Fees						(50,000)	
Pickup		User Fees							
2005 Crown Vic		User Fees						(50,000)	
2000 Utility Trailer		User Fees							
2014 1 Ton		User Fees							
<i>Interest Earned</i>			11						
<i>CRF Funds Used</i>			(71)	(40,000)	(45,000)	(45,000)	(70,000)	259,205	(45,000)
<i>NetCRF Funds Added</i>			114,205	154,205	199,205	244,205	314,205	259,205	304,205
<i>Ending Year Balance</i>									
Future Office Building and Storage		User Fees		(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Major Improvements		Bond				15,000,000			
Engin. Bow Lane Pump Station		User Fees	(58,851)	(58,851)	(58,851)	(58,851)	(58,851)	(58,851)	(58,851)
Bow Lane Pump Station Bond									
SCHOOL DISTRICT			19-20	20-21	21-22	22-23	23-24	24-25	25-26
Merging of the two buildings Vill/Hill			(175,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Replacement Flooring			(20,000)	(15,000)	(15,000)	(10,000)	(15,000)	(10,000)	(10,000)
Replacement camera and maintenance			(25,000)	(17,500)	(17,500)	(4,000)	(4,000)	(4,000)	(4,000)
District Pickup Truck					(7,500)	(7,500)	(7,500)	(7,500)	(7,500)
District Tractor					(5,000)	(5,000)	(2,000)	(2,000)	(2,000)
Utility Vehicles					(15,000)	(15,000)	(3,000)	(3,000)	(3,000)
District Van				(5,000)	(5,000)	(5,000)	(5,000)	(2,000)	(2,000)
District Mowers					(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
ADA Upgrades District wide					(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Roof Repair/Replacement									
District wide electrical upgrades					(15,000)	(15,000)	(15,000)	(15,000)	
Fire Life Safety									
Pembroke Academy stage ramp									
Woodshop dust collection system					(7,500)	(5,000)	(5,000)	(7,500)	
Exhaust fume hoods									
TRS Repair masonry outside boiler room									
Feasibility study Hill/Village School									
Hill School kitchen grease exhaust fan				(10,000)	(10,000)	(10,000)	(10,000)	(5,000)	(5,000)
Exterior Painting			(20,000)						

TOWN OF PEMBROKE CAPITAL IMPROVEMENT PROGRAM
SCHEDULE FOR YEARS 2021 - 2026
AS PROPOSED BY TOWN DEPARTMENTS

CAPITAL PROJECT	Page #	FUNDING SOURCE	2019	2020	2021	2022	2023	2024	2025
Air system					(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
Hot Water heaters/Dishwash, District Wide					(10,000)	(5,000)	(5,000)	(5,000)	(5,000)
Gas Boilers					(25,000)	(25,000)	-25000	(25,000)	(25,000)
PA Gas Fired heating units		Bond							
Hill Renovation									
Technology Upgrades - Fiber optics									
Track Resurfacing									
Redundant servers									
Network Access Control									
SANs Storage area Network									
Pembroke Academy SAU Entrance				(10,000)					
Old Entrance Design/PA				(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Paving District Wide					(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
Riding Floor Scrubbers									
Village Doors									
Hill School Bathrooms									
PA/TRS Sprinkler Heads									
Bleachers/Backstops/Academy									
Three Rivers Lockers									
Three Rivers Bleachers									
TOTALS									
TOTAL ANTICIPATED EXPENDITURES ¹			\$ (2,991,428)	\$ (1,832,640)	\$ (2,683,404)	\$ (2,311,628)	\$ (1,886,810)	\$ (1,774,837)	\$ (1,866,446)
EXPENDITURES OFFSET BY EXISTING CRF ACCOUNTS ²			\$ (1,075,870)	\$ (570,387)	\$ (638,569)	\$ (911,446)	\$ (517,128)	\$ (486,186)	\$ (600,495)
CRF DEPOSITS FOR FUTURE USE ³			\$ 78,261	\$ 255,695	\$ 29,323	\$ 261,879	\$ 181,732	\$ 588,536	\$ 66,079
EXPENDITURES OFFSET BY BONDING ⁴			\$ (656,850)	\$ (639,300)	\$ (621,750)	\$ (304,200)	\$ (10,000,000)	\$ (283,800)	\$ (283,800)
EXPENDITURES OFFSET BY OTHER FUNDING ⁴			\$	\$ 152,000	\$ 152,000	\$ 152,000	\$ 152,000	\$ 152,000	\$ 152,000
TOTAL CAPITAL EXPENDITURES RAISED BY TAXES⁵			\$ (4,645,894)	\$ (2,634,602)	\$ (3,763,401)	\$ (3,113,395)	\$ (12,070,206)	\$ (1,804,287)	\$ (2,532,662)
DEBT SERVICE ⁶			\$ (656,850)	\$ (639,300)	\$ (621,750)	\$ (304,200)	\$ 294,000	\$ 283,800	\$ 283,800
TOTAL FUNDS RAISED BY TAXES⁷			\$ (6,302,744)	\$ (3,273,902)	\$ (4,385,151)	\$ (3,417,595)	\$ (11,776,206)	\$ (1,520,487)	\$ (2,248,862)

*Mandated by the State

- ¹This is the total expenditures regardless of the funding source
- ²These are the funds in the CRF at the beginning of the year that will be used to pay for the expenditures for that year. If the balance is insufficient to cover the costs, the entire balance is used, even if additional fund are being appropriated that year.
- ³These are funds being appropriated that will not be used for expenditures that year. If the beginning balance is insufficient to cover any expenditures for that year, the shortfall is subtracted from the appropriation to give the balance to be carried into future years.
- ⁴These are alternate funding sources that reduce the amount to be raised by taxes.
- ⁵This is the amount of current year expenditures plus appropriation raised for future spending that are to be funded through taxes.
- ⁶These are the payments for prior year expenditures that were funded through bonding.

**TOWN OF PEMBROKE CAPITAL IMPROVEMENT PROGRAM
2020 CAPITAL PROJECTS
RECOMMENDED BY THE CIP COMMITTEE**

CAPITAL PROJECT	Page #	FUNDING SOURCE	Requested	CIP Committee Vote		
			2021	High	Medium	Low
MUNICIPAL FACILITIES						
Municipal Facilities CRF Request		<i>Taxes</i>	100,000			
DPW						
Floor		<i>Capital Res.</i>	(34,000)			
Weather stripping		<i>Capital Res.</i>	(3,000)			
Roof		<i>Capital Res.</i>	(5,000)			
Sprinkler System		<i>Capital Res.</i>	(50,000)			
Library						
Roof		<i>Capital Res.</i>	(65,000)			
<i>Municipal CRF ACCOUNT BALANCE</i>		86,503	29,503			
PROPERTY REVALUATION/UPDATE						
Property Reval./Update CRF Request		<i>Taxes</i>	30,000			
<i>Property Reval. CRF ACCOUNT BALANCE</i>		136,244	166,244			
CEMETERY						
Cemetery Capital Reserve Fund Request		<i>Taxes</i>	10,000			
Pembroke St. Stump Grinding/Wall Work		<i>Capital Res.</i>	(3,100)			
Pembroke St. Tree Removal		<i>Capital Res.</i>	(3,500)			
<i>Cemetery CRF ACCOUNT BALANCE</i>		20,623	24,023			
FIRE						
Major Equipment CRF Request		<i>Taxes</i>	140,000			
<i>Major Equipment CRF BALANCE</i>		245,900	385,900			
Small Equipment CRF Request		<i>Taxes</i>	10,000			
<i>Small Equipment CRF BALANCE</i>		111,439	121,439			
POLICE						
Police Cruisers CRF Request		<i>Taxes</i>	55,000			
<i>Police Cruisers CRF BALANCE</i>		32,244	87,244			
Small Equipment CRF Request		<i>Taxes</i>	10,000			
Tasers		<i>Capital Res.</i>	(20,700)			
Body Cameras		<i>Capital Res.</i>	(5,153)			
			-			
<i>Small Equipment CRF BALANCE</i>		66,484	50,631			

PUBLIC WORKS						
Highway Division						
Major Equipment CRF Request		<i>Taxes</i>	250,000			
1 Ton		<i>Capital Res.</i>	(87,000)			
Split Body Trash Truck		<i>Capital Res.</i>	(320,000)			
Service Truck Body		<i>Capital Res.</i>	(19,000)			
Major Equipment CRF BALANCE			259,916	83,916		
Roads						
Road reconstruction/repair		<i>Taxes</i>	(442,650)			
RECREATION						
Recreation Facilities CRF Request		<i>Taxes</i>	50,000			
Bathrooms		<i>Capital Res.</i>	(39,500)			
Re-surface tennis Courts		<i>Capital Res.</i>	(27,200)			
Stage Roof		<i>Capital Res.</i>	(10,000)			
Little League Field		<i>Capital Res.</i>	(15,000)			
Rec Facilities CRF BALANCE			51,102	9,402		
WATER						
Water CRF I			55,000			
Infrastructure		<i>User fees</i>	(55,000)			
Water CRF I Balance		(0)	(0)			
Water CRF II			27,000			
Vehicles/Equipment		<i>User fees</i>	(27,000)			
Water CRF II Balance		0	0			
SEWER						
Sewer Equip. /Buildings		<i>User Fees</i>	70,000			
Keith Ave Station Grinder		<i>User Fees</i>	(25,000)			
Sewer Equip. /Buildings Balance		139,194	184,194			
Future Office Building		<i>User Fees</i>	(100,000)			
SCHOOL DISTRICT						
Replacement Flooring			(20,000)			
Replacement camera/maintenance			(15,000)			
District pickup truck			(17,500)			
District Tractor			(7,500)			
Utility Vehicles			(5,000)			
District Van			(15,000)			
District Mowers			(5,000)			
ADA upgrades			(100,000)			
Roof repair/replacement			(25,000)			
Fire Life safety			(15,000)			
Exhaust fume hoods			(7,500)			
Exterior painting			(10,000)			
Air system			(15,000)			
Hot water heaters/dishwasher			(10,000)			
PA Gas fired heating units			(25,000)			
Riding Floor Scrubbers			(3,000)			
Paving district wide			(25,000)			