



TOWN OF PEMBROKE
TOWN HALL
311 Pembroke Street
Pembroke, New Hampshire 03275
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Capital Improvement Program (CIP) Committee

Agenda

September 5, 2018, 6:00 PM

Location: Town Hall

1. Attendance:
2. Approve minutes August 15, 2018, August 22, 2018
3. Town Clock and 4 Union Street Wall Update
4. CIP Ranking of projects
5. Public Hearing 2019 CIP Requests
6. Other Business
7. Adjourn:

**TOWN OF PEMBROKE CAPITAL IMPROVEMENT PROGRAM
2019 CAPITAL PROJECTS
RECOMMENDED BY THE CIP COMMITTEE**

CAPITAL PROJECT	Page #	FUNDING SOURCE	Requested	CIP Committee Vote		
			2018	High	Medium	Low
MUNICIPAL FACILITIES						
Municipal Facilities CRF Request		<i>Taxes</i>	50,000			
Town Hall						
Air Conditioning		<i>Capital Res.</i>	(16,200)			
Union Street						
Retaining Wall		<i>Capital Res.</i>	(120,000)			
Town Clock		<i>Capital Res.</i>	(35,000)			
<i>MUNICIPAL CRF ACCOUNT BALANCE</i>		318,469	197,269			
ENERGY FUND						
Energy efficiency CRF Request		<i>Taxes</i>	30,000			
<i>Energy Fund CRF ACCOUNT BALANCE</i>		12,532	42,532			
PROPERTY REVALUATION/UPDATE						
Property Reval./Update CRF Request		<i>Taxes</i>	32,500			
Property Assessment Update			(100,000)			
<i>Property Reval. CRF ACCOUNT BALANCE</i>		131,764	64,264			
CEMETERY						
Cemetery Capital Reserve Fund Request		<i>Taxes</i>	10,000			
Monument repairs		<i>Capital Res.</i>	(6,100)			
Stump Grinding/Wall Work		<i>Capital Res.</i>	(6,200)			
Tree Removal		<i>Capital Res.</i>	(1,900)			
<i>Cemetery CRF ACCOUNT BALANCE</i>		9,094	4,894			
FIRE						
Major Equipment CRF Request		<i>Taxes</i>	140,000			
Pumper Tanker			(748,414)			
<i>Major Equipment CRF BALANCE</i>		664,672	804,672			
Small Equipment CRF Request		<i>Taxes</i>	10,000			

<i>Small Equipment CRF BALANCE</i>		59,105	69,105			
POLICE						
Police Cruisers CRF Request		<i>Taxes</i>	55,000			
Cruiser Replacement/Tahoe		<i>Capital Res.</i>	(56,000)			
<i>Police Cruisers CRF BALANCE</i>		73,757	72,757			
Small Equipment CRF Request		<i>Taxes</i>	10,000			
		<i>Capital Res.</i>				
			-			
<i>Small Equipment CRF BALANCE</i>		66,382	76,382			
PUBLIC WORKS						
Highway Division						
Major Equipment CRF Request		<i>Taxes</i>	200,000			
6 Wheel dump Truck #2		<i>Capital Res.</i>	(176,000)			
Front End Loader		<i>Capital Res.</i>	(198,300)			
Compressor		<i>Capital Res.</i>	(7,024)			
<i>Major Equipment CRF BALANCE</i>		349,202	167,878			
Roads						
Road reconstruction/repair		<i>Taxes</i>	(77,950)			
Culvert		<i>Taxes</i>	(200,000)			
RECREATION						
Recreation Facilities CRF Request		<i>Taxes</i>	15,000			
Bathrooms		<i>Capital Res.</i>	(33,800)			
Fencing		<i>Capital Res.</i>	(17,100)			
<i>Rec Facilities CRF BALANCE</i>		65,663	29,763			
WATER						
Water CRF I			55,000			
Infrastructure		<i>User fees</i>	(55,000)			
<i>Water CRF I Balance</i>		208,143	208,143			
Water CRF II			32,000			
Vehicles/Equipment		<i>User fees</i>	(32,000)			
<i>Water CRF II Balance</i>		213,970	213,970			
SCHOOL DISTRICT						
Merging of the two buildings			(170,000)			

TOWN OF PEMBROKE CAPITAL IMPROVEMENT PROGRAM
SCHEDULE FOR YEARS 2019 - 2024
AS PROPOSED BY TOWN DEPARTMENTS

CAPITAL PROJECT	Page #	FUNDING SOURCE	2018	2019	2020	2021	2022	2023	2024
MUNICIPAL FACILITIES									
Municipal Facilities Capital Reserve									
<i>Beginning Year Balance</i>			332,364	318,469	197,269	147,269	197,269	247,269	237,269
<i>Annual Appropriation</i>		<i>Taxes</i>	10,000	50,000	50,000	50,000	50,000	50,000	50,000
Public Works Facility									
Fuel tanks		Capital Res.							
Foundation Repairs		Capital Res.							
Lighting Retrofit		Capital Res.							
Heating system		Capital Res.							
Perry Eaton Building									
Roof replacement		Capital Res.							
Chimney		Capital Res.							
Lighting Retrofit		Capital Res.							
Exterior Work		Capital Res.							
Gas Line		Capital Res.							
Plumbing		Capital Res.							
Drainage Work		Capital Res.							
Boiler Work		Capital Res.							
Paving		Capital Res.							
Rear retaining Wall		Capital Res.		(120,000)					
Town Hall									
Flooring		Capital Res.							
Windows/Siding		Capital Res.							
Front Door		Capital Res.							
Cellar Drainage		Capital Res.							
Lighting Retrofit		Capital Res.							
Roof replacement		Capital Res.							
Elevator		Capital Res.							
Meeting Room and Rear Doors		Capital Res.	(3,895)						
Air conditioning		Capital Res.		(16,200)					
Entry Way Work ADA accessible		Capital Res.	(20,000)						
Convert Old tax Office		Capital Res.							
Safety Center									
HVAC System (Fire Side)		Capital Res.							
Roof replacement		Capital Res.			(100,000)				
Digital Video surv. camera upg.		Capital Res.							
Lighting Retrofit		Capital Res.							
Dorm Room Upgrade/Fire		Capital Res.							
Parking Lot renovations		Capital Res.							
Library									
HVAC System		Capital Res.							
Roof Shingles		Capital Res.						(60,000)	
Town Clock		Capital Res.		(35,000)					
<i>Interest Earned</i>									
<i>CRF Funds Used</i>			(23,895)	(136,200)	(100,000)	-	-	-	-
<i>NetCRF Funds Added</i>			318,469	197,269	147,269	(50,000)	(50,000)	237,269	(50,000)

TOWN OF PEMBROKE CAPITAL IMPROVEMENT PROGRAM
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CAPITAL PROJECT	Page #	FUNDING SOURCE							
			2018	2019	2020	2021	2022	2023	2024
<i>Ending Year Balance</i>			318,469	197,269	147,269	197,269	247,269	237,269	287,269

**TOWN OF PEMBROKE CAPITAL IMPROVEMENT PROGRAM
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CAPITAL PROJECT	Page #	FUNDING SOURCE	2018	2019	2020	2021	2022	2023	2024
ENERGY FUND									
<i>Energy efficiency Capital Reserve Fund</i>									
<i>Beginning Year Balance</i>			12,532	12,532	42,532	72,532	102,532	132,532	162,532
Annual Appropriation				30,000	30,000	30,000	30,000	30,000	30,000
Village lighting retrofit		Capital Res.							
Street light conversion		Capital Res.							
Solar initiatives		Capital Res.							(150,000)
<i>Interest Earned</i>									
<i>CRF Funds Used</i>			-	-	-	-	-	-	(150,000)
<i>NetCRF Funds Added</i>			12,532	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	42,532
<i>Ending Year Balance</i>			12,532	42,532	72,532	102,532	132,532	162,532	42,532
PROPERTY REVALUATION/UPDATE									
<i>Property Reval./Update Capital Reserve</i>									
<i>Beginning Year Balance</i>			99,264	131,764	64,264	96,764	129,264	161,764	194,264
Annual Appropriation		Taxes	32,500	32,500	32,500	32,500	32,500	32,500	32,500
Property Reval./Update		Capital Res.		(100,000)					(150,000)
<i>Interest Earned</i>									
<i>CRF Funds Used</i>			-	(100,000)	-	-	-	-	(150,000)
<i>NetCRF Funds Added</i>			(32,500)	64,264	(32,500)	(32,500)	(32,500)	(32,500)	76,764
<i>Ending Year Balance</i>			131,764	64,264	96,764	129,264	161,764	194,264	76,764
MUNICIPAL TECHNOLOGY/EQUIPMENT									
<i>Municipal Tech./Equip. Capital Reserve</i>									
<i>Beginning Year Balance</i>			0	0	0	0	0		
Annual Appropriation									
Record archiving									
<i>Interest Earned</i>									
<i>CRF Funds Used</i>			-	-	-	-	-	-	-
<i>NetCRF Funds Added</i>			-	-	-	-	-	-	-
<i>Ending Year Balance</i>			-	-	-	-	-	-	-
MASTER PLAN									
<i>Beginning Year Balance</i>			14,647	14,647	7,323	(0)	(0)	(0)	(0)
Annual Appropriation		Taxes							
New Document				(7,324)	(7,323)				
<i>Funds Used</i>			-	(7,324)	(7,323)	-	-	-	-
<i>Net Funds Added</i>			14,647	7,323	(0)	(0)	(0)	(0)	(0)
<i>Ending Year Balance</i>			14,647	7,323	(0)	(0)	(0)	(0)	(0)

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CAPITAL PROJECT	Page #	FUNDING SOURCE	2018	2019	2020	2021	2022	2023	2024
CEMETERY									
Cemetery Capital Reserve Fund									
<i>Beginning Year Balance</i>			7,869	9,094	4,894	14,894	24,894	34,894	44,894
Annual Appropriation		Taxes	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Pembroke Street Cemetery		Capital Res.							
Monument Repairs		Capital Res.	(3,500)	(6,100)					
Stump grinding/Wall work		Capital Res.	(5,275)	(6,200)					
Tree Removal		Capital Res.		(1,900)					
Buck Street		Capital Res.							
Pembroke Hill Road		Capital Res.							
Evergreen		Capital Res.							
Monument Caulking		Capital Res.							
Tomb Restoration		Capital Res.							
Tree Removal		Capital Res.							
Stump Grinding		Capital Res.							
Surveying		Capital Res.							
Old North Pembroke Cemetery		Capital Res.							
Monument Repairs		Capital Res.							
Tree removal		Capital Res.							
Ground penetrating radar survey		Capital Res.							
<i>Interest Earned</i>									
<i>CRF Funds Used</i>			(8,775)	(14,200)	-	-	-	-	-
<i>NetCRF Funds Added</i>			(1,225)	4,894	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Ending Year Balance			9,094	4,894	14,894	24,894	34,894	44,894	54,894

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CAPITAL PROJECT	Page #	FUNDING SOURCE	2018	2019	2020	2021	2022	2023	2024
FIRE									
Major Equipment Capital Reserve									
<i>Beginning Year Balance</i>			529,672	664,672	56,258	201,258	351,258	506,258	446,738
Annual Appropriation		Taxes	135,000	140,000	145,000	150,000	155,000	160,000	165,000
Fire Engine (Aerial)		Capital Res.							
Pumper Tanker		Capital Res.		(748,414)					
Off Road Forestry Tanker		Capital Res.						(31,907)	
Pickup Truck		Capital Res.							
Forestry Attack Unit		Capital Res.						(187,613)	
<i>Interest Earned</i>									
<i>CRF Funds Used</i>			-	(748,414)	-	-	-	(219,520)	-
<i>NetCRF Funds Added</i>			(135,000)	56,258	(145,000)	(150,000)	(155,000)	446,738	(165,000)
<i>Ending Year Balance</i>			664,672	56,258	201,258	351,258	506,258	446,738	611,738
Small Equipment Capital Reserve									
<i>Beginning Year Balance</i>			119,105	59,105	69,105	39,105	49,105	59,105	69,105
Annual Appropriation		Taxes	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Expenditures		Capital Res.							
Boat, Motor and Trailer		Capital Res.							
Air packs		Capital Res.							
Mobile radios		Capital Res.	(70,000)						
Compressor		Capital Res.			(40,000)				
<i>Interest Earned</i>									
<i>CRF Funds Used</i>			(70,000)	-	(40,000)	-	-	-	-
<i>NetCRF Funds Added</i>			59,105	(10,000)	39,105	(10,000)	(10,000)	(10,000)	(10,000)
<i>Ending Year Balance</i>			59,105	69,105	39,105	49,105	59,105	69,105	79,105

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CAPITAL PROJECT	Page #	FUNDING SOURCE	2018	2019	2020	2021	2022	2023	2024
AMBULANCE									
<i>Beginning Year Balance</i>			30,033	136,533	501,533	551,533	586,033	214,106	264,106
User Fees		User fees	120,000	365,000	50,000	50,000	50,000	50,000	50,000
Stat Portable Lab A8		User fees				(15,500)			
Portable Ventilator A8		User fees	(13,500)						
Ambulance 3		User fees					(324,176)		
Life Pak 15 A3		User fees					(37,295)		
Ferno Stretcher A3		User fees					(28,000)		
Ferno Stair Chair A3		User fees					(4,650)		
Lucas device CPR A3		User fees					(20,420)		
Braun Infusion Pumps A3		User fees					(3,693)		
Braun Infusion Pumps A3		User fees					(3,693)		
<i>Interest Earned</i>									
<i>Designated Funds Used</i>			(13,500)	-	-	(15,500)	(421,927)	-	-
<i>Net Designated Funds Added</i>			(136,533)	(501,533)	(551,533)	(601,533)	(214,106)	(264,106)	(314,106)
<i>Ending Year Balance</i>			136,533	501,533	551,533	586,033	214,106	264,106	314,106

**TOWN OF PEMBROKE CAPITAL IMPROVEMENT PROGRAM
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CAPITAL PROJECT	Page #	FUNDING SOURCE	2018	2019	2020	2021	2022	2023	2024
POLICE									
Police Cruisers Capital Reserve									
<i>Beginning Year Balance</i>			64,616	73,757	72,757	27,257	22,257	12,257	37,257
Annual Appropriation		Taxes	55,000	55,000	55,000	55,000	110,000	85,000	95,000
Police Cruiser Replacement		Capital Res.		(56,000)	(60,000)	(60,000)	(120,000)	(60,000)	(120,000)
Police Admin vehicle Replacement		Capital Res.			(40,500)				
Police Interceptor		Capital Res.							
Police Tahoe Package		Capital Res.	(45,859)						
<i>Interest Earned</i>									
<i>CRF Funds Used</i>			(45,859)	(56,000)	(100,500)	(60,000)	(120,000)	(60,000)	(120,000)
<i>NetCRF Funds Added</i>			(9,141)	72,757	27,257	22,257	12,257	(25,000)	12,257
<i>Ending Year Balance</i>			73,757	72,757	27,257	22,257	12,257	37,257	12,257
Small Equipment Capital Reserve									
<i>Beginning Year Balance</i>			52,882	66,382	76,382	65,382	41,382	51,382	61,382
Annual Appropriation		Taxes	13,500	10,000	10,000	10,000	10,000	10,000	10,000
ATVs		Capital Res.			(16,000)				
Radar Units		Capital Res.							
Radios		Capital Res.				(20,000)			
AEDs		Capital Res.							
Firearms		Capital Res.							
Laptop Upgrades		Capital Res.							
Vest replacement		Capital Res.			(5,000)				(10,000)
Tasers		Capital Res.				(14,000)			
Cruiser Camera replacement		Capital Res.							
<i>Interest Earned</i>									
<i>CRF Funds Used</i>			-	-	(21,000)	(34,000)	-	-	(10,000)
<i>NetCRF Funds Added</i>			(13,500)	(10,000)	65,382	41,382	(10,000)	(10,000)	61,382
<i>Ending Year Balance</i>			66,382	76,382	65,382	41,382	51,382	61,382	61,382

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CAPITAL PROJECT	Page #	FUNDING SOURCE	2018	2019	2020	2021	2022	2023	2024
PUBLIC WORKS									
Highway Division									
Major Equipment Capital Reserve									
Beginning Year Balance			166,650	349,202	167,878	162,878	22,878	102,878	135,878
Annual Appropriation		Taxes	200,000	200,000	200,000	225,000	250,000	250,000	250,000
6-wheel Dump Truck #2		Capital Res.		(176,000)					
6-wheel Dump Truck #3		Capital Res.					(170,000)		
6-wheel Dump Truck #5		Capital Res.							(170,000)
6-wheel Dump Truck #6		Capital Res.							
10-wheel Dump Truck #4		Capital Res.							
1-ton Dump Truck		Capital Res.			(90,000)				
Automated Split Body		Capital Res.				(310,000)			
Automated Split Body		Capital Res.							
1-ton Dump Truck		Capital Res.						(90,000)	
Backhoe		Capital Res.							
Ford Tractor		Capital Res.							
Packer, Sterling		Capital Res.							
Packer, Peterbilt Re-Furb		Capital Res.							
18 TD Trailer Flatbed		Capital Res.							
4-ton Trailer / 6-ton Trailer		Capital Res.							
Ford Pickup Truck F350		Capital Res.			(85,000)				
Brush Chipper		Capital Res.				(55,000)			
Sidewalk Plow/Equip		Capital Res.	(14,000)						
Mini Excavator		Capital Res.							
Trailer (Excavator)		Capital Res.							
Trackless Machine		Capital Res.						(127,000)	
Front End Loader		Capital Res.		(198,300)					
Recycling Trailer		Capital Res.							
Ford F550		Capital Res.							
Boom Flail Mower		Capital Res.			(30,000)				
Box Plow (Loader)		Capital Res.	(3,448)						
Air Compressor		Capital Res.		(7,024)					
Interest Earned									
CRF Funds Used			(17,448)	(374,300)	(205,000)	(365,000)	(170,000)	(217,000)	(170,000)
NetCRF Funds Added			(182,552)	167,878	162,878	22,878	(80,000)	(33,000)	(80,000)
Ending Year Balance			349,202	167,878	162,878	22,878	102,878	135,878	215,878

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CAPITAL PROJECT	Page #	FUNDING SOURCE	2018	2019	2020	2021	2022	2023	2024
Highway Division Continued									
Roads									
Road Reconstruction/Repair		<i>Taxes</i>	(323,115)	(77,950)	(285,300)	(292,650)	(600,000)	(600,000)	(600,000)
Broadway Project		<i>Bond/Taxes</i>							
Pembroke Hill		<i>Bond/Taxes</i>	(276,885)						
Cooperative Way		<i>Bond/Taxes</i>		(334,800)	(324,600)	(314,400)	(304,200)	(294,000)	(283,800)
North Pembroke Road Bridge									
Upper Beacon/ East Meadow Etc.		<i>Bond/Taxes</i>		(322,050)	(314,700)	(307,350)			
Nadine Drive Culverts and headers				(200,000)					
Sidewalk Maint./Repair Capital Reserve									
<i>Beginning Year Balance</i>			42,246	42,246	42,246	42,246	42,246	42,246	42,246
Annual Appropriation									
Expenditures									
<i>Interest Earned</i>									
<i>CRF Funds Used</i>			-	-	-	-	-	-	-
<i>Net CRF Funds Added</i>			42,246	42,246	42,246	42,246	42,246	42,246	42,246
<i>Ending Year Balance</i>			42,246	42,246	42,246	42,246	42,246	42,246	42,246
Sidewalk Maint./Repair		<i>Taxes</i>							
Bridge Repair/Replacement Capital Reserve									
<i>Beginning Year Balance</i>			84,879	84,879	84,879	84,879	84,879	84,879	84,879
Annual Appropriation									
Bridge Repairs									
<i>Interest Earned</i>									
<i>CRF Funds Used</i>			-	-	-	-	-	-	-
<i>NetCRF Funds Added</i>			84,879	84,879	84,879	84,879	84,879	84,879	84,879
<i>Ending Year Balance</i>			84,879	84,879	84,879	84,879	84,879	84,879	84,879

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CAPITAL PROJECT	Page #	FUNDING SOURCE	2018	2019	2020	2021	2022	2023	2024
RECREATION									
Recreation Facilities Capital Reserve									
<i>Beginning Year Balance</i>			65,663	65,663	29,763	15,263	89,563	97,363	272,363
<i>Annual Appropriation</i>		<i>Taxes</i>		15,000	20,000	150,000	175,000	200,000	10,000
Memorial Field Irrigation(Softball Field)		<i>Capital Res.</i>			(8,000)				
Mower		<i>Capital Res.</i>							
Bathroom		<i>Capital Res.</i>		(33,800)					
Recreation Room expansion		<i>Capital Res.</i>							
Resurface Tennis Courts		<i>Capital Res.</i>				(7,000)			
Resurface Basketball Court		<i>Capital Res.</i>				(7,000)			
Roofing - Soccer/pavilion		<i>Capital Res.</i>			(6,500)				
Bocce Court		<i>Capital Res.</i>				(2,500)			
Security System		<i>Capital Res.</i>							
Fencing		<i>Capital Res.</i>		(17,100)					
Stage Roof		<i>Capital Res.</i>			(20,000)				
Constr. of Baseball/Softball fields		<i>Capital Res.</i>					(150,000)		
Rail Trail		<i>Capital Res.</i>					(10,000)		
Men's Softball back stop		<i>Capital Res.</i>							
Permanent Stage		<i>Capital Res.</i>							
Pavilion Paving		<i>Capital Res.</i>							
Paving		<i>Capital Res.</i>							(50,000)
Splash Pad		<i>Capital Res.</i>				(52,000)			
Playground surfacing		<i>Capital Res.</i>				(7,200)	(7,200)		
Community Center		<i>Capital Res.</i>							(150,000)
Playground Renovations		<i>Capital Res.</i>							
Dugout repairs		<i>Capital Res.</i>							
Boat Launch		<i>Capital Res.</i>							(30,000)
Skating Rink		<i>Capital Res.</i>						(25,000)	
<i>Interest Earned</i>									
<i>CRF Funds Used</i>			-	(50,900)	(34,500)	(75,700)	(167,200)	(25,000)	(230,000)
<i>NetCRF Funds Added</i>			65,663	29,763	15,263	(74,300)	(7,800)	(175,000)	52,363
<i>Ending Year Balance</i>			65,663	29,763	15,263	89,563	97,363	272,363	52,363

**TOWN OF PEMBROKE CAPITAL IMPROVEMENT PROGRAM
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CAPITAL PROJECT	Page #	FUNDING SOURCE	2018	2019	2020	2021	2022	2023	2024
LIBRARY									
Library Books Capital Reserve									
<i>Beginning Year Balance</i>			4,682	4,682	4,682	4,682	4,682	4,682	4,682
Annual Appropriation									
Books									
<i>Interest Earned</i>									
CRF Funds Used			-	-	-	-	-	-	-
<i>NetCRF Funds Added</i>			4,682	4,682	4,682	4,682	4,682	4,682	4,682
<i>Ending Year Balance</i>			4,682	4,682	4,682	4,682	4,682	4,682	4,682
Media									
<i>Beginning Year Balance</i>			6,838	6,838	6,838	6,838	6,838	6,838	6,838
Annual Appropriation									
Library Book/Catalog Software									
<i>Interest Earned</i>									
CRF Funds Used			-	-	-	-	-	-	-
<i>NetCRF Funds Added</i>			6,838	6,838	6,838	6,838	6,838	6,838	6,838
<i>Ending Year Balance</i>			6,838	6,838	6,838	6,838	6,838	6,838	6,838
Building Fund									
<i>Beginning Year Balance</i>			0	0	0	0	0	0	0
Annual Appropriation									
Repairs									
<i>Interest Earned</i>									
CRF Funds Used			-	-	-	-	-	-	-
<i>NetCRF Funds Added</i>			0	0	0	0	0	0	0
<i>Ending Year Balance</i>			0	0	0	0	0	0	0

**TOWN OF PEMBROKE CAPITAL IMPROVEMENT PROGRAM
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CAPITAL PROJECT	Page #	FUNDING SOURCE	2018	2019	2020	2021	2022	2023	2024
SEWER/WATER									
Sewer/Water Lines Capital Reserve									
<i>Beginning Year Balance</i>			65,673	65,673	65,673	65,673	65,673	65,673	65,673
Contributions									
Withdrawals									
Interest Earned									
CRF Funds Used			-	-	-	-	-	-	-
NetCRF Funds Added			65,673	65,673	65,673	65,673	65,673	65,673	65,673
<i>Ending Year Balance</i>			65,673	65,673	65,673	65,673	65,673	65,673	65,673
WATER									
Water Capital Reserve I									
<i>Beginning Year Balance</i>			208,143	208,143	208,143	208,143	208,143	208,143	208,143
Contributions		User Fees	55,000	55,000	55,000	55,000	55,000	55,000	55,000
Withdrawals		User Fees	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Interest Earned									
CRF Funds Used			(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
NetCRF Funds Added			208,143	208,143	208,143	208,143	208,143	208,143	208,143
<i>Ending Year Balance</i>			208,143	208,143	208,143	208,143	208,143	208,143	208,143
Water Capital Reserve II									
<i>Beginning Year Balance</i>			213,970	213,970	213,970	213,970	213,970	213,970	213,970
Contributions		User Fees	32,000	32,000	32,000	27,000	27,000	27,000	27,000
Withdrawals		User Fees	(32,000)	(32,000)	(32,000)	(27,000)	(27,000)	(27,000)	(27,000)
Interest Earned									
CRF Funds Used			(32,000)	(32,000)	(32,000)	(27,000)	(27,000)	(27,000)	(27,000)
NetCRF Funds Added			213,970	213,970	213,970	213,970	213,970	213,970	213,970
<i>Ending Year Balance</i>			213,970	213,970	213,970	213,970	213,970	213,970	213,970

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CAPITAL PROJECT	Page #	FUNDING SOURCE	2018	2019	2020	2021	2022	2023	2024
SEWER									
Sewer Capital Impr.									
<i>Beginning Year Balance</i>			233,858	233,858	233,858	233,858	233,858	233,858	233,858
Contributions									
Withdrawals									
Interest Earned									
CRF Funds Used			-	-	-	-	-	-	-
NetCRF Funds Added			233,858	233,858	233,858	233,858	233,858	233,858	233,858
<i>Ending Year Balance</i>			233,858	233,858	233,858	233,858	233,858	233,858	233,858
Sewer Rep. and Replace.									
<i>Beginning Year Balance</i>			134,479	134,479	134,479	134,479	134,479	134,479	134,479
Contributions									
Withdrawals									
Interest Earned									
CRF Funds Used			-	-	-	-	-	-	-
NetCRF Funds Added			134,479	134,479	134,479	134,479	134,479	134,479	134,479
<i>Ending Year Balance</i>			134,479	134,479	134,479	134,479	134,479	134,479	134,479
Sewer Plant Reserve									
<i>Beginning Year Balance</i>			31,059	31,059	31,059	31,059	31,059	31,059	31,059
Contributions									
Withdrawals									
Interest Earned									
CRF Funds Used			-	-	-	-	-	-	-
NetCRF Funds Added			31,059	31,059	31,059	31,059	31,059	31,059	31,059
<i>Ending Year Balance</i>			31,059	31,059	31,059	31,059	31,059	31,059	31,059
Sewer Equip./Bldgs.									
<i>Beginning Year Balance</i>			94,183	134,183	114,183	149,183	189,183	229,183	299,183
Contributions		User Fees	40,000	50,000	65,000	70,000	70,000	70,000	70,000
Sheep Davis Road Station Grinder		User Fees							
Keith Ave Station Grinder		User Fees							
Pembroke Street Station Grinder									
Bow Lane Station Grinder		User Fees		(25,000)					
Sheep Davis Road Station Roof									
Keith Ave Station Roof									
Pembroke Street Station Roof									
2006 Pick Up 2500		User Fees		(45,000)					
2005 Crown Vic									
2000 Utility Trailer		User Fees			(30,000)	(30,000)	(30,000)		
Interest Earned									
CRF Funds Used			-	-	-	-	-	-	-
NetCRF Funds Added			(40,000)	114,183	(35,000)	(40,000)	(40,000)	(70,000)	(70,000)
<i>Ending Year Balance</i>			134,183	114,183	149,183	189,183	229,183	299,183	369,183
Engin. Bow Lane Pump Station									
Bow Lane Pump Station Bond		User Fees							

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CAPITAL PROJECT	Page #	FUNDING SOURCE	2018	2019	2020	2021	2022	2023	2024
SCHOOL DISTRICT									
Merging of the two buildings Vill/Hill				(170,000)					
Roof Repair/Replacement									
District wide electrical upgrades									
Fire panels/strobes/horns/speakers					(50,000)				
Pembroke Academy stage ramp					(25,000)				
Woodshop dust collection system			(35,000)						
PA/Three Rivers Exhaust fume hoods					(26,000)				
TRS Repair masonry outside boiler room					(5,000)				
Feasibility study Hill/Village School									
Hill School kitchen grease exhaust fan					(40,000)				
Village School renovate stair enclosure									
Village school renovate bathrooms									
PA eave painting						(20,000)			
PA Weight Room air system						(16,000)			
PA Gym Roof						(75,000)			
Renovate corridor ramp west entr. and caf						(30,000)			
Village refurbish retaining wall									
Village roof replacement									
Academy repair asphalt sidewalks							(9,500)		
PA replace drain lines							(23,500)		
PA Replace kitchen dishwasher							(15,000)		
PA replace hot water heater/tank/boiler room							(30,000)		
PA replace water heater/Sprinkler room							(8,000)		
TRS replace sanitary fixtures/Gym bathrooms							(20,000)		
TRS replace hot water heater/boiler room							(15,000)		
Hill replace sanitary fixtures/bathroom							(30,000)		
Hill extend ventilation system/office							(3,000)		
Hill replace dishwasher/kitchen							(15,000)		
Hill replace water heater/boiler room							(15,000)		
Hill Renovation		Bond						(10,000,000)	
TRS paving									
Technology Upgrades - Fiber optics									
Track Resurfacing									
Redundant servers									
Network Access Control									
SANS Storage area Network									
Pembroke Academy SAU Entrance					(105,000)				
Paving @ Hill School/Village									
Paving @ Pembroke Academy									(438,000)
Village Doors									

**TOWN OF PEMBROKE CAPITAL IMPROVEMENT PROGRAM
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CAPITAL PROJECT	Page #	FUNDING SOURCE	2018	2019	2020	2021	2022	2023	2024
School District Continued									
Hill School Bathrooms									
New Athletic Field									
PA/TRS Sprinkler Heads					(45,000)				
Bleachers/Backstops/Academy									
Three Rivers Lockers									
Three Rivers Bleachers									
TOTALS									
TOTAL ANTICIPATED EXPENDITURES ¹			\$ (901,477)	\$ (2,849,138)	\$ (1,815,923)	\$ (1,687,600)	\$ (2,049,327)	\$ (11,497,520)	\$ (2,233,800)
EXPENDITURES OFFSET BY EXISTING CRF ACCOUNTS ²			\$ (184,202)	\$ (1,475,814)	\$ (414,618)	\$ (474,818)	\$ (889,127)	\$ (531,520)	\$ (758,618)
CRF DEPOSITS FOR FUTURE USE ³			\$ 900,086	\$ 1,150,500	\$ 647,889	\$ 82,952	\$ 367,619	\$ 1,019,169	\$ 540,960
EXPENDITURES OFFSET BY BONDING ⁴			\$ (276,885)	\$ (656,850)	\$ (639,300)	\$ (621,750)	\$ (304,200)	\$ (10,000,000)	\$ (283,800)
EXPENDITURES OFFSET BY OTHER FUNDING ⁴			\$ 127,000	\$ 137,000	\$ 152,000	\$ 152,000	\$ 152,000	\$ 152,000	\$ 152,000
TOTAL CAPITAL EXPENDITURES RAISED BY TAXES⁵			\$ (335,478)	\$ (3,694,302)	\$ (2,069,952)	\$ (2,549,217)	\$ (2,723,035)	\$ (20,857,871)	\$ (2,583,259)
DEBT SERVICE ⁶			\$ (276,885)	\$ (656,850)	\$ (639,300)	\$ (621,750)	\$ (304,200)	\$ 294,000	\$ 283,800
TOTAL FUNDS RAISED BY TAXES⁷			\$ (612,363)	\$ (4,351,152)	\$ (2,709,252)	\$ (3,170,967)	\$ (3,027,235)	\$ (20,563,871)	\$ (2,299,459)

*Mandated by the State

¹This is the total expenditures regardless of the funding source

²These are the funds in the CRF at the beginning of the year that will be used to pay for the expenditures for that year. If the balance is insufficient to cover the costs, the entire balance is used, even if additional fund are being appropriated that year.

³These are funds being appropriated that will not be used for expenditures that year. If the beginning balance is insufficient to cover any expenditures for that year, the shortfall is subtracted from the appropriation to give the balance to be carried into future years.

⁴These are alternate funding sources that reduce the amount to be raised by taxes.

⁵This is the amount of current year expenditures plus appropriation raised for future spending that are to be funded through taxes.

⁶These are the payments for prior year expenditures that were funded through bonding.

⁷These are the total funds for past, present, and future capital expenditures that needs to be raised through taxes.